

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Wednesday June 13 1984

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## NEWS SUMMARY

### GENERAL

#### 'Sikh deserters will be hanged'

Sikh troops who mutinied in protest at the Army's storming of the Golden Temple of Amritsar would be hanged if found guilty, a senior Indian general said.

Lieut-Gen T. S. Oberoi, Chief of Southern Command, said the army took a very serious view of the mutiny, although only 128 troops were involved in his region. "The mutineers will be tried and, if found guilty, will be hanged. No one dare revolt in the Indian Army," he said.

About 1,000 Sikh soldiers are believed to have been involved in sporadic rebellion across India. A Ministry of Defence spokesman would not confirm or deny this figure but said the revolt was over. Earlier story, Page 4.

### U.S. banking

Senior U.S. federal bank regulators clashed over proposals introduced into the Congress which would block banks from entering the securities business and close a loophole which allows non-financial companies to enter banking in several states at once, Page 8.

### Moslem boycott

Several hundred delegates from Moslem states walked out of an International Labour Organisation meeting in Geneva addressed by Costa Rica's President Luis Alberto Monge, in protest against his country's moving its embassy in Israel to Jerusalem.

### Comecon summit

President Chernenko opened a three-day summit with the Soviet Union's nine partner countries in Comecon which is expected to try to reduce economic dependence on the West, Page 2.

### Nato accused

Prague accused Nato of sponsoring a meeting - held in Munich on Monday - of Germans expelled from Czechoslovakia after the Second World War, saying it was linked to fascism and Nazism.

### Anti-guerrilla course

Peru's police are receiving counter-insurgency training in Spain and other countries to help them combat guerrillas of the Maoist Sendero Luminoso (Shining Path) group, Interior Minister Luis Percovich said.

### Italian politics

The death of Enrico Berlinguer, the Italian Communist Party leader, could have a major effect on next Sunday's European elections - and the survival of Italy's first Socialist-led Government, Page 2.

### Libyan capability

Libya was capable of exporting terrorism to the heart of America, Libyan leader Muammar Gaddafi said in a speech mentioned in London. He referred to foreign press reports which, he said, reflected U.S. involvement in a plot to carry out sabotage and assassination in Libya.

### Turkish tankers

The Turkish Government has told domestic shipping companies that Turkish tankers can sail to Iran's Kharg Island oil terminal in the Gulf at their own risk, shipping firms said.

### Karami support

Lebanon's parliament gave Premier Rashid Karami's Government a 53-15 vote of confidence, Page 4.

### Conductor dies

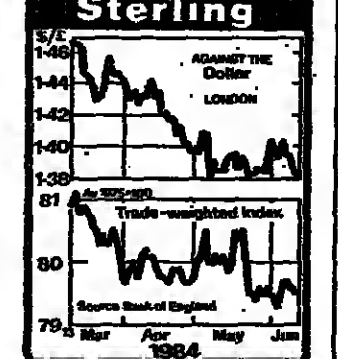
Jacso Ferencsik, director of Hungary's State Orchestra and chief conductor of the Budapest State Opera House, died in Budapest aged 77.

### BUSINESS

#### St Regis to buy Colonial Penn

ST REGIS, U.S. forest products group, is to acquire Colonial Penn Insurance Company in an agreed bid worth around \$580m. Offer price of \$36 a share compared with market price of \$28 before trading was suspended.

WALL STREET: The Dow Jones industrial average closed down 5.08 at 1,110.53. Section III



STERLING lost ground against the dollar in London, falling 70 points to \$1.3825. It improved against European currencies to DM 3.7725 (DM 3.7875), FF 11.6 (FF 11.58), SwFr 3.1525 (SwFr 3.145) but eased to Y321.25 (Y321.75). The trade-weighted index fell to 79.5 from 79.6. In New York it closed at \$1.3843. Page 37

DOLLAR improved in London to DM 2.725 (DM 2.714), FF 8.385 (FF 8.335), SwFr 2.279 (SwFr 2.264) and Y232.65 (Y231.85). On Bank of England figures, its trade-weighted index rose to 131.0 from 130.4. In New York it closed at DM 2.7180, FF 8.3550, SwFr 2.2715, Y232.30, Page 37

GOLD fell \$6.50 on the London bullion market to finish at \$371.50. In Frankfurt and Zurich gold closed at \$375.00. In New York the Comex settlement was \$374.40. Page 36

TOKYO shares ended a three-day rally with the Nikkei-Dow market average shedding \$2.90 to 10,324.93. Section III

LONDON market moved lower with the FT Industrial Ordinary index down 4 at 831.1. Government stocks were marked down and the FT Gold Mines index fell 9.3 to 658.3. Section III

BRITISH AEROSPACE, UK aircraft and weapons group, firmly rejected \$12m (\$11.3m) bid from electronics group Thorn EMI. Details, Lex, Page 18

NORWAY's biggest North Sea gas field, Troll, contains a fifth less recoverable gas than previously believed, at 1,207bn cubic metres, the country's oil directorate said. Page 2

IBM, the U.S. computer group, says it will fight the anti-trust case brought against it by the EEC, which requires disclosure of technical details of its products as soon as they are announced. If necessary taking the case to a higher court.

METAL BOX, British packaging and central heating group, lifted pre-tax profits to £70.1m from £52.5m in the year to March 31. Page 22; Lex, Page 18

The editorial content of today's international edition has been restricted because of continuing industrial action by IG Druck and Papier at Frankfurter Societäts-Druckerei, where the edition is printed. This prevents the publication of late-breaking news, the final Wall Street report and closing U.S. over-the-counter and Canadian share prices.

Today's unit trust and London share prices and the FT-Actuaries tables may contain inaccuracies because of production difficulties in London.

## U.S. steel industry wins key decision in imports battle

BY STEWART FLEMING IN WASHINGTON

The U.S. steel industry yesterday won a key victory in its campaign to curb imports of foreign steel when the International Trade Commission (ITC) decided by three votes to two that the industry has suffered serious injury as a result of steel imports.

The decision by the key government agency dealing with trade complaints means that in the run-up to the presidential election, President Ronald Reagan will have to decide what, if any, relief to grant the industry. It also raises serious questions over existing agreements, both formal and informal, which Washington has reached with foreign manufacturers to restrict their exports and may herald an intensification of international trade tension.

The EEC has made clear that it is profoundly concerned about the trade case which led up to yesterday's decision. It has warned that if the case was upheld it could lead the EEC to abrogate its export restraint agreement with the U.S. No immediate action to limit imports will result from yesterday's decision but it puts into motion the mechanisms to provide the industry with relief. The next stage will be for the ITC to hold hearings next week to determine what remedy is

appropriate. On July 9 the ITC will vote on the proposed remedy.

The ITC will then make a formal recommendation to President Reagan on what action should be taken. He must give a decision by September 24.

Bethlehem Steel, the second largest U.S. steelmaker and the United Steelworkers of America (USW), the industry trade union, are pressing for a decision to limit imports to 15 per cent of the U.S. market for five years. The U.S. President, however, has complete discretion concerning what, if any, relief the industry should be granted.

The ITC decision yesterday follows a complaint under Section 201 of the Trade Act of 1974 which allows the U.S. Government to grant an industry protection from imports even if they are not being sold at unfair prices in U.S. markets, provided imports are determined to be a cause of serious injury to the domestic industry.

Mr Alfred Eekes, chairman of the ITC, said after the decision was announced that he had found that the domestic steel industry was being injured by imports on 87 per cent of the \$6.2bn of imports which came into the country last year. Included in the ruling are steel plate sheet and strip, structural shapes, wire and wire products, pipe and tube, wire rod, railway-type products and bars were excluded from the decision.

Last year, steel imports accounted for 20 per cent of domestic U.S. sales and they have risen as high as 25 per cent this year, sparking demands for protection. The industry has been pushing a Bill in Congress which would cut imports to 15 per cent of the market and yesterday's decision will have given supporters of that legislation new encouragement. Both Bethlehem Steel and the USW said yesterday that they would continue to press for the enactment of the Steel Bill.

## W. European Union to pursue defence links

BY BRIDGET BLOOM IN PARIS

MINISTERS from the seven members of the Western European Union (WEU) have agreed in principle to push ahead with plans to strengthen Europe's contribution to the defence of the Western Alliance.

The foreign ministers, meeting as a body for the first time in more than a decade, instructed officials to draw up concrete proposals for re-launching the WEU.

However, no decision will be taken on whether the WEU should be given new life until the ministers meet again, probably within the seven defence ministers in Rome in October when they celebrate the WEU's 30th anniversary.

Proposals for the reactivation of the WEU, which stems from the Brussels treaty of 1954, were first made earlier this year by France, with strong Belgian support. Britain and the Netherlands showed considerable scepticism while the other members - West Germany, Italy and Luxembourg - were officially interested if not committed.

At a press conference at the end of the one-day meeting yesterday M Claude Cheysson, the French Foreign Minister, said no decision had been expected. But he believed the meeting would prove "the beginning of the re-launching of the WEU."

The time was ripe to extend the area of dialogue between European states, not in a spirit of anti-Americanism but to strengthen Europe's contribution to the Nato alliance, he said.

In this, M Cheysson appeared to have the broad agreement of his fellow ministers. Herr Hans-Dietrich Genscher, the West German Foreign Minister, and Sir Geoffrey Howe, the British Foreign Secretary, spoke in almost identical terms of the need (in the latter's words) "to strengthen the European pillar of the Atlantic alliance."

However, if the ministers were surprisingly unanimous in their desire for improved co-operation on defence, it was far from clear yesterday precisely what their effort would mean or how far it would go.

The ministers published the report of the working group of officials which yesterday formed the basis of their discussions. This is now apparently to be honed down into more concrete proposals for the revitalisation of the WEU.

The report sees the need for increased ministerial and official discussion of key defence issues which cannot be addressed in other organisations such as Nato or the EEC.

It lists the key issues as the "military, political and psychological threats" to Europe from the Warsaw Pact, problems which arise for European security in the non-Nato areas such as the Middle East, and the "need to strengthen transatlantic dialogue."

The report also suggests that the WEU could foster more concrete measures such as the collaborative production of arms, although Britain and the Netherlands are opposed to the proliferation of agencies in this field.

One result of a revival of the WEU could well provoke angry reaction from the Warsaw Pact. M Cheysson said yesterday there was general agreement that most of the original and now "archaic" restrictions on German re-armament - which the WEU was partly set up to control - could be removed in the near future.

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Editorial comment, Page 16

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Editorial comment, Page 16

## Creusot rescue in balance

BY DAVID HOUSEGO IN PARIS

CREUSOT-LOIRE, the financially troubled French engineering group, was engaged in last-minute talks last night aimed at keeping the company from being placed in official receivership.

The group was due to have delivered a recovery plan to the Paris commercial court by yesterday afternoon under the terms of the debt moratorium granted by the court a month ago. But the deadline passed without Creusot-Loire, its creditor banks and the Government reaching agreement on a fresh rescue package.

M Didier Pines-Valenciennes, chairman of Creusot-Loire and of the Schneider group, which is the dominant shareholder in the company, called a press conference at which he was expected to announce that Creusot-Loire would pass into

the receivers' hands. But as a result of the resumption of talks, the press conference was postponed until this morning.

Earlier in the day, the Schneider group made known that it had rejected an overnight initiative by the Government. Under this plan, the banks would have lent Schneider FF 500m of the FF 800m (\$90m), which the Government is demanding it provide in fresh capital to strengthen the group's equity base.

Schneider, which until now has claimed it was in no position to provide a fresh cash injection for Creusot-Loire, said yesterday that adding to its debts would not solve Creusot-Loire's problems.

Linked to the offer of a FF 500m bank loan is a proposal by the banks that they take a stake in Schneider, which would give them

both an inside view of its operations and access to its more profitable subsidiaries.

Schneider, which has always maintained a veil over its complicated cross-shareholdings, has no wish to allow the nationalised banks to have a holding in the group. Among Creusot-Loire's creditors are Societe Generale, Credit Lyonnais, Banque Nationale de Paris and Indosuez.

Creusot-Loire needs FF 5bn in fresh capital, according to its own estimates, and FF 4bn according to those of the Government. Apart from the Schneider group's contribution, on which the Government is insisting, the other funds would largely come from a consolidation of existing bank loans and from the writing off of some debts.

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## Argentine plan to approach banks directly

BY JIMMY BURNS IN BUENOS AIRES AND PETER MONTAGNON IN LONDON

ARGENTINA WILL propose separate debt talks with commercial banks and government creditors if the International Monetary Fund (IMF) rejects its application for a \$3bn loan, Sr Adolfo Canitrot, Under-Secretary for Planning, said yesterday.

"We still want to pay our debts and if the banks are realistic they will agree to negotiate rather than risk confrontation," he told the Financial Times. Sr Canitrot is one of Argentina's chief negotiators with the IMF.

His remarks came amid growing resignation to the IMF will reject the economic programme to reduce inflation and service its \$43.6bn foreign debt set out in a letter of intent delivered to Sr Eduardo Wiesner Duran, head of its Western hemisphere operations, on Monday.

Sr Wiesner is expected to seek clarification of the Argentine plan before returning to Washington to discuss the proposals with Mr Jacques de Larosiere, the IMF managing director. The IMF has declined to give a verdict on the Argentine letter, but its proposal for a 6 to 8 per cent wage increase is known to be a major sticking point between the two sides.

An immediate problem, however, confronts the U.S. Treasury which must decide by Friday whether to extend its commitment to provide \$300m bridging finance to Argentina under the terms of the emergency rescue package agreed last March.

A U.S. refusal to extend this commitment would be a clear signal to already nervous financial markets that the Treasury had given up hope of Argentina reaching an IMF agreement.

Commercial bankers say there is almost no chance of their reaching any agreement with Argentina without an IMF agreement. "The IMF is the keystone to a solution. You cannot allow a country to go around the IMF or you erode the whole framework of a solution," Mr Willard Butcher, chairman of Chase Manhattan, said in London.

With Argentina and its Western creditors thus apparently braced for a head-on clash, it emerged yesterday that President Raul Alfonsín ordered the signature of Argentina's letter of intent last weekend despite a last-minute intervention by Mr de Larosiere. The IMF chief telephoned Sr Bernardo Grinspun, Economy Minister, on Friday night.

Continued on Page 18  
Bid to overturn foreign debt default ruling, Page 8

## EEC farm production curbs hit sales of tractors

By Ian Rodger in London

FARM EQUIPMENT sales have plunged in Europe in the past few months, largely because of the shake-up in the Common Agricultural Policy.

Registrations of tractors, the most important type of agricultural machine, were down 30 per cent in West Germany in the first quarter of the year and down 15.2 per cent in Britain in the first five months.

In May, the first full month after EEC decisions to cut cereal prices and dairy output, British tractor registrations plunged 29 per cent.

"The market has gone dead since the EEC announced its plans for the dairy industry," Mr Chris Evans, economist with the British Agricultural Engineers' Association (AEA), said.

So far the figures from France and Italy, the two other major EEC markets, are not as dramatic as those from Britain and West Germany, but industry officials in those countries are expecting further deterioration.

In France, tractor registrations were 3.3 per cent up in the first quarter, but M Claude Rousselet of the Syndicat General des Constructeurs de Tracteurs et Machines Agricoles said this was against a very weak first quarter last year. The registration is forecasting a 6 or 7 per cent drop for 1984 to 52,000 units.

In Italy, where the dairy sector is not so important, registrations were still off 3.8 per cent in the first quarter. This follows a 13.3 per cent slump last year. Unacoma, the Italian industry association, is hoping that sales will remain level this year at about 47,500.

The worst outlook appears to be in West Germany. Herr Gunter Gauth of Ley, the agricultural industry association, cited low farm incomes last year because of a poor harvest, as well as the dairy industry cuts, as causes of the sharp decline in sales of all types of machinery.

He forecast that tractor registrations would amount to only 39,000 this year "at the moment" covered with 45,567 last year. Sales of other products would be down at least 10 per cent.

Mr Evans of the AEA doubted that the country's figures would end up as low as suggested by the May results. Although cereal prices were down, he believed that a bigger crop this year would help to sustain farm incomes. Farmers would also want to buy machinery before the capital allowance declined from 75 per cent to 50 per cent next year.

He forecast that UK tractor registrations would be down at least 10 per cent.

Continued on Page 18

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# EUROPEAN ELECTION

Community election prospects have been changed by the death of Berlinguer, reports James Buxton in Rome

## Demise of Italian coalition may be postponed as Craxi holds on

**THE DEATH** of Enrico Berlinguer, the Italian Communist Party leader, has thrown into even more uncertainty an already turbulent political situation in Italy. It could have a major effect on next Sunday's European elections, and thereby on the survival of Italy's first Socialist-led government.

Last week many people considered that the government of Sig Bettino Craxi was finished, waiting only till next week for its actual passing to occur. They failed to see how a government lacerated by the intense animosities that have been displayed in the past few weeks between the parties that had been right, the first Craxi government would have lasted about ten months, in line with the average of post-war Italian governments.

Now everything looks even less predictable, partly because of the inevitable hiatus as a new Communist leadership takes over and partly because of the effects of the last days of the election campaign. The Communist Party may have on the European elections.

The basic tensions caused by the third non-Christian Democrat prime ministership remain. Sig Craxi's prime ministership has been far from complete, by his actions he has seriously disturbed the delicate balance between the parties. The crucial act was the coalition government's decree of February 14 which cut the

effects of the *scelta mobile* wage indexation system. No matter that the economic effects of this one of the very few economic measures the Government had even attempted — are small. The point is that Sig Craxi went ahead boldly with the decree after the Communist trade unions had refused to make a voluntary agreement. What's more, he pressed on with the parliamentary battle to get the decree converted into law for four gruelling months in the face of ferocious opposition from the Communists inside and outside parliament, until the measure finally passed last Friday. By then, it was quite overshadowed by Sig Berlinguer's grave illness.

In a northern European democracy such as Britain, this determination might have seemed normal. But in Italy, most legislation passes only with some degree of acquiescence by the Communists. The fact that they are in effect barred from government, despite their 30 per cent of the national electoral vote, undermines the perception of legitimacy of the five parties of the Centre-Left — the Christian Democrats, Socialists, Social Democrats, Republicans and Liberals — which have ruled Italy since the war in one pattern or another, and are still in the measure finally passed last Friday. By then, it was quite overshadowed by Sig Berlinguer's grave illness.

The Christian Democrats had



### Negri given 30 years' jail

**TONI NEGRI**, the university professor considered by the Italian authorities to be one of the main inspirations of left-wing terrorism in the 1970s, was yesterday sentenced to 30 years in jail for his complicity in the murder of two policemen and the kidnapping and murder of another man, writes James Buxton.

The sentence came at the end of a trial in Rome of 69 people accused of terrorism offences who were arrested on or after April 7 1979. All but

14 were sentenced.

In protest against the length of time in bringing the cases to trial Professor Negri, who taught at Padua University, was last year elected to Parliament in the lists of the left-wing Radical Party.

This brought him immediate release from prison under the rules of parliamentary immunity. But just before Parliament removed his immunity again he left Italy and is thought to be in hiding in France.

no choice but to go along with Sig Craxi over the decree. But many of them, especially on the party's left wing, detested the unwelcome confrontation and the rupture that has often been cosy ties with the Communists — even though the front and its intensity were the deliberate choice of Sig Berlinguer who was resolved to stop Sig Craxi at all costs. This effort may cost him his life through extra strain and exhaustion.

Both he and many Christian Democrats find simultaneously useful bogymen to frighten the voters because of their, albeit dwindling, association with Moscow, and a party

with which there is usually the chance of a deal. Already the Socialists are behaving a little like an alternative ruling establishment in the eyes of the Christian Democrats.

The Socialist threat is not a short-term one, however, and might never materialise. After all, although he assumed the leadership in 1976, Sig Craxi had only levered the party's vote up by two percentage points by 1982. Besides, in recent months, he has shown himself almost as capable of a hot-headed blunder as of a shrewd political manoeuvre. It should be remembered that there are factions in both the big parties that view Sig Craxi

as reasonably expect a sympathy vote everywhere in the past few days has compelled to remind the electorate of the seriousness, discipline and organisation of the Communist Party, and of the attractiveness of its own leader, something that tended to be overlooked recently. This feeling of sympathy is thought likely to outweigh the fact that the party only lacks a leader or even an obvious candidate for the leadership, but also a coherent strategy for the next few years.

The other parties, which have virtually had to suspend electioneering, are worried: the

the Socialist with some favour. But many Christian Democrats would breathe much more easily if their own man were in the Palazzo Chigi — the prime ministerial residence.

The European elections were to have tested whether Sig Craxi's decisionism — insistence on the right of the government to govern — has impressed or scared the voters, whether all-out Communist opposition to him had lost the party more friends than it gained, and whether the Christian Democrats could stop the fall in votes which occurred last June when they sank from 38 to 33 per cent — a collapse from which their morale and sense of purpose, under their uninspiring leader Sig Ciriacio de Mita has yet to recover. The election here is certainly not about Europe.

Now the Communists can reasonably expect a sympathy vote everywhere in the past few days has compelled to remind the electorate of the seriousness, discipline and organisation of the Communist Party, and of the attractiveness of its own leader, something that tended to be overlooked recently. This feeling of sympathy is thought likely to outweigh the fact that the party only lacks a leader or even an obvious candidate for the leadership, but also a coherent strategy for the next few years.

The other parties, which have virtually had to suspend electioneering, are worried: the

Christian Democrats fear that the Communists could for the first time close the electoral gap with them, the Socialists that they might not after all gain from having their man in power. If the Christian Democrats do badly they will be yet more insistent on regaining the prime ministership in an attempt to rectify the situation. But this always looked easier said than done: Sig Craxi, whose powers of statesmanship have been ringingly endorsed by President Reagan, never looked likely to be content with a minor role in a Christian Democrat-led coalition. An arrangement of the kind mooted in recent weeks between the Christian Democrats and the Communists with a view to excluding the Socialists now looks particularly difficult to arrange with the Communists in discreet turmoil after the loss of their leader.

It is now perhaps more likely that Sig Craxi will stage on Prime Minister, even with a Government of slightly changed composition, postponing the real crunch. But it should also be remembered that Italian politics are unpredictable at the best of times, and that Italian politicians are unusually inventive when there seems to be an impasse.

These can be called strategic issues. The most vivid political issue of the last few weeks, that of the P2 masonic lodge, is of tactical importance — but it can still sweep away govern-

ments. The moment of truth should come in the middle of next month when the parliament's commission investigating the secret organisation — a national network of conspirators in high places who supposedly carried out dishonourable, dishonest and undemocratic deeds until the lodge's official dissolution in 1981 — makes its final report.

Its leaked preliminary report has already seriously undermined the future of the present Craxi government by virtually confirming that Sig Pietro Longo, the Budget Minister, was indeed, like all the other whose names were found in the list of P2 members, a member of it. The departure of Sig Longo, who heads the Social Democrat party, which is closely aligned with the Socialists at present, could cause big difficulties for Sig Craxi. However, the Prime Minister has rejected Sig Longo's resignation, at least pending the final report.

## Candidates in two great west-facing ports struggle to imbue electors with Community consciousness Sleek Hamburg turns its attention to strikes and smells

**YOU CANNOT** accuse the city fathers of Hamburg of not trying. They have turned the great entrance hall of the lower town into a museum of the last century, celebrating a millennium of links with countries to the West. There is also a helpful, prettily produced booklet telling the people of Hamburg why and how to find out all about the European election.

Also, though, to little evident avail. True, may be 65 per cent of them, as elsewhere in West Germany, will turn out and vote this weekend. But their minds could well be elsewhere, and who is to blame them?

What should have been an election campaign has been nearly upstaged by the dispute over the 35-hour week; while election Sunday, June 17, just happens to be national unity day commemorating workers' uprising against Communism in Berlin in 1953 — a moment when German eyes wander East, rather than West. More prosaically, the European

election comes a poor third behind the two local issues most exercising minds in Hamburg. Some of the blame must be shouldered by the politicians. "Everywhere there is a sense of obvious things," says Herr Klaus von Donhanyi, the Social Democrat mayor of the city, whose party should again come out on top in Hamburg this weekend.

"But the rest European questions, like a proper EEC development strategy, and the environment, just aren't being debated. And I must admit the SPD has made a big mistake here. Probably we'll lose a bit of the vote, but we'll be linked with the union campaign for a 35-hour week, which most people are basically against."

That is clearly the calculation of the ruling Christian Democrat party, which, with its Bavarian CSU sister, won a surprising high 49.2 share of the vote nationally in the first direct European election in 1979. It has pitched its campaign

on its success in turning the economy around, and never misses a chance of proclaiming that to give life to the metalworkers would ruin everything.

But Herr von Donhanyi is perhaps being a little unfair. For the environment of Hamburg is a strand in the two related arguments which presently generate most steam: industrial pollution, and the future development of the city. The trouble is that the EEC does not have much to do with either of them.

Hamburg has fattened and remains fat thanks to the Community. The division of Germany may have cost it a hinterland (the sealed border with the East comes to within 40 km). But since the Treaty of Rome in 1957, the share of the community in the business of the city's great port has jumped from 10 to 50 per cent.

Empty docks may testify to the decline of the shipbuilding industry. But the port itself provides only one in nine of

the 915,000 jobs in the city-state; while three times as many are employed by Hamburg's media and publishing establishment as pain a risky living in the shipyards.

Today the place outwardly exudes a sleek mercantile vigour and a faintly Victorian sense of arrogance at its own wellbeing. It is perhaps not just coincidence that two great Victorians, architect and engineer, were summoned to rebuild it after the fire of 1842. George Gilbert Scott put up St Nikolai Church, the 482 ft neo-Gothic tower remains after RAF bombers fattened the rest, while William Lindley designed a new drainage and sewerage system.

If the great men returned to earth today they might have misgivings about the liberal slant of the local Press groups (or some of them), and the exuberance of some of the entertainment on offer. But Hamburg in the 1980s would almost certainly be closer to their hearts than any contemporary city in Britain.

Scratch the surface, however, and all is not so well. The cost of much industry crammed into a small place has been high in terms of pollution. A dioxin scare at a nearby chemical plant has produced talk of a second Severus of Hamburg's doorstep.

Heavy rain and industrial effluent meanwhile now prove too much for even Lindley's sewers to cope with. A long spell of wet weather, and Hamburg's waterways can smell as foul as the city's streets.

And it is not only the radical Greens, who recently have come close to holding the balance of power in the city, who have benefited from the worries. The ruling SPD itself is split between industrialists, anxious

above all to provide new jobs, and those adamant that the main priority is to clean up what is there already.

There is also an Eastern question. The Elbe is not just the lifeblood of Hamburg's port. It is also a very dirty river; and to deal with that, we've got to agree with the DDR (East Germany) and Czechoslovakia," Herr Helmut Gelder of the powerful Chamber of Commerce points out.

Hardly surprisingly, the European conference most on many German minds is the one due to open in a fortnight in Munich, where countries from West and East Europe, including the Soviet Union, will gather to "discuss environmental problems."

In the meantime the "whither Hamburg" debate is raging, most fittingly in the cradle columns of the *Welt* after a demand by that most eminent city father of all, ex-Chancellor Helmut Schmidt, for "a new beginning" for the city.

To which his SPD comrade

Herr von Donhanyi was last month stung to reply. His gist was that Hamburg was a lot better off than the snipers gave credit for and would get better still if people stopped writing critical articles and got down to the job in hand.

"I want to give this city a Janus face," says the mayor, "not just looking out towards the sea but inland as well." That basically means more service industries, more high technology (though Hamburg is not doing badly there) and closer collaboration with the poorer neighbouring states like Lower Saxony and Schleswig-Holstein.

All of which earns Herr von Donhanyi a pat on the back from the Chamber of Commerce, once the second, if not the first, power in the city.

"We think he's been to expand," says an official. "The problem is whether he's got the political authority behind him to do it." The showing of the Greens on Sunday may provide the answer.

Rupert Corwell

## Communist overture in Greece

By Andriana Ierodiakonou in Athens

**MR CHARILAO FLORAKIS**, the leader of the Moscow line Communist Party of Greece (KKE), yesterday bid for an overt Communist role in government by offering to support the ruling Socialist on the basis of a consensus policy programme ensuring Greece's disengagement from the Western economic and strategic camp.

He was speaking to thousands of supporters gathered in Athens' red bedecked central Syntagma Square, for a rally rounding off the European election campaign.

"The European Parliament election is being treated like a general election in Greece and Mr Florakis's offer will acquire a great deal of meaning if the Socialists, who came to power in 1981, do not pull off a solid majority.

The KKE has been making overtures to the Socialists for some time. But these have generally been coolly met. A Communist role in government is a tricky issue in Greece, which experienced a bloody civil war between 1945 and 1949 which was won by the Right and which secured Greece's role in the Western camp.

Mr Florakis accused the Government of failing to be tough enough with the military oligarchy and for failing in close down the U.S. military bases in Greece and withdraw the country from Nato and the EEC.

The Socialists signed a defence agreement with Washington last autumn, ensuring the presence of the bases for another five years. They have claimed the bases will then be removed.

Mr Florakis said the agreement was not enough. He also rejected a memorandum submitted by the Socialists to Brussels calling for greater protection for Greek industry and more money for development.

The Communists are fighting the European election campaign with a clear "No" to the Communists.

Quentin Peel

## Thin support for Merseyside's three-way European cup tie

**EVERYONE SEEMS** to agree that Miss Gloria Hooper, the Conservative candidate for Merseyside West, is a very nice person. She even speaks a string of European languages, which leaves her supporters quite breathless. She has a thoroughly respectable record of campaigning for Euro-cause for her constituency, sorely hit by recession.

She won the former seat of Liverpool and Bootle against all the odds in 1979, thanks to one of the lowest turn-outs in Europe. This time she has had two good Tory boroughs — Southport and Crosby — thrown in for good measure.

Yet Miss Hooper will be extremely fortunate not to come bottom of the poll in the three-way fight tomorrow, if the last local election results are anything to go by.

Mr Ken Stewart, an unemployed busier worker for 20 years a Liverpool city

councillor, is her Labour rival. He should walk it. For Labour in the European vote by municipal elections polled 102,000 votes in the area, against 86,000 of the SDP-Liberal Alliance, and only 62,000 for the Tories.

Nothing is quite clear-cut, however, in Merseyside politics. Perhaps the only certainty is that only a tiny fraction of the 500,000-strong electorate, getting on for one in five of whom is out of work, can see Europe as being at all relevant to their lives. Beyond the much-coveted shape of the European Cup, nestling on the shelves of the Liverpool Football Club. Of those who can see a wider connection, the great majority is convinced that its effect has been almost entirely negative.

In 1979, the seat had the dubious distinction of one of the lowest polls in Britain, at about 27 per cent, with the employment-hungry workers of Liverpool Riverside winning the

wooden spoon. Only nine per cent of its voters turned out, and that in a seat that has been found to be completely empty after 15 hours of polling.

The man who is upsetting any straight fight between Tory and Labour is Mr Paul Clark, the very epitome of a rising young Liverpool Liberal, eight years ago a former chairman of the social services committee, and now who rightly resents the tag of a "pavement politician."

He sees his task as being to ensure a solid turnout of his Liberal and SDP supporters, while inducing a hefty defection of Tories through tactical voting. They would be determined to do down the Labour candidate, whom they all regard as a pillar of the hard-line Labour establishment which now dominates the Liverpool city council.

"Liverpool in 1979 and Liverpool in 1984 are totally different places," Mr Clark maintains. "The Tory vote has plummeted

because of the devastation of the area and because the Conservative government appears to offer us nothing. They used to have 28 Tory councillors — now they are down to 13.

"As for the local Labour Party, it is controlled by the Militant tendency, and the militants are prepared in bankruptcy the city, just to take on Margaret Thatcher."

For the Liberals, the deciding factor will be whether you are for or against the city council in its apparent determination to approve an illegal budget, and thereby force a confrontation with the Government. To be sure, there is the question of jobs, and what Europe can do for the chronic economic decline of the area, and the Liberals have a fistful of European policies, and proposals for reform, but that is hardly going to get the voters to the polls.

Far Mr Stewart, the election is above all a chance for voters to show their disgust with Mrs

Thatcher's government. The chance to register their dismay at the way the EEC has accelerated the Merseyside depression comes a poor second.

"Last time we lost this election by default," he says. "This time there is going to be a big protest against Mrs Thatcher. But people are also starting to realise just how much European policies affect them."

He cites the case of the Tse and Lyle sugar refinery, closed with a loss of about 3,000 jobs per cent of the slumping European sugarcane imports. Then there is the whole direction of European trade away from the long-range, deep-sea traffic on which the prosperity of Liverpool was built.

Mr Stewart says short of an outright anti-market line. "The only problem we have is that our supporters are not Mr Stewart supporters, so they don't want to come out and vote for Europe," he admits. "The impetus is coming from people

who are anti-Thatcher."

Meanwhile, Mrs Miss Hooper is campaigning on a platform of what the EEC has done for Merseyside, and what she has done to help — which all seems to fall on deaf ears.

"Liverpool has benefited greatly from European grants," she maintains, reeling off a list of projects from the Garston bypass to the maritime museum. "Then the real success story has been on social funding. We have had a good share intended for job-creation schemes. Merseyside has had 45 per cent of all the EEC funds coming to Britain for voluntary schemes."

It is hard to get the message across. The local media are showing little interest, and not a single member of the press turned up when the three candidates held their one joint debate.

The truth is that, on European issues there is a lot of common ground between the candidates — they all want

## EUROPEAN NEWS

### Growth of Swedish industrial output sustained by export sector

BY KEVIN DONE, NORDIC CORRESPONDENT IN STOCKHOLM

**INDUSTRIAL** output in Sweden is expanding more rapidly than expected earlier this year, and is outpacing that of most other European countries, according to a survey carried out by the Federation of Swedish Industries.

The production of manufactured goods is likely to grow by 3.5 per cent in 1984. The expansion is being sustained by the strong performance of Sweden's export industries, which are enjoying the advantages both of improved international competitiveness — through the devaluation of October 1982 — and the economic upturn abroad.

Export sales are expected to increase by 6.5 per cent in volume. Domestic demand is still weak however and companies selling chiefly to the

home market have seen little comparable improvement in their fortunes.

The federation said that the investment plans of the business sector are remarkably expansive. Industrial investment is expected to rise by about 20 per cent, although the recovery has begun at a low level. A further increase of 30 to 35 per cent would be needed before the level of 1979 was reached. In a recent survey of Sweden's industry are suffering from a growing shortage of labour — principally skilled workers — as the recovery strengthens unemployment, however, is still close to the highest level since 1945.

In a recent survey of Sweden's 250 largest industrial enterprises, about a third said they were suffering from a shortage of labour and more than half of

these reported a shortage of technical staff.

Partly because of the demand for skilled workers, the federation expects labour costs to increase by 7.5 to 8 per cent this year, with a rise of 8 to 8.5 per cent in hourly pay rates. The jump in production levels is causing a strong climb in productivity this year, however, with an expected improvement of as much as 5.9 per cent. That would help to slow the erosion of the country's international competitiveness, caused by the continuing high rate of inflation.

New orders to Swedish industry rose by 6 per cent in volume, in the three months February through April 1984 compared with the equivalent quarter of 1983, according to the Central Statistical Office here.

### Polish pledge on political prisoners

By Christopher Sobinski in Warsaw

**THE HUNGER** strike by Mr Jacek Kuron, an imprisoned Polish dissident awaiting trial, will not affect negotiations between church and state on freeing political prisoners, the Government said yesterday.

He is demanding either his freedom or the setting of a trial date. He and ten other detainees last month, refused an offer of freedom in return for a promise to avoid political activity for 24 years.

Mr Kuron's action and an outgoing letter by Mr Adam Michnik, another imprisoned dissident, gave rise to fears that the authorities would go ahead with the trials.

### Portuguese inflation fell 0.9% in May

By Diana Smith in Lisbon

**THE INFLATION** rate in Portugal dropped by 0.9 per cent in May — the first decrease in more than a year. The improvement has been greeted with relief by the coalition government, which hopes to bring inflation far this year down to about 23 per cent.

The drop in May was due, above all, to lower food and beverage prices: these fell by 2.1 per cent.

The price of potatoes, vegetables as a whole, eggs and soft drinks decreased by 52.4, 26.4, 7.2 and 1 per cent, respectively. These items are not subject to price controls, and trade officials feel that the new competition in food prices is helping the consumer.

### Norway cuts estimates of Troll gas field reserves by a fifth

BY FAY GJESTER IN OSLO

**NORWAY'S LARGEST** North Sea gasfield, Troll, contains one fifth less recoverable gas than previously believed, the country's Oil Directorate said yesterday. New reserves estimates for the field were published in the annual report of the Directorate, which is the advisory arm of the Oil Ministry.

Even after a 20 per cent reduction, however, the field remains a giant one — more than six times the size of the Anglo-Norwegian Frigg field, which currently supplies about a third of Britain's gas.

The Directorate now puts recoverable reserves at 1,287 bn cubic metres — 482 bn on the western part of Troll and 805 bn on the eastern. A year ago, it estimated that 1,600 bn cubic metres of gas could be recovered.

The new figures reflect the results of wells drilled during the past year on east Troll, where exploration drilling started only last summer. Troll could be an import source of gas for Western Europe in the late 1990s and the early part of the next century. Europeans are willing to pay the necessary price. Its gas will be costly to extract because of technical problems: deep water, difficult seabed conditions and strong currents.

Shell is operator on the western part of the field, for a group of companies including Statoil, Norsk Hydro, Conoco and Superior. The licences for east Troll (which overlaps three blocks) are held jointly by Norwegian oil companies — Statoil, Norsk Hydro and Saga — with each having operator responsibility on one block.

Two milestones in the development of Norway's continental shelf were passed early this week. Statoil C, third production platform on the Anglo-Norwegian Statfjord field, was placed on site, and work was completed on the world's longest underwater pipeline, the 840 km Statpipe gas-gathering line.

The last well on the pipe was finished last Monday, three years and a day after the Norwegian Statfjord (Parliament) approved the Nkr 20bn (£1.85bn) scheme.

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# West German engineering union calls more strikes

BY RUPERT CORNWELL IN BONN

IG METALL, the 2.6m-strong West German engineering union, has called a new round of warnings and protest strikes to coincide with the restart today of the deadlocked negotiations over a shorter working week.

The one- and two-hour stoppages will take place around Stuttgart, where the talks between IG Metall and Gesamtmetall, the engineering employers' association, resume and in the state of Hesse, the other main theatre of strikes and lock-outs.

More than 300,000 workers are expected to be involved in Hesse alone and the unions will use the occasion to sound out feelings on the shop floor about how the campaign for a 35-hour week should continue.

The dispute is now into its fifth week. About 400,000

workers, mainly in the virtually paralysed West German car industry, have been made idle by strikes, lock-outs or lay-offs for want of parts.

The previous round of discussions broke up with some ill-feeling on Friday, after the employers had flatly rejected amended union proposals for a phased and conditional introduction of the 35-hour week by 1989.

The argument now hinges on the refusal of Gesamtmetall to countenance any across-the-board cut in hours. The association is sticking to its offer of a two-stage move to a 35-hour week—but only for an estimated 850,000 shift-workers.

Last night both sides were refusing to budge. There is every sign that the employers are now determined to grind down the resistance of the

union, however long that might take.

The strikes which have been intermittently disrupting the German press for the past two months are continuing, despite negotiations in that sector.

Patrik Blum adds from Vienna: The Austrian plant of BMW at Steyr halted production and laid off 1,000 of its 1,300 workers yesterday as a result of the labour dispute in West Germany.

The company was already on short time last week. The remaining 300 employees will deal with administration and maintenance. The plant produces diesel and conventional six-cylinder engines for several BMW models, and supplies engines for Ford of the U.S. Most of the 110,000 engines produced annually goes to BMW in West Germany.

# R and D spending set to rise 6%

BY JONATHAN CARR IN FRANKFURT

WEST GERMAN spending this year on research and development is likely to rise by nearly 6 per cent in nominal terms to DM 50.4bn (£13.4bn). But the rate of increase in at least two key competitor countries, the United States and Japan, will be higher still.

This emerges from figures released by the Frankfurt offshoot of the international Battelle Institute, the private contract research organisation.

The Battelle Institute notes that the West German spending boost (which will probably amount to around 3 per cent in real terms, after allowing for

inflation) is higher than in 1983. But it stresses that big efforts are still needed to match the main competition.

U.S. research and development spending is expected to rise by a real 3.7 per cent in 1984, after increasing by some 4 per cent in real terms in each of the last five years. In Japan, two-figure nominal rates of increase have long been achieved annually (between 8 and 9 per cent in real terms) and a similar boost is likely this year too.

Despite this trend, the Battelle figures also show that West Germany is still devoting

more funds as a percentage of gross national product to research and development than are its two big rivals. The West German share this year will probably be 2.8 per cent, while that of the U.S. and Japan 2.6 per cent each.

Nearly DM 30bn or almost 60 per cent of the West German 1984 spending total will come from industrial enterprises, DM 12.9bn from the federal government and more than DM 7bn from the provincial states. Since the mid-1970s the trend has been for industry to put an ever-higher slice of overall research spending.

# Chernenko opens summit

BY DAVID BUCHAN IN LONDON AND LESLIE COLTIT IN BERLIN

PRESIDENT Konstantin Chernenko yesterday opened a three-day summit meeting with the Soviet Union's nine partner countries in the Comecon trading organisation, which is expected to try to decrease economic dependence on the West.

Communist party leaders from nine of the 10 Comecon countries are taking part in the summit, the first on Comecon business since April 1980. President Fidel Castro of Cuba has stayed at home and sent instead Vice-President Carlos Rafael Rodriguez, perhaps indicating Havana's view that aid for the three less developed members — Cuba, Vietnam and Mongolia — will not figure prominently on the agenda.

Despite its historic nature, Comecon's first summit for 15 years was launched in a virtual news blackout. Soviet media merely reported, without tele-

vision coverage, that Mr Chernenko opened the proceedings, after a silent tribute by the party leaders to Enrico Berlinguer, the Italian Communist Party leader who died on Monday. Ironically, Berlinguer had become a champion of Eurocommunism, distancing himself from Moscow.

The fanfare may be saved for tomorrow, when documents will be signed and a final communiqué issued. Mr Chernenko forecast last week that the latter would show "tangible results."

Two member countries yesterday made clear what would be tangible results for them. Romania, in its party newspaper, *Scintela*, urged the conclusion of "long-term agreements and contracts" on deliveries of Soviet energy and raw materials to allies in Europe. While all the eastern European members of Comecon want better guarantees of sup-

plies from the Soviet Union, Romania has the additional benefit of having to pay for Soviet oil with goods of western export quality.

The *Scintela* editorial, timed for the summit opening, indicated that, without such long-term agreements, the "better co-ordination of plans" urged by Moscow would not be possible.

Meanwhile, Hungary noted that the Soviet Union was not the only Comecon member with goods "of strategic value." Hungarian farm products, which the Soviet Union is so eager enough to acquire that it pays for them partly in U.S. dollars, require "more and more energy and investment," according to a Radio Budapest commentary.

The Soviet Union has been telling the rest of European Comecon to invest more in the Soviet resource sector if it wants assured deliveries.

# Banker sees danger in international credit rise

By Our Frankfurt Correspondent

A CALL for new international efforts to control monetary growth in the Eurozone has been made by Dr Helmut Schlesinger, vice-president of the West German Bundesbank.

Unless this were done the hard lessons already learnt in the debt crisis could prove to have been in vain, he told an audience of monetary officials in Zurich last night.

Dr Schlesinger's comments were felt to be surprising since most public discussion has concentrated on how far commercial banks may be able to maintain their lending to deeply indebted nations.

However, the Bundesbank official stressed that he saw the real danger instead in another big growth of international credit, with most of the risks being loaded on to the debtor.

If it were true, Dr Schlesinger said, that international banks were already pressing new credit offers on relatively solvent developing countries, then this would confirm his fears.

Dr Schlesinger agreed that a gradual consensus was emerging that the Eurozone, from whence most of the credit came, should be subject to greater scrutiny by banking supervisory authorities.

But still lacking was real control over the markets' liquidity growth—such as that which central banks could exercise over the national banking system through minimum reserve requirements.

The Eurozone should not be left to control their own monetary growth since inter-bank competition automatically led to excessive monetary expansion there.

# Aid for French car-makers urged

BY PAUL BETTS IN PARIS

THE TWO large French car-making groups—the state-owned Renault and the private Peugeot—must raise a total of about FF20bn (£1.75bn) a year to finance the investments they need to remain competitive in the world car market.

But the current financial weakness of the two groups will require much greater financial support from the French Government for domestic industry.

This is the main conclusion of a report on the French motor industry released yesterday by the authoritative official state advisory body, the Economic and Social Council.

The report also says that two out of every three salaried workers in the French car industry will have to be retrained and transferred to other work before the end of the decade.

The report goes on to refer to a recent survey by the French state statistics institute, Insee, which suggested that the car industry will have to shed about 80,000 jobs by 1988.

The report paints an alarming picture of the performance of

which has steadily deteriorated during the last five years. Since 1978—a record year for French car production, exports and registrations—the industry's market shares have shrunk at home and abroad. The French car producers sold 500,000 fewer cars in Europe last year than in 1979.

The council is most concerned about the finances of the two main car producers, especially since it coincides with a financial recovery among most leading Western car makers.

Between them, the two groups

lost FF4 bn last year and have debts of about FF1,600bn, or the equivalent of nearly 30 per cent of their accumulated annual sales. Annual debt service takes FF170bn, or about 4 per cent of turnover.

The French government must intervene with fresh aid to enable the industry to recoup its declining competitiveness, the advisory council argues. It also warns the government against adding more fiscal burdens on the industry. Value-added tax on French car sales is already at 33 per cent.

# Communists want more ministerial posts

BY DAVID HOUSEGO IN PARIS

EARLY SIGNS of the intense political manoeuvring expected to follow the result of the European election in France emerged yesterday with indications from Communist party leaders that they would like one or two more ministerial posts in the Government.

The party's ambitions were stated out by M George Marchais, the Communist leader, in a deliberately provocative remark in an interview. "If we had one or two" ministers more (in addition to the four

already in the Government) "I would be satisfied," he said. He added, however, that most important was for the Communists to emerge strong from the election in order to make their influence felt on the administration.

M Marchais's growing confidence stems from the belief that the Communists will recover ground in the election, while the Socialist proportion of the vote will fall heavily from the peak achieved in 1981. On the basis of this narrowing gap,

he hopes to extract further concessions from the Government.

He has already predicted that there will be a cabinet reshuffle shortly after the election to replace M Pierre Mauroy as Prime Minister. Most political observers believe any changes are more likely later in the year.

President Francois Mitterrand has a crowded agenda over the next three weeks which makes a reshuffle before the end of the month unlikely. He flies to Moscow next week for his first visit to the Soviet Union as

# Cyprus seeks UK help to end deadlock

BY ANDRIANA IERODIACONOU IN ATHENS

MR SPYROS KYPRIANOU, the Cypriot president, is to renew a call for British help in trying to resolve the deadlock over Cyprus in a meeting with Mrs Margaret Thatcher, the UK Prime Minister, in London next Monday, according to Cypriot government officials.

Britain briefly took the front stage on the Cyprus problem last November when the Turkish Cypriot community on the island unilaterally declared independence in the Turkish occupied northern sector.

London proposed a tripartite meeting between Britain, Greece and Turkey, the three guarantors of the 1960 independence agreement which ended British colonial rule in Cyprus.

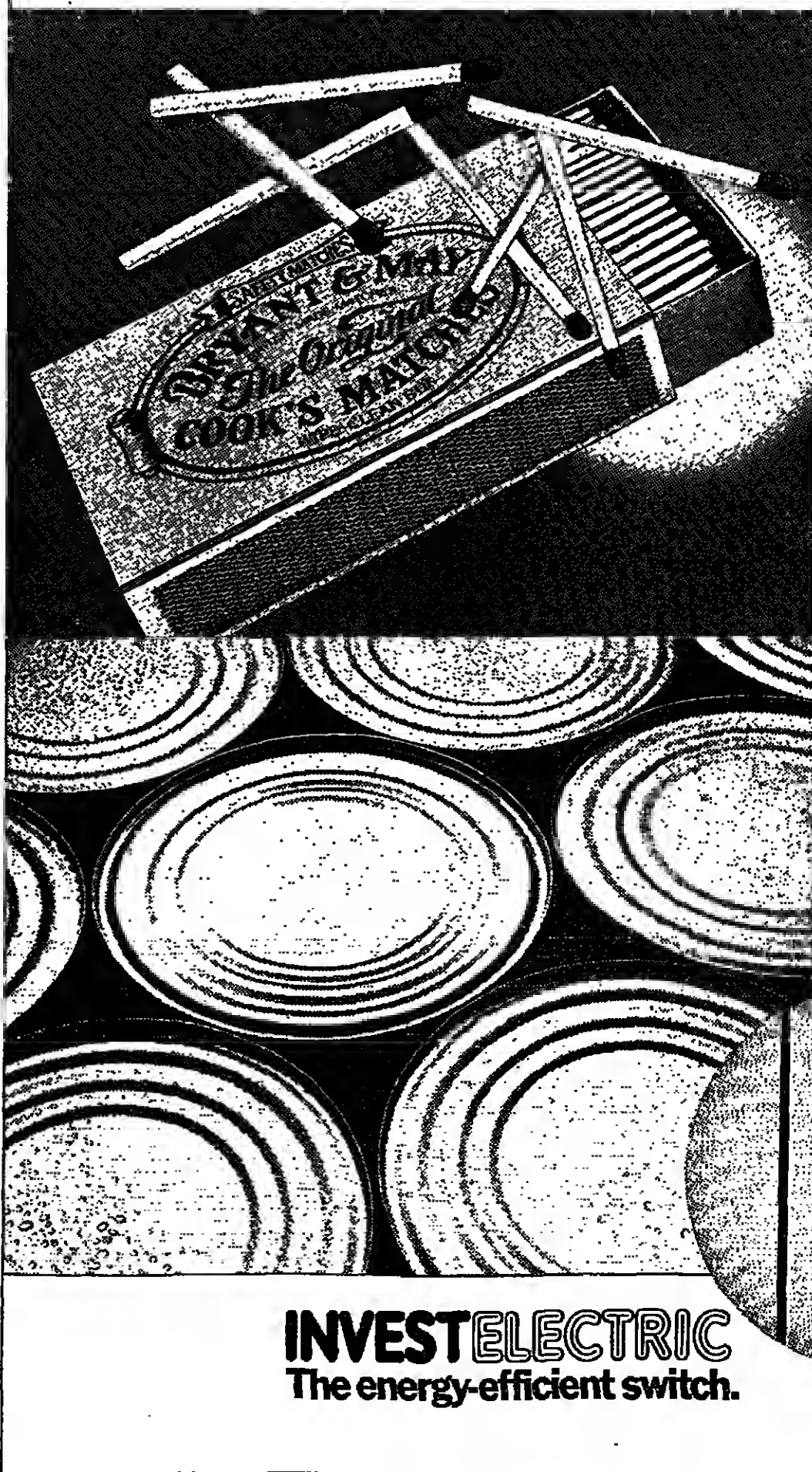
This idea was rejected by Greece, since when British involvement has died down, the

Cypriot foreign minister, said in Athens yesterday that what the Kyprianou Government was hoping for was that Britain would work through Ankara to induce a more conciliatory attitude on the part of Mr Rauf Denktaş, the Turkish Cypriot leader.

There has been disappointment in Nicosia with both Britain and the U.S., for failing to persuade Ankara and Mr Denktaş to accept a compromise formula presented by Sr Javier Perez de Cuellar, the United Nations secretary general, last January.

The formula was designed to break the post-UDI deadlock by suggesting that the Turkish Cypriots freeze the implementation of the independence decision in exchange for an agreement by the Greek Cypriots not to raise the Cyprus issue before international organisations.

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OVERSEAS NEWS

# Gandhi arrests two leading Sikh moderates

BY JOHN ELLIOTT IN NEW DELHI

THE Indian Government moved quickly yesterday to stop leading Sikh politicians inciting opposition to its Punjab policy. It arrested two senior members of the Sikh's Akali Dal Party under special security laws that permit detention for up to two years and has already been used to apprehend over 3,000 suspected extremists in the past 10 days.

One of the politicians, Mr Prakash Singh Badal, a former Punjab chief minister, said on Monday that the Government had "declared war" on the Sikhs. He called for a day of prayer next Sunday and opposed talks with the Government.

The Defence Ministry believes it has gained control of the situation in the Indian army where up to 1,000 Sikhs are believed to have been involved in desertions from three units over the past few days. The third break-out, occurred in the eastern state of Tripura yesterday.

Meanwhile the Government has tightened security at airports and on internal airline flights and has increased the number of road blocks round New Delhi.

Mrs Indira Gandhi, the Indian Prime Minister, is trying to ensure support among political parties for the Golden Temple and for the political initiative she must at some stage launch to reach an agreement with Sikh leaders on the underlying Punjab problem.

# Philippine minimum daily wage increased by 18%

BY EMILIA TAGAZA IN MANILA

PRESIDENT MARCOS of the Philippines yesterday announced an 18 per cent increase in the minimum private sector daily wage from 44 to 52 Pesos. The move is designed to cushion the impact of the stiff austerity package worked out by the Government with the International Monetary Fund.

Observers say the increase was a political necessity for Mr Marcos, whose Government is faced with growing numbers of restive workers and consumers. The immediate reason for the increase was last week's float of the peso which led to a 23 per cent devaluation of the currency.

It was the third exchange rate adjustment in a year, and has set off a new round of increases in prices of oil products and basic commodities which threatens to push inflation much higher than the current rate of 40 per cent.

# Kuwait shuttles oil outside war zone

By Our Foreign Staff

KUWAIT IS using its own ships to take its oil to foreign owned tankers waiting outside the Gulf officials of the Kuwait Petroleum Corporation confirmed yesterday.

The Kuwaiti tanker Kazimah (294,000 dwt) was damaged on Sunday by an Iranian air attack when returning from a shuttle voyage to the Gulf of Oman. The service by Kuwait relieves purchasers of its oil of some of the burden of high insurance rates.

The Kuwait Oil Tanker Company, owned by KPC, has 23 ships of which five can carry crude oil. These could be used to carry oil from Kuwait to the mouth of the Gulf and other vessels chartered by KPC to carry the oil onwards to Kuwait's refineries in Europe.

In Bahrain, Mr Yusuf Shirawi, the Development and Industry Minister, emphasised that each of the Arab oil states in the Gulf will be responsible individually for compensating oil buyers for any loss of cargo incurred as a result of Iranian attacks on tankers. The aim of the scheme is to prevent Gulf oil being priced out of the market by high insurance rates.

Meanwhile foreign ministers of the six-nation Gulf Co-operation Council met in Saudi Arabia yesterday in a renewed bid to fend off spill-overs of the Iraq-Iran war and ensure a smooth supply of crude oil to world markets.

The Council groups Saudi Arabia, Kuwait, the United Arab Emirates, Bahrain, Qatar and Oman in an economic integration and collective defence pact.

Officials of the GCC secretariat said the twice postponed conference was to be held in Taif, and would deal primarily with means of defusing the Gulf crisis through diplomacy.

In Kuwait, at an emergency cabinet session Kuwaiti ministers formally accused Iran of rocketing a Kuwait oil tanker west of the Hormuz Strait.

The Kuwaiti Government notified the United Nations Security Council of the Iranian "aggression" on the 294,739-ton tanker Kazima

# OVER 100 KILLED AND 250 WOUNDED IN BEIRUT SHELLING

# Parliament backs Karami after day of terror

BY NORA BOUSTANY IN BEIRUT

THE STREETS of Beirut were deserted yesterday as the Lebanese parliament gave a vote of confidence to the Government of Prime Minister Rashid Karami by 53 votes to 13.

The vote came a day after one of the worst days of shelling in Beirut's history in which some 105 people were killed and 250 wounded.

The most horrific scene was in the West Beirut residential quarter of Zarif where the blood stained bodies of four civil defence workers and three men from the fire brigade lie on the ground. Next to them lay the corpse of Lebanese photographer, whose last pictures were reproduced in yesterday's papers.

The escalation of the violence on Monday was the climax of several week's deterioration in

security in mainly Moslem West Beirut. Almost 1,000 people have been killed or wounded since April 30 when Mr Karami first formed his cabinet.

Moslem leaders say that initiative in starting the shelling has been taken by Christian militiamen opposed to Karami's pro-Syrian Government. The Christian militia says that the Shia Moslem militia Amal has increased tension in order to get greater powers for its leader Mr Nabih Berri.

Moslems hold Gen Tannous responsible for bloody attacks on the mainly Shia Moslem suburbs and Druze strongholds in the Lebanese mountains last February.

Mr Berri and his ally Mr Walid Jumblatt, the Druze leader, Minister of Tourism, Transport and Public Works, are insisting on the removal of



Prime Minister Rashid Karami (left) and Mr Nabih Berri (right). Gen Ibrahim Tannous as commander-in-chief of the army. Officers loyal to Tannous, a Christian Maronite, last month warned the president they would not react favourably if their commander was removed.

the Israeli Prime Minister. Mr Shamir rejected Mr de Cuellar's call for an unsponsored international conference on the Israeli-Arab dispute, saying that it would quickly degenerate into an anti-Israel forum. Direct negotiations between Israel and its Arab neighbours was the only way to resolve the problems, the Premier said.

Meanwhile, one south Lebanese villager was killed and another wounded when an Israeli army patrol opened fire on a crowd opposing its attempts to arrest some villagers.

The clash occurred in Burj Rahhol, a Shia moslem village seven kilometres north east of Tyre. The Israeli army spokesman said the soldiers, who went to the village late on Monday night to arrest some suspected guerrillas, were attacked by a large crowd.

# Chris Sherwell reports on a symbolic turning point for Sabah Malaysia seeks to tame its Wild East

A SMALL but important step was taken by the Malaysian government last month to make the oil and timber-rich state of Sabah, on the northern tip of Borneo, seem less different from the rest of the country.

The island of Labuan, a free port in Brunei Bay, was made a federal territory—similar in administrative terms to the area around Malaysia's far-off capital, Kuala Lumpur.

The transfer was concluded in a colourful ceremony presided over by Dr Mahathir Mohamed, the Prime Minister, and Sabah's mercurial chief minister, Datuk Harris Mohamed Salleh, a wealthy figure who hails from Labuan. Untrumpeted internationally, the change marks a symbolic turning point for the state, dubbed the "Wild East" because of its lively politics and raucous style of business.

Sabah is nothing if not different. Here a person from peninsular Malaysia can feel like a stranger in his own country because he needs travel documents to get in and a permit to work.

Here, too, in the area known for centuries as "The Land Below the Wind" because it offered shelter from typhoons for ships plying the old trade routes, it is possible to see dozens of laid-up super-tankers

moored quietly off Labuan in the calm of Brunei Bay.

Or, dominating a silent bay on the Kota Kinabalu, Sabah's capital, a 30-storey steel-and-glass government skyscraper, cylindrical shaped and chopped at its base to represent an almost-felled tree-trunk, set on its own against a backdrop of wooded hills.

But Sabah's differences go further. Ethnically, it stands in sharp contrast to peninsular Malaysia: not all Moslems are Malays, many indigenous people are Christians.

Economically, Sabah has a disproportionate share of the country's petroleum resources and plenty of its timber wealth. Rubber and oil palm are grown, as elsewhere in Malaysia, but Sabah is also a focus for the country's efforts to become a world-beating cocoa producer and a tea producer.

Perhaps unsurprisingly, Sabah's 1m people have often felt neglected or exploited by distant Kuala Lumpur, identifying more easily with nearby Indonesia or the Philippines in economic and ethnic terms. Labuan's change of status establishes a stronger central government presence in Sabah, bringing the state closer to the federation as a whole.

Labuan's elevation to federal territory status also means the central government will

shoulder the financial burden of completing the island's multi-billion dollar industrialisation programme, based on offshore natural gas. The programme is a key feature of Datuk Harris's bid to make Sabah a political and economic entity to be reckoned with in Malaysia.

Labuan has three major gas utilisation projects, costing a total of M\$1.25bn (\$250m)—a methanol plant, a hot briquetted iron plant, and a power generation plant. They will use some of the associated gas presently being wastefully flared offshore, and are due to start up this year with gas piped from Shell's Erb West and Samarang fields in a new undersea grid.

The 730,000-tonne-a-year iron plant, which will convert imported ore by direct reduction into sponge iron, is the least attractive economically because the market is far from certain at prices which would yield a profit. The 600,000-tonne-a-year methanol plant looks better, because of a marketing arrangement with an outside company.

Such diversification is designed to offset the continuing dominance of oil and timber in Sabah's economy. Oil, though a federal preserve, is expected to yield M\$100m in royalties in 1984 under a standard sharing arrangement with the central

government in which Sabah receives 5 per cent of the total. Revenues ten years ago were just M\$4m.

Timber royalties are even larger, and are expected to provide M\$775m, or 63 per cent, of the state government's revenue in 1984. One-third of all approved capital investment projects over the past 15 years have been for the wood industry. The next is a large pulp and paper mill, part of a vast M\$1.2bn integrated project.

All this frantic development has exposed weaknesses in Sabah: local people's reputation for laziness, shortages of skilled labour, over-inflated prices, petty corruption. Even Datuk Harris has been accused of benefiting personally and excessively from sales of land for some of Labuan's key projects. But the development has also buttressed his position—and recently he received some timely assistance from Kuala Lumpur as well, in the form of the Prime Minister, with whom he has good relations.

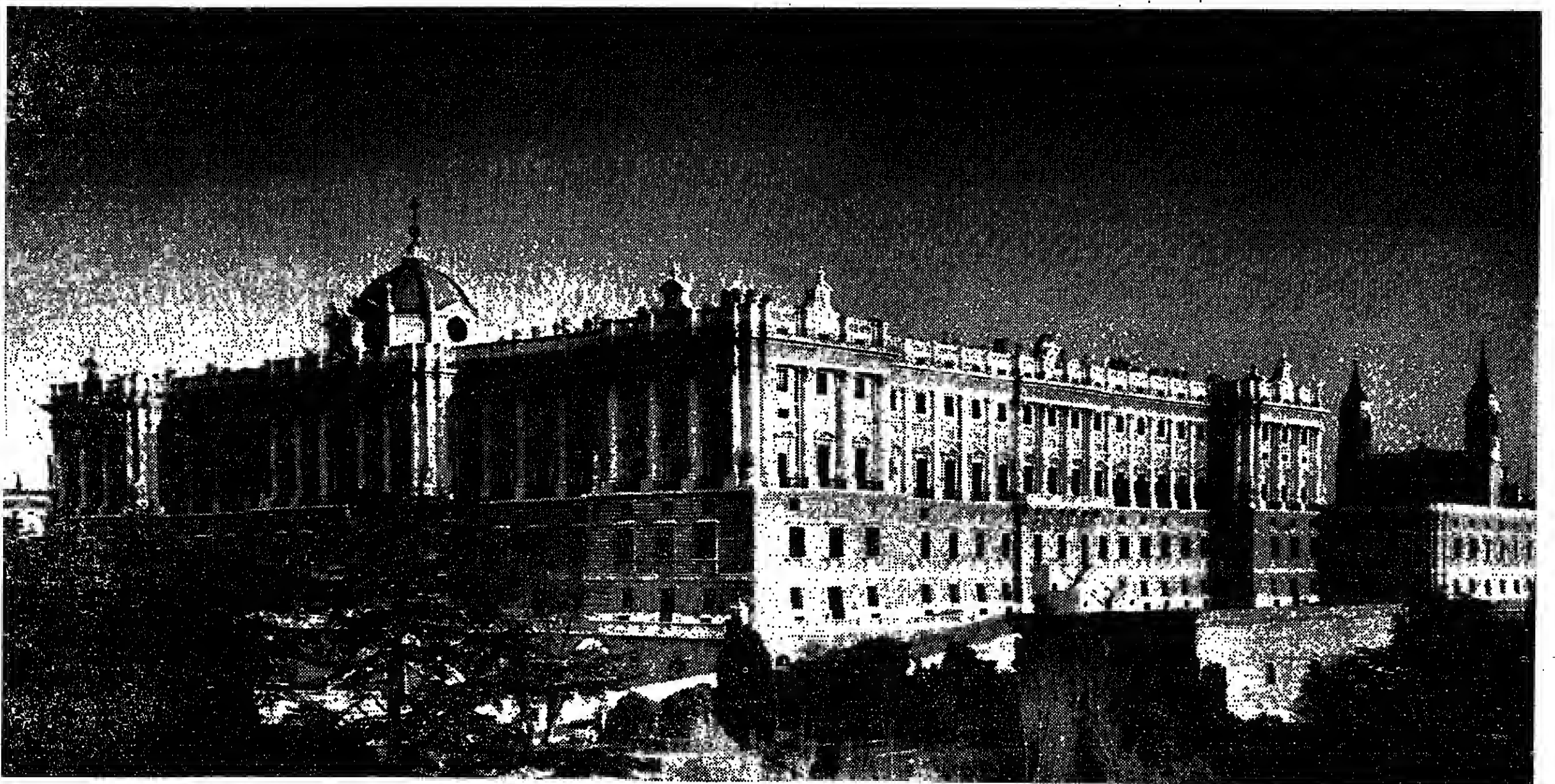
Last month, in an apparent departure from Malaysia's unique style of consensus politics, Dr Mahathir, as head of the multi-party National Front coalition which rules the country, drummed out the United Sabah National Organisation



(USNO), one of its two Sabah components.

The other—Datuk Harris's own Berjaya party—had sought this action ever since it ousted USNO and its notorious leader, Tun Mustapha Harun, in 1976. USNO put its foot wrong during last year's constitutional controversy over the powers of the Malaysian king, and also argued a federal territory.

Dr Mahathir's angry retaliation is a boost for Datuk Harris, though his party is said have attracted numerous USNO defectors and is not expected to lose by-elections due this week in several local constituencies.



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There is even art within art. Come to see the soaring, dreamlike Royal Palace in Madrid and be startled by the beautiful things it contains. Or explore the Alhambra in Granada, a Moorish mosque begun in the 10th century and completed, in its breathtaking splendour, in the 13th.

Its priceless mosaics, its sculptures, paintings and works in gold and silver are simply overwhelming. Art is so much part of our lives in Spain that it is no wonder you find it new and vibrant everywhere. You will also find it still in process on easels in streets, in picturesque

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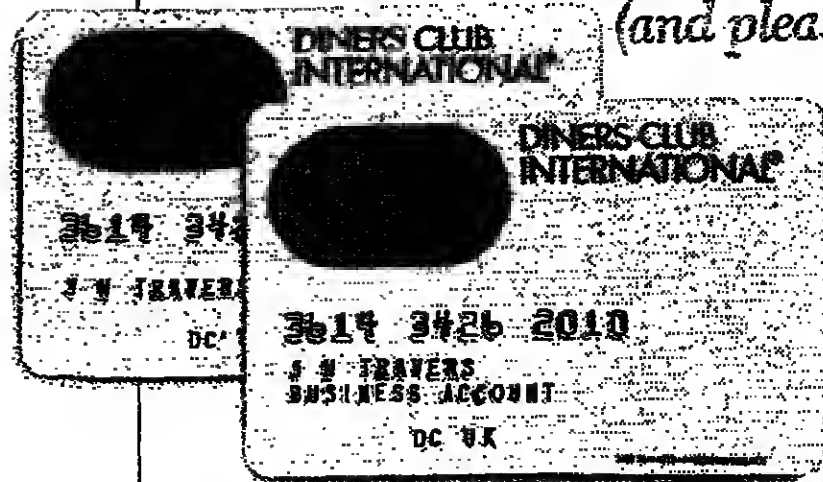
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WORLD TRADE NEWS

Why Gatt lacks international clout

BY CHRISTIAN TYLER, RECENTLY IN GENEVA

STRICTLY SPEAKING, there is no such institution as the Gatt, which is one reason why the most important—why present demands for tougher policing of the international free trade system will be hard to satisfy.

The General Agreement on Tariffs and Trade is just what it says: a non-binding contract between countries. It came into force in 1948 and today numbers 90 signatories. The contract is legal only in the sense that Gatt principles have been enshrined in many countries' own legislation.

Durable as the Gatt has proved, it does not have the clout of, say, the International Monetary Fund, nor does it have the staff and resources of an IMF. If countries decide to flout Gatt rules or to ignore the judgments of its arbitration procedure there is not much anyone can do about it.

It is easy to forget as you enter the sombre portals of the secretariat's lake-side home in Geneva, that the Gatt is really, constitutionally speaking, only a book of rules. Designed in neo-Egyptian brutalist style, the headquarters, which housed the International Labour Organisation until the ILO grew too big, reeks of institutional life. With its trim lawns and spreading yews, it might easily be mistaken for a sanatorium for the creaking pensioners of some state bureaucracy.

This chill grandeur encloses a small team of well-educated

and well-paid economists and administrators attended by middle-aged secretaries (many of them English) and a flock of typists. There are only 330 employees in all, of whom a third are "professionals"—

GATT officials have given a cautious welcome to the communique issued at the end of last weekend's London Economic Summit, writes Anthony McDermott in Geneva.

The declaration urged continued resistance to protectionist measures, renewed effort to lower barriers in international trade in services,

fewer than in the publications department of the IMF. According to Gatt officials, the smallness of the organisation is a virtue, but it means some of them are very overworked.

Recruitment is by public notice and internal promotion is subject to minute scrutiny by a budget committee. It can cost more to get the budget committee together to debate a pay rise for a typist than to pay the rise itself.

The secretariat is a small and shy beast, constantly alert to the danger that a wrong step could divide the fractious family of nations upon whose goodwill the system depends. Officials would like a higher profile, as some recent speeches of the normally bland director general, Mr Arthur Dunkel, seem to

suggest. At the least, they would like the world to know that they are doing good by stealth.

But money is tight. The Gatt has a budget of SwFr 51m (about U.S.\$23m) compared with the IMF's \$163m for 1,600

manufactured goods and commodities, and acceleration of trade liberalisation programmes instigated by the November 1982 Gatt ministerial meeting. It also stressed the need to build on this work with a view to "decisions at an early date on the possible objectives, arrangements and timing for a new negotiating round."

Modest though it tries to be, the Gatt secretariat does not escape controversy. Developing countries complain of an Old World or Western world bias: They say the Gatt is better at enforcing the rules against them than against the EEC or the U.S. The ambassador of an Asian country reportedly told Mr Dunkel recently — It was meant as a joke—that the boot would be on the other foot when the Asian Gatt was set up.

Even North-South tensions can be submerged by the in-terminable combat between the U.S. and the EEC in and out of the GATT's conference cham-

bers. The Americans have acquired a reputation for litigiousness and lack of professionalism, too.

That makes it too easy for the EEC to win battles even if they lose cases. As a former Brazilian ambassador to Geneva put it: "The Europeans play like violins, the Americans like the timpani."

Such differences of style only compound what is perhaps the Gatt's most serious weakness—the disputes settlement procedure. Who disputes reach the stage of an arbitration panel, there may be long arguments about jury selection. There have even been instances of what amounts to jury-nobbling. GATT officials would prefer to establish a permanent list of arbitrators from which names could be picked.

When a panel sends its report to the supreme body, the Council, for action, the litigant countries are present. And since the Council operates by consensus, not majority voting, a country can not only challenge the verdict, but refuse to accept the penalty.

The other complaint to be heard in Geneva relates to the director general himself. There is a strong feeling that Mr Dunkel spends too much time away from the City and makes too many speeches. "He should stay here and mind the store," said one embassy official. "It's really a very serious problem."

Canada to increase Japanese car quotas

By Bernard Simon in Toronto

CANADA HAS agreed to raise its quota on Japanese car imports by 8.5 per cent to 166,000 vehicles for the year to March 31 1985 with a further increase to 170,400 units if the domestic market expands significantly.

The pact follows several months of deadlocked negotiations, which were broken, according to Mr Gerald Regan, Canada's Minister of International Trade, by recent Japanese decisions to invest in the Canadian motor industry. Honda has announced plans for C\$100m (US\$55m) in monthly plant north of Toronto, while various Japanese motor and components manufacturers have set up a joint company to explore local production possibilities.

Although the quota has been increased in absolute terms, the Japanese share of the Canadian car market will probably fall slightly this year. Passenger car sales in Canada totalled 842,300 units in 1983, with Japanese models accounting for 21 per cent. The Japanese share was 25 per cent the previous year.

Under the new arrangement Japanese manufacturers' share will be limited to around 16 per cent. The higher quota of 170,400 vehicles will apply only if total Canadian sales "substantially exceed" 917,000 units.

According to Mr Regan, Canadian and Japanese officials will meet next January to determine whether the ceiling should be lifted above 166,000 vehicles. Canada's restrictions on car imports, in force for the past three years, are a particularly sore point with Japan, since Canada is one of the few industrial countries which enjoys a trade surplus with Japan. An official of the Japan Automobile Manufacturers' Association said yesterday that the industry hoped that 1984-85 will be the last year of quotas. However, Mr Regan told reporters that he favours an extension of the restrictions beyond next March.

One result of the quotas is that dealers selling for name cars in Canada have begun to import a higher proportion of large expensive models to maintain profit margins. Smaller, more popular Japanese cars have been in short supply.

World oil prices likely to fall over next six years, says BP

BY IAN HARGREAVES

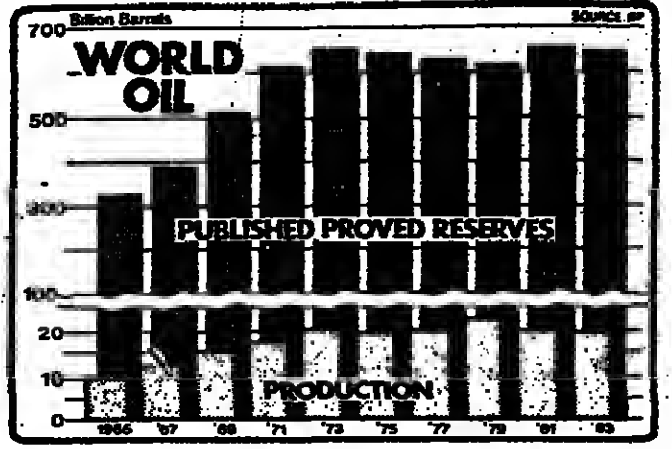
REAL OIL prices are more likely to fall than to rise in the next six years, but beyond that time rising oil demand will again make the world increasingly dependent upon supplies from the Middle East.

This was the burden of a series of forecasts made yesterday by Mr James Ross, chief corporate planner of British Petroleum, in introducing the company's annual review of world energy trends.

Mr Ross said that he expected economic growth of 3.5 per cent this year in the OECD area and that this would translate into a 2 per cent-plus increase in energy demand and a 1.7 to 2 per cent rise in oil demand.

Looking to the turn of the century, he said BP was working on a 10 to 15 per cent probability factor that oil prices in the year 2000 would be unchanged in real terms from today's levels, even though by that time Opec would be supplying an increased proportion of the world's oil.

Last year, world oil consumption levelled out after four years of sharp decline. Demand was higher in the centrally planned economies, but 3.1 per cent lower in Western Europe, where consumption of 586m



tonnes was the lowest since 1969.

BP's figures, however, suggest that contrary to some impressions, the world is continuing to find more oil than it is consuming. The ratio between reserves and production last year was 33.4—that is at 1983 rates of consumption, proven reserves would last 33.4 years.

This ratio, fractionally higher on a global basis than in 1983, varies widely from country to country. The worst position is in the U.S., where the ratio is 9.1 and falling. Western Europe has a ratio of 18.7, the UK of 15.3 and Saudi Arabia of 86.9. Another country with a reserve depletion problem is the Soviet Union, which has 13.9 years of proven reserves.

In the downstream sector, refineries continued to close last year. Capacity fell by 3.7 per cent worldwide to 76m b/d, but throughput was only 54.8m b/d, the lowest figure since 1975, indicating that a heavy surplus of capacity still exists. Additions to Middle East refining in the next year will make this position worse.

The biggest cuts in refinery operations last year were again in Western Europe, which saw its capacity fall by 7.3 per cent to 16.7m b/d.

BP Statistical Review of World Energy, Public Affairs Department, BP, Britannic House, Moor Lane, London EC2Y 9BU.

## BRISTOL WATERWORKS COMPANY

A year of stability and consolidation is reported by the Chairman of the Bristol Waterworks Company, Mr Gilbert Parrott, in his statement circulated with the Report and Accounts to be presented to the 138th Annual General Meeting of Stockholders on Monday, 2nd July 1984.

The main points from the statement are:

- \* A deficit of £312,000 for the year ended March 31 reflected a number of non-recurring items of expenditure, such as major remedial works and compensation in respect of planned staff reductions, but operational economies again enabled increases in charges to be kept below the rate of inflation.
- \* New Preference Stock totalling £6 million was issued and a £3 million mortgage was extended for eight years.
- \* Rainfall was 109% of Standard Average, but a very dry summer produced a new record for peak consumption.
- \* The average daily gross consumption rose by 1.7% to 76 million gallons — higher than expected for the third year running.
- \* Essential capital works to the value of £4.7 million included major contracts on a new treatment works at Cheddar.
- \* A three-year Waste Action Plan is being introduced to reduce still further the level of waste water, aimed at savings of up to £6 million over 20 years.
- \* Despite difficult fishing conditions, record catches were again reported on the trout reservoirs and full use was made of other recreational facilities.
- \* Mr T. Lloyd Robinson is retiring from the Board after six years, and the Shareholders are asked to approve the election of Sir Alec Merrison, Vice-Chancellor of Bristol University.

**WATER WATER** Bristol Waterworks Company, Bridgwater Road, Bristol BS997AU.

ECGD to raise credit cover on sales to Mexico

LONDON — The Export Credits Guarantee Department (ECGD) has been authorised to increase the amount of medium-term cover it provides for British exports to Mexico, Mr Paul Channon, the British Trade Minister, told an Institute of Directors meeting yesterday.

He declined to be more specific but bankers said the increase was the area of 10 per cent, or hundreds of millions of pounds.

Mr Channon said the rise in medium-term cover reflects the economic progress made by Mexico and he expressed hopes that more could be made available in future years.

He said the Government would hope to increase export cover for all debtor countries which successfully adjust their economies.

Other industrial countries are expected to take a similar line on export cover for Mexico, which was repeatedly praised at last week's economic summit, British Government sources said.

They said the ECGD has been faced with increased demand for export cover for Mexico as the country's economic prospects have improved, Reuter.

Institute of Directors conference, Page 14

S. African air fares may be undercut

By Jim Jones in Johannesburg

AIR FARES between South Africa and Europe could come under pressure if talks to be held today in London between the independent Israeli airline, Maof, and the Swazi authorities lead to direct scheduled flights between Manzini's Matsapha airport and Tel Aviv.

Preliminary indications are that Maof will schedule weekly flights out of Swaziland by Boeing 707 starting September 3. The flights are aimed at attracting South African travellers to Europe and Israel who are at present obliged to pay full fares rates.

South Africa, taking its lead from the national carrier South African Airways, has consistently refused to allow regular cut-rate flights to and from the country.

At present a normal economy return ticket between Tel Aviv and Johannesburg costs £225 (£1,015) flying South African Airways or El Al. Maof proposes to charge R849 return between Matsapha and Tel Aviv. Return connecting flights from Jan Smuts Airport to Matsapha cost R105.

Tenders for all-Egyptian car delayed

By Charles Richards in Cairo

EGYPT HAS extended the closing date for tenders to build all-Egyptian cars from June 15 to July 31, according to the state-owned El-Nase Automotive Company (Nasec).

When 11 companies were invited to tender for design and manufacture of a small 1,000 cc car and a medium-sized car of 1,500 cc on April 16, it was expected the tender date would be extended. The nervous, hasty decision-making process in Egypt has been slowed further by the recent pre-occupation of ministers and senior officials with the May 27 parliamentary elections, followed immediately by Ramadan, the Moslem month of fasting, and the traditional post-Ramadan month's holiday for senior officials.

For their part the 11 companies invited to tender wanted more time to prepare their bids.

The companies are Peugeot and Renault of France, Volkswagen of West Germany, General Motors of the U.S. (through their German subsidiary Opel), Fiat of Italy, Seat of Spain, Toyota, Honda, Nissan of Japan, and Austin Rover of Britain.

Moscow wants Norway's offshore help

BY FAY GJETER IN OSLO

THE SOVIET UNION could become an important market for Norwegian offshore-related products and services, but will insist on guarantees that deliveries are not threatened by political boycotts.

It would also like to link its purchases in this sector—on favourable credit terms—with sales of Soviet oil and gas. To achieve this kind of package, a consortium of companies from several Nordic countries, not just Norway, may have to be established.

This was made clear by Soviet delegates to a meeting here of the Norwegian-Soviet mixed economic commission, which seeks to promote trade between the two countries. The group, comprising about 25 representatives of each nation, meets once a year, alternatively in Moscow and Oslo.

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mercant paper. Bankers Trust also introduced a new market rate, TENR, which has been used to price well over \$1 billion of tax-exempt

mercant paper. Bankers Trust also introduced a new market rate, TENR, which has been used to price well over \$1 billion of tax-exempt



Typical of the Bank's commitment to worldwide merchant banking is its new trading room in New York. Over \$12 billion in money, securities and currency transactions flow through it each day.

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# AMERICAN NEWS

Nancy Dunne reports on the background to proposed legislation

## Washington grasps the immigration nettle

THE THOUSANDS of illegal immigrants who pour undetected over U.S. borders each day join a subculture of millions, many exploited by employers and menaced always by the threat of discovery. For years Congress has debated their plight and searched for a means of imposing at least minimal control over the country's frontiers.

The settlers' unauthorised presence creates an emotional and thorny dilemma. An "open arms" tradition is strong in this nation built by immigrants. Yet there is also a traditional distrust of new "incoming hordes," who many feel create or intensify local crime, welfare and unemployment problems.

Legislators who have wrestled with the problem for years believe the time is ripe for immigration reform—the first in 50 years. Little hope existed for a consensus during the recession when 10m Americans were out of work and "cheap labour" jobs were being smuggled into the country.

Now, the recovery has made passage possible for a set of carefully fashioned proposals, the outgrowth of hundreds of Congressional hearings and meetings with the various interests involved. The proposals, already passed by the Senate,

are being hotly debated on the House floor this week. They offer the following approach to immigrant issues:

- An amnesty programme would grant retroactive legal status to an estimated 2.4m illegal immigrants who have already settled here.
- An employer sanction programme would grant retroactive legal status to an estimated 2.4m illegal immigrants who have already settled here.

Legislation establishing a series of fines, as much as \$1,000 per alien, to be imposed upon those who knowingly hire illegals.

● A legal immigration quota is set at 425,000 per year.

The Senate Bill also seeks to ease and eventually cut the flow of "guest workers" who cross the border temporarily for seasonal jobs, like harvesting crops. And it establishes a pilot visa waiver programme, which would allow tourists from eight countries (expected to be mostly European) to visit the U.S. without visas if they are staying for less than three months.

Basically, the legislation is a

series of carefully-crafted trade-offs which, regardless, produce a weller of mixed emotions and a great deal of controversy. Many black leaders oppose the amnesty provision because they believe illegals take jobs which would otherwise go to their constituents.

Labour likes the penalties imposed on employers who hire illegals but dislikes the guest worker programme. Many states want willing, low-paid workers but not an increase in their welfare population.

To Mr Alan C. Nelson, commissioner of the Government's Immigration and Naturalisation Service, the amnesty programme is "a realistic and humane response to a circumstance which we intend not to allow to recur in the future."

To Mr Thomas P. McMahon, executive director of the pressure group Environmental Fund, the Government, by granting amnesty, would set a precedent suggesting that future pardons would be granted.

The employer sanctions are vital, according to the Rev Theodore Hesburgh, co-chairman of the nationwide Citizens' Committee for Immigration Reform, to "demagnetise" the attraction for those who come to the U.S. to work. Business argues, however, that such sanctions shift the responsibility for illegal immigration from the Federal Government to

an employer who may not be able to spot the fraud.

The Hispanic community, the fastest growing immigrant group in the U.S., is divided over the legislation but has been unable to mount support for any alternative. Many community leaders are particularly opposed to the employer sanctions and believe they will result in increased employment discrimination towards all Hispanics.

Mr Arnold Torres, executive director for the League of United Latin American Citizens, another pressure group, says the potential for increased job discrimination is particularly worrisome to the Hispanics in

view of the Administration's disinterest in civil rights enforcement.

The ultimate result, Mr Torres worries, may be "an extraordinary adventure involving intrusions and searches and sweeps. Finally the employer who has been busted a number of times is going to say 'I will never go through that again, I will never hire another person who looks foreign'."

Despite the opposition, the Bill has broad bipartisan support by legislators who believe the many compromises offer an imperfect but workable package. However, its passage has been fraught with political problems.

The Bill has been postponed several times by House Speaker Mr Tip O'Neill, who last year derailed the legislation fearing that the President would change his mind and not sign it so as to gain Hispanic support in the November presidential election. This year he delayed the bill repeatedly and only finally agreed to bring it up after the California primary.

Numerous public opinion polls show broad support for immigration reform. It is principally the growing political power of the Hispanics in many states with large numbers of electoral votes, that gives the politicians pause.

But for many involved in the issue, the time has come to act.

## U.S. bid to overturn foreign debt default ruling

By William Hall in New York

THE U.S. Government has thrown its weight behind a bid to overturn a controversial U.S. court decision which appeared to leave commercial banks without legal recourse if a foreign country unilaterally alters terms or stops payment on its debt.

The Government has submitted a statement to a Federal Court in New York supporting a rehearing of an earlier court case which ruled in favour of three Costa Rican banks which defaulted on a \$5.2m (£3.7m) loan from a syndicate of 29 banks in 1981. The court argued that as Costa Rica's actions which led to the default were "consistent with the law and policy of the U.S., their validity should be recognised in U.S. courts."

International bankers have been concerned that the precedent set by this case, if upheld, could encourage other debtors to default on their obligations and leave the banks with little protection. Mr Anthony Solomon, president of the Federal Reserve Bank of New York, said last month that the decision would "significantly complicate international lending if it were to remain unmodified."

He has been one of several senior banking officials who argued that the ruling was unlikely to be upheld during subsequent reviews.

The U.S. Government has challenged the decision and says that the appeal court's opinion "is based on an inaccurate understanding of the policy of the U.S."

The statement says the decision introduces "significant uncertainties into the process of making and interpreting international financial agreements," and notes that it could discourage banks from making new loans.

One lawyer said at the time of the April ruling on Costa Rica: "As the decision now stands, any foreign nation could arguably unilaterally determine to defer repayment of its debts, claiming that it is in an economic crisis and in effect be protected from judgment in our courts."

Bankers yesterday welcomed the Government's decision to support their plea for a rehearing.

## Clash over proposal intended to block bank 'loopholes'

BY STEWART FLEMING IN WASHINGTON

TOP FEDERAL bank regulators clashed yesterday over proposals introduced in Congress which would block banks from entering the securities business and close a legal loophole allowing non-financial companies to enter banking in several states at once.

The proposals were introduced by Mr Fernand St Germain, chairman of the House Banking Committee.

In a written testimony to the committee, Mr Paul Volcker, chairman of the Federal Reserve Board, expressed strong support for elements of the legislation which would prevent banks and savings institutions from entering the securities dealing business. He also put the Fed solidly behind the basic thrust of the Bill, which aims to close the legal loophole allowing so-called "non-banks" to branch across state lines and be controlled by commercial companies which are not themselves covered by banking laws.

But while Mr Volcker generally endorsed the proposals, Mr C. T. Conover, the Comptroller of the Currency, strongly attacked them. He objected to the overall thrust of the Bill which he said "represents an attempt to turn back the clock in a way which would weaken the banking industry and be detrimental to consumers."

Mr Conover told the committee he strongly opposed one of



Volcker... endorsed plan

the Bill's provisions, which would limit banks activities in the business of discount brokerage.

On this issue, both Mr Conover and Mr Volcker agreed, and Mr Volcker was also critical of the failure of the Bill to address the question of what new powers banks should have to diversify their operations. But while Mr Volcker backs the idea of giving banks some new powers, he is making it plain they should be permitted the broad range of diversification which many bankers have been pressing for.

## Nicaraguan election date 'firm despite hostilities'

BY TIM COONE IN MANAGUA

THE NICARAGUAN elections in November for a President, Vice-President, and 90-member National Assembly are to go ahead as planned, according to a Government official yesterday. Rumours circulating in Managua that they are to be postponed until January 1985, "are without any foundation whatsoever," she said.

Last week, Sr Gustavo Tablado, a Socialist Party leader and co-ordinator of the faltering three-party alliance, led by the ruling Sandinistas, in the country's legislature, suggested that the date of the elec-

tion should be put back because of the growing war being waged inside the country by U.S.-backed guerrillas.

His remarks prompted speculation that an official postponement of the elections was about to be announced. However, over the weekend, one of the top nine Sandinista leaders, Sr Victor Tirado, reiterated the Government's commitment to the November 4 election date, saying: "It is illogical to think that the war that the U.S. has imposed upon us would disappear between November and December."

## Mexico announces curbs on basic utility charges

THE MEXICAN Government in a bid to alleviate the effects will lower telephone charges and freeze gas and electric rates of inflation on workers, the Treasury Department announced on Monday, AP-DJ reports from Mexico City.

The Treasury Department said the measures will mean a loss of about \$39m in Government income.

The action cancels monthly price rises that were scheduled to take effect on July 1 in residential gas and electric bills. Those utility charges will be frozen until the end of the year, the Treasury Department said.

Mexico's electric company is run by the Government, gas companies are privately owned, but the Government sells gas to the companies and thus is able to control prices.

The Mexican telephone commission will reduce its basic rates by 10 per cent.

A Treasury Department official said the actions were meant to offset the rising costs of basic goods and services. Last week, Banco de Mexico, the National Bank, announced that prices had risen by 25.8 per cent in the first five months of the year. That is the equivalent of a 62.4 per cent annual inflation rate. However, union leaders maintain inflation is actually much higher than official figures show.

On Monday, a 20 per cent cost-of-living increase went into effect, raising the minimum wage from pesos 650 a day to pesos 816 (£3.16) a day.

Union leaders have said the increase is not enough to help the average worker burdened by skyrocketing prices

## Jamaica credit conditional on rescheduling

By Canute James in Kingston

THE INTERNATIONAL Monetary Fund has told Jamaica that it must complete a programme of rescheduling its loan repayments before it is given access to credits it is seeking.

A Government statement said the IMF had agreed in principle to give the island credits of \$143m (£102m), made up of \$37m in a standby facility and \$76m to compensate for shortfalls on export earnings.

This is considerably less than Mr Edward Seaga, the Prime Minister and finance minister, had said the country would get. In November, he said that an agreement had been concluded with the fund for \$160m in a standby facility, which would be effective in January.

## Brazil Social Democrats split in leadership contest

BY OUR SAO PAULO CORRESPONDENT

BRAZILIAN Congressman Sr Paulo Salim Maluf has virtually split the pro-Government Democratic Social Party in his attempt to win the party's nomination as its candidate to succeed President Joao Figueiredo. An electoral college controlled by the PDS is to choose the successor to Sr Figueiredo, whose term of office runs out next March.

Sr Maluf's latest confrontation with senior PDS officials has resulted in a strengthening of his own position within the party, but the party as a whole has emerged from the episode in a weaker position.

Last week, Senator Jose Sarney, PDS national chairman, proposed to change the rules by which the party will pick its candidates to the presidential

succession. Instead of selection by a party convention scheduled to meet in September, Senator Sarney proposed a form of primary election.

Sr Maluf, a former Governor of Sao Paulo State, claims to have been promised the support of the large number of the 783 delegates who are to vote in the convention. But he would have had little or no chance of gaining the approval of the 28,000 or so PDS politicians who would have taken part in the primary elections.

When the 15-member PDS national executive met on Monday morning to vote on Senator Sarney's proposal, noisy Maluf supporters packed the meeting which ended when Senator Sarney announced his "irrevocable" resignation.

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TECHNOLOGY

EDITED BY ALAN CANE

HOW RESEARCH ORGANISATION AIMS TO HELP AUSTRALIAN FARMERS

Textiles research must pay off

BY ANTHONY MORETON, TEXTILES CORRESPONDENT

DR DON TAYLOR has a sign on his desk which he eagerly brings to the attention of visitors to his office in Geelong, some 60 miles outside Melbourne. It says: Discovery is Exciting—but it must be Commercial.

This admonition, which is intended as much for himself and his staff of around 225 as for his visitors, encapsulates the approach towards research which is carried out at Australia's main textile research institute.

Dr Taylor is chief of division, a slightly clumsy title which is meant to differentiate him from the chiefs of the other two text-oriented divisions within CSIRO, the Commonwealth Scientific and Industrial Research Organisation. But it is in his division that most of the process applications of textile research in Australia are undertaken.

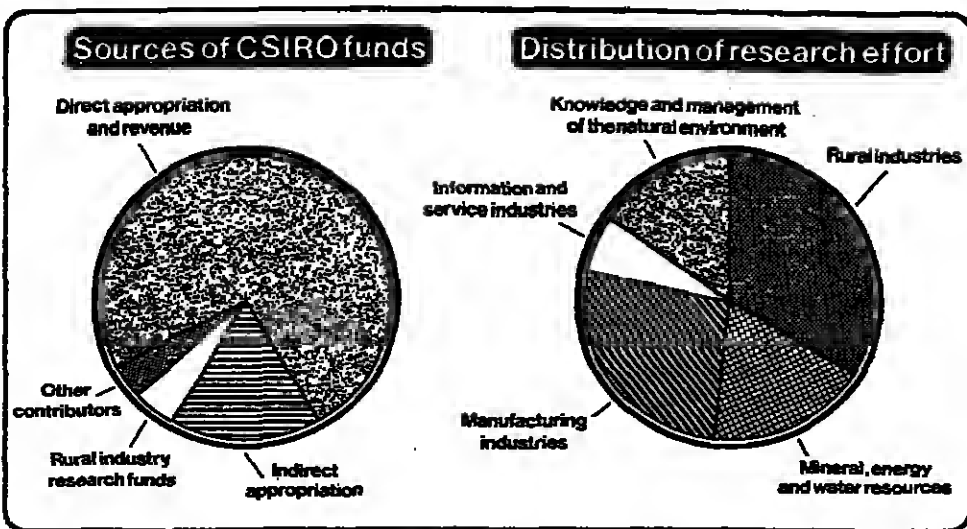
CSIRO itself coordinates all Government scientific research in the country. It was founded as an independent statutory corporation in 1949, succeeding the Council for Scientific and Industrial Research, which had been established 23 years earlier and is organised into five operating institutes—those of animal and food sciences, biological resources, physical sciences, energy and earth resources and industrial technology. Textile research falls within this last division.

Textile work itself is divided into three parts: protein chemistry in Melbourne; textile physics in Sydney; and Dr Taylor's industry division in Geelong.

This division of responsibility is historic and to the outsider seems unnecessary, especially as protein chemistry is increasingly undertaking work more to do with pure chemistry than with textile chemistry. There is a textile aide to its work on the structure of the wool fibre, for instance, but a lot of its work is now devoted towards plant proteins, leather, biotechnology and influenza viruses.

The textile physics division originally dealt with the physical properties of the fibre, such as how it would react to water. This approach has changed in recent years and it is now much more concerned with work on objective measurement.

A decade ago, for instance, every bale of wool used to be



opened for inspection by the buyer, involving enormous labour costs. Now, the buyer is guaranteed the quality of the wool and all he needs is a sample for inspection. Work being undertaken by the division could even lead to the possibility of complete sale by description. The buyer would not then see or feel a sample, he would accept the description and quality as presented to him.

Such a step may be some way off but it is one which is being actively canvassed within the industry in Australia and if it comes about would be as a result of the work undertaken in Sydney.

Geelong's work has always been at the sharp end of the business, at the interface with industry. It is therefore involved with wool processing and with improving wool as a product from the consumer's point of view. Since wool is an internationally traded fibre, and 97 per cent of Australia's wool is exported, Geelong and Dr Taylor work closely with the International Wool Secretariat's development centre at Ilkley in England.

"Our first and essential aim is to assist the Australian wool grower," Dr Taylor says. "After all, CSIRO was set up to help Australia's primary and secondary industries."

But since so much of our wool is exported we are probably unique in that we are also helping the local industry to help overseas woollen industries. This is inevitable because so much wool is processed overseas.

"Our work here may make it easier for the wool industry in Italy to function, for instance. But we see our job as promoting wool. Not everyone in Australia likes or accepts this. They would like to develop a manufacturing industry here."

"Whatever we do, though, we are helping Australia because we are contributing towards the improvement of wool as a product."

That improvement in wool is not merely with the fibre. Some of Geelong's recent work has been in packaging. Dirt in a fleece is natural; it is also costly to remove.

Dirt can get in to the fleece not only while on the animal's back but also during the journey abroad. If this aspect can be kept under control production costs can be reduced.

Bales of wool are now largely packed in high density polyethylene rather than jute. Polyethylene, however, tends to fibrillate and take on the characteristic of a fibre. It also has a very different dyeing characteristic from wool in that it does not absorb wool dyes. If these polyethylene "fibrils" mix with the wool, a waste is introduced into the wool which only becomes apparent after dyeing, a considerable way down the production chain and at a point when it is impossible to do much about it other than give the resultant dyed wool a lower quality grading.

To overcome this Geelong developed a paper and nylon covering for wool which, if it leads to contamination, has two advantages over polyethylene: paper can be removed during scouring (an early production process) and nylon, having a different property to polyethylene, will absorb wool dyes.

Geelong has already undertaken a trial involving 3,000 bales which pleased Dr Taylor and it is now undertaking a much larger one involving 100,000 bales. "By improving the process we improve the end product," he says.

Although Geelong concentrates on the process research and Ilkley the product technology, the two have close links. The IWS's Cool Wool marketing campaign, to promote wool as a modern fabric in all the major industrial countries, would have been impossible without work undertaken at Geelong.

Geelong pioneered, some years ago, a process called Spirospun, by which fine yarns could be spun more quickly and efficiently. Without that process, and the fine yarns it produced, the fabric manufacturers could not have produced the sort of materials for the clothes which feature in Cool Wool.

"Cool Wool depends on Spirospun," according to Dr Taylor. "It is an example of the way in which we and Ilkley integrate our work to the benefit of the wool grower. The man on the farm is what concerns us and everything we do here takes that into account."

BRITISH TELECOM'S TELEPHONE INVESTMENT

Bridge to better communications

EVERY DAY, an average of 1m telephone calls are made to or from the UK making it one of the busiest international telecommunications centres in the world.

It is a highly profitable business for British Telecom, which expects the level of traffic to treble by 1995 when 1bn calls will be made into and out of the country.

For the past few weeks a small, but growing, proportion of international telephone calls have been passed through a large new exchange, built by LM Ericsson of Sweden. It is claimed to be the largest digital international exchange in the world.

The new exchange at Keybridge House—close to the New Covent Garden flower and vegetable market in south London—marks the beginning of a 10-year project to provide digital equipment for all international services.

BT will instal four of these very large digital exchanges in the UK. This includes Keybridge. The exchanges will act as a bridge between the small, but fast-growing, domestic digital telephone system and those countries with similarly advanced services. Later this year, the first digital satellite links will be made to the UK and the System X exchanges will come into operation in the City.

Keybridge is an important foot in the door for LM Ericsson's AXE exchange. BT has said it will be seeking a second digital exchange to go with System X in the domestic network. LM Ericsson is clearly a front runner. The fact that it has a digital exchange working in the UK network will be an added bonus.

LM Ericsson is also in a strong position to win the contracts for the other three international exchanges planned. The UK suppliers are unlikely to be interested unless there is a chance of winning all three because of the cost and complexity of international exchanges. Total expenditure on the four exchanges is expected to be £120m.

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800,000 call attempts an hour using a new and more powerful processor. When the exchange is at its full size it will be capable in peak periods of generating revenues of £500,000 an hour.

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UK COMPANY BECOMES MORE AGGRESSIVE IN MARKETING

ICL strategy in small computers

TOMORROW sees the introduction of International Computers' first small business computer to be priced below £2,000. Called the Model 6, it is an important part of the company's more aggressive stance in the small computer business market.

The Model 6 is the third product to come out of the small business division of ICL. The others are Model 16 and the 36, which is the top end of the range.

The latest machine is a stand alone microcomputer. It comes complete with two floppy discs, each having a storage capacity of 1Mbyte each, and it has an internal memory capacity of 1 Mbyte.

ICL uses the concurrent CP/M operating system and has signed up several independent software houses to provide programs for the system. For example, the Model 6 will use Micropro's WordStar word processing package, Ashton Tate's database software and SuperCalc.

Value added products will also be available for the Model 6 such as a viewdata facility

and British Telecom's Gold service for communications. The computer can also be extended to support three other screens. It costs about £400 to add each extra terminal. It will be manufactured at ICL's small factory in Kidsgrove.

ICL hopes that the model 6 will have two basic roles. One as a replacement computer terminal which gives the user more power at the terminal end. This could be in large mainframe applications such as in airline reservation systems, for example. The other application is as a stand alone computer as a productivity aid to white collar workers.

Though the Model 6 can run software also developed for the IBM personal computer, ICL is anxious not to be seen following the IBM lead. "We did not want to become an IBM clone, then you are forced to sell on price alone. We are in the not-the-IBM camp," said Mr Stephen Black, head of the small business division. "ICL will work with any non-IBM player to achieve a common goal."

That goal is to ensure that software is developed for com-

puter systems other than those running on the MS-DOS operating system. It really means independent software vendors developing programs under CP/M and UNIX. Digital Research and American Telephone and Telegraph, which invented these two operating systems, respectively, are also behind ICL's stand, not unnaturally.

Already, ICL has marketing agreements with 14 independent vendors and is openly courting several more.

ICL's small business computer division now makes a profit of £4m to £5m a year, Mr Black said that making a profit was the first objective of the division.

Mr Black said that the company spends some £5m a year on research and development alone in the small business market. He made it clear that ICL is very specific in its sales target. ICL's direct sales force is selling to the larger customers who have a company turnover in excess of £10m. Vertical markets such as pharmaceutical, are also important.

That goal is to ensure that software is developed for com-

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for building products, heat exchange, drives, dispensers, fluid power, special-purpose valves, general engineering, refined and wrought metals. IMI plc, Birmingham, England

Components  
G.E. chip process

GENERAL ELECTRIC in the U.S. says that its research and development centre has developed a way of extending present chip technology to make future generations of silicon circuits.

GE workers have discovered that coating semiconductor wafers with a special material, prior to chip making, can help produce the very small circuits.

In tests, GE has produced circuits with line widths as thin as 0.4 micron, which is equivalent to one hundredth the thickness of a human hair. This is also about half the width now possible with existing equipment.

The new contrast enhancement coating, as it is called, also helps make chips more precisely and improves the operating characteristics, says GE.

The first commercial application of the material will be later this year, to make 1.2 micron chips at the company's microelectronics facility in Research Triangle Park, North Carolina.

Textiles  
Fireproof garments

FIREMEN could find their work less uncomfortable with a new tunic developed by the London-based International Wool Secretariat.

The garment's outer skin is wool cloth treated to retard fire and repel oil and water. The middle layer, again made of wool, insulates the wearer from heat while the inner segment of cloth is made from untreated cotton.

The secretariat has arranged for nine British fire brigades to test the new outfit.

BREAKTHROUGH: COMPUTER GRAPHICS THAT CREATE MODEL PATIENTS FOR SURGEONS.

We're using computers to give reconstructive surgeons a startling new perspective on their work—three-dimensional images that depict the patient's face and skull from any angle, inside or out.

These 3D images show key relationships between bone and soft tissue. They help surgeons pre-determine precisely how bone and skin grafts should be placed to achieve the desired results. They can be used to create physical models that let a surgeon perform a trial procedure or envision the results of his work before surgery begins.

Our breakthrough in computer modeling helps surgeons correct birth defects and undo the damage of disfiguring accidents.

We're creating breakthroughs not only in health care and information handling but also in communications and equipment leasing.

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MCDONNELL DOUGLAS



## Five Arrows Fund N.V.

Established in Curacao (Netherlands Antilles)  
Notice of Annual General Meeting of Shareholders to be held on July 10, 1984

- Notice is hereby given that the Annual General Meeting of Shareholders of Five Arrows Fund N.V. ("the Company") will be held on July 10, 1984 at 10.00 o'clock in the forenoon (local time) at the offices of the Company, 6 John B. Gorslawicz, Curacao (N.A.) for the following purposes:
- To approve the Company's annual accounts for the financial year ended December 31, 1983.
  - To declare a dividend for the year ended December 31, 1983.
  - To elect a Managing Director for the ensuing year.
  - To approve the resignation of a member of the Advisory Board.
  - To elect an Advisory Board for the ensuing year.
  - To ratify, confirm and approve the acts of the Managing Director and the Advisory Board.
  - Proposal to appoint Independent Auditors of the Company for the ensuing year.
  - To transact any other business as may properly come before the meeting.

The official agenda of the meeting together with the annual accounts for the Company's financial year ended December 31, 1983 may be inspected by all shareholders at the office of the Company as well as at the offices of its agent banks, viz. N. M. Rothschild and Sons Limited, London—Pierston, Hejring and Pierson N.V., Amsterdam—Pierston, Hejring and Pierson (Curacao) N.V., Curacao—Banque Bruxelles Lambert S.A., Brussels—Banque Privée S.A., Geneva—Rothschild Bank A.G., Zurich—Rothschild Australia Ltd., Sydney.

Holders of registered shares shall be entitled to vote at the meeting in person or by proxy. Holders of bearer shares shall be entitled to vote at the meeting on presentation of their share certificates or of a voucher given by any of the Company's agent banks stating that certificates in respect of the number of shares specified in the voucher have been deposited with such agent bank and will remain in deposit until the end of the meeting.

The Managing Director  
Intimis Management Company N.V.

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### Over-the-Counter Market

1983-84	Company	Price	Change	Div. (p)	%	Fully		
High	Low					Actual		
142	120	Ass. Brit. Ind. Ord.	132	+1	5.3	4.8	7.7	10.0
158	117	Ass. Brit. Ind. C.L.S.	144	+	10.0	8.8	—	—
78	58	Alpsgroup Group	59	—	6.1	10.3	18.9	16.9
38	21	Armitage & Rhodes	35	—	1.4	4.0	—	—
230	141	Bardon Hill	217	—	7.2	2.3	12.8	26.1
88	82	Bey Technologies	82	—	3.8	8.9	8.0	8.7
201	183	CCL Ordinary	180	—	12.0	8.2	—	—
152	121	CCZ 11st Cow. Pref.	142	+	15.7	11.0	—	—
540	100	Carborundum Abrasives	525	—	5.7	1.1	—	—
249	100	Cleco Group	108	—	8.0	9.1	35.3	57.4
68	45	Deben Services	59	—	8.7	4.3	8.5	14.0
224	75	Frank Horsell	224	—	—	—	9.4	15.4
203	75	Frank Horsell Pr Ord 87	205	—	4.3	17.2	—	—
60	25	Frederick Parker	52	—	—	—	—	—
39	32	Georgia Blair	35	—	7.2	14.9	13.8	18.0
60	48	Ind. Precision Castings	49	—	19.0	3.8	—	—
2186	3160	Isis Ord.	2180	—	17.1	4.9	—	—
355	134	Ials Cow. Pref.	360	—	4.9	4.5	5.0	8.8
124	81	Jackson Group	109	—	11.4	4.5	13.8	14.3
255	169	Jamas Burrough	252	+	3.8	0.9	30.8	32.5
425	275	Methuena Holding NV	425	—	20.0	22.2	10.5	7.0
178	80	Robert Jenkins	80	—	5.7	10.8	27.9	6.5
74	53	Sonitona "A"	53	—	—	—	—	—
120	81	Tortay & Carlisle	431	—	—	—	8.9	8.0
444	288	Urewan Holdings	431	—	1.0	5.4	12.1	17.6
26	17	Unilock Holdings	18	+	8.9	8.0	5.6	10.0
92	56	Walter Aldred	56	—	17.1	7.0	5.9	11.7
276	226	W. S. Yates	244	—	—	—	—	—

## APPOINTMENTS

### International Commercial Bank new chairman

Dr Wolfgang Jahn has been elected chairman and Mr Gordon J. Spassted appointed managing director of INTERNATIONAL COMMERCIAL BANK. Dr Jahn is a member of the advisory board of Commerzbank AG and Mr Spassted is a senior vice president of the First National Bank of Chicago.

Mr R. R. Green is being appointed an assistant director of HOWSON F. DEWITT AND SONS, part of the Dewitt Group Limited, from July 1.

G. M. IMBER has appointed Mr D. A. Roden as a director.

Mr Donald Egg has been appointed a director of COOPER GAY AND CO, Lloyd's brokers.

PEAT MARWICK has appointed the following new partners in its London office: Mr Graham Jones, Mr Alan Kingsley, Mr Neil Lerner, Mr Brendan Nelson, Mr Roy Nicholson, Mr Roger Oldfield, Mr Nigel Platt, Mr Geoff Russell Grant, Mr Nick Ward. The following have also been appointed partners: Mr Richard Hervey (Milton Keynes); Mr Mike Killingley (Southampton); Mr David Walter (Maidstone).

Mr Jarvis Astaire has been appointed to the board of TECHNOLOR.

Mr George Blunden, a non-executive director of the Bank of England, has been appointed a director of PORTALS HOLDINGS.

Mr Bernard Robinson, chief executive of Tolent Engineers, has joined the board of

parent company CHARLES COLSTON GROUP, following the retirement of Mr Oliver Blanford.

Mr Jack K. McDowall, until recently the Bank of England agent in Bristol, is to join the board of COMMERCIAL BANK OF WALES later this year. His formal appointment is expected to take place in August. Mr McDowall is also expected to become chairman of the Horstmann Gear Group later this year.

BANK OF AMERICA has named Mr David M. Stahl as section manager, London branch, responsible for energy, construction and mining. He was previously a section head in division credit administration. Mr Tony Parker has joined Bank of America in London as vice president and senior account officer for the energy team. He was previously based in Oslo with Chase Manhattan Overseas Corp. as vice president and manager, petroleum.

## BUILDING CONTRACTS

### Milton Keynes Central Business Exchange

HADEN YOUNG, building services subsidiary of Haden, has been awarded a £4.13m order by John Mowlem, the main contractor, for the first phase of the Milton Keynes Central Business Exchange (known as CBX). The contract is for the design and construction of a complete mechanical and electrical services package. Haden Young's involvement will embrace air conditioning, electrical, sanitary and fire protection systems. The CBX is funded by Shell Pension Trust and is being developed by Milton Keynes Development Corporation. The scheme comprises 264,500 sq ft of lettable office space—made up of two six-level office blocks, each built around a central atrium. A special feature of CBX is the Winter Gardens—a centre for sport and leisure within an exotically landscaped complex of 35,000 sq ft. A high quality hotel is also planned for this first phase.

G. E. WALLIS has been awarded a £2.75m contract by the Welsh Development Agency for a factory and office plant at Llan-tarnum Park, Cwmbran. The American Parrot Corp is leasing the plant to provide Britain's first fully integrated floppy disk plant. First phase of the project involved construction of 88,000 sq ft of a high specification modular production unit of low-profile design which will blend in with the surroundings, for completion in December, and with a further 10-week contract period for fitting out in preparation for commercial production.

Glasgow, has received a contract worth £300,000, from Lawfield Investments, for a supermarket and shopping mall at High Street, Cowdenbeath, Fife. The work comprises capping a mine shaft and construction of a single-storey supermarket and a mall of nine single-storey shopping units with associated car park and external works. The supermarket will have a floor area of 22,000 sq ft and the shop units will each contain 900 sq ft of floor space. Work has started with completion scheduled for March 1985.

Orders worth nearly £2m have been awarded to ROSSER AND RUSSELL, part of Grandmet International Services. Among the larger contracts is a BR order worth £459,000 for renewing the air conditioning plant serving the station complex at New St Station, Birmingham. Work began in early May and has to be carried out with no disruption to passenger traffic or functioning of present facilities. Hospital contracts include Haroldwood Hospital at £1.1m.

VIC HALLAM, Nottingham, has been awarded two contracts together worth over £1.2m using Linpac system. Largest is for the London Borough of Lambeth (£1m) for 14 buildings for use as neighbourhood housing offices. The offices will be located in infill sites throughout the borough and will facilitate a policy of decentralisation by the Borough Housing Department. The buildings will each have a total area of about 250 sq metres.

A £3.4m contract to construct a powder handling plant for Lever Bros. Port Sunlight, has been awarded to Warrington-based A. MONK AND CO. The work includes constructing an extension to the cascade and silo areas.

TAYLOR WOODROW CONSTRUCTION (SCOTLAND),

## The Fleming Far Eastern Investment Trust plc

Mr M.B. Baring, Chairman, reports: Substantial rise in asset value and share price for second successive year.

Results for Year to 31st March	1984	1983	change %
Total Assets	£170.0m	£115.1m	+47.7
Net Asset Value per Ordinary Share	329.6p	220.7p	+49.4
Ordinary Share Price	313p	193p	+62.2

Copies of the Annual Report and Accounts are available from the Secretary, Robert Fleming Services Limited, P & O Building, 2nd Floor, 122 Leadenhall Street, London EC3V 4QR.

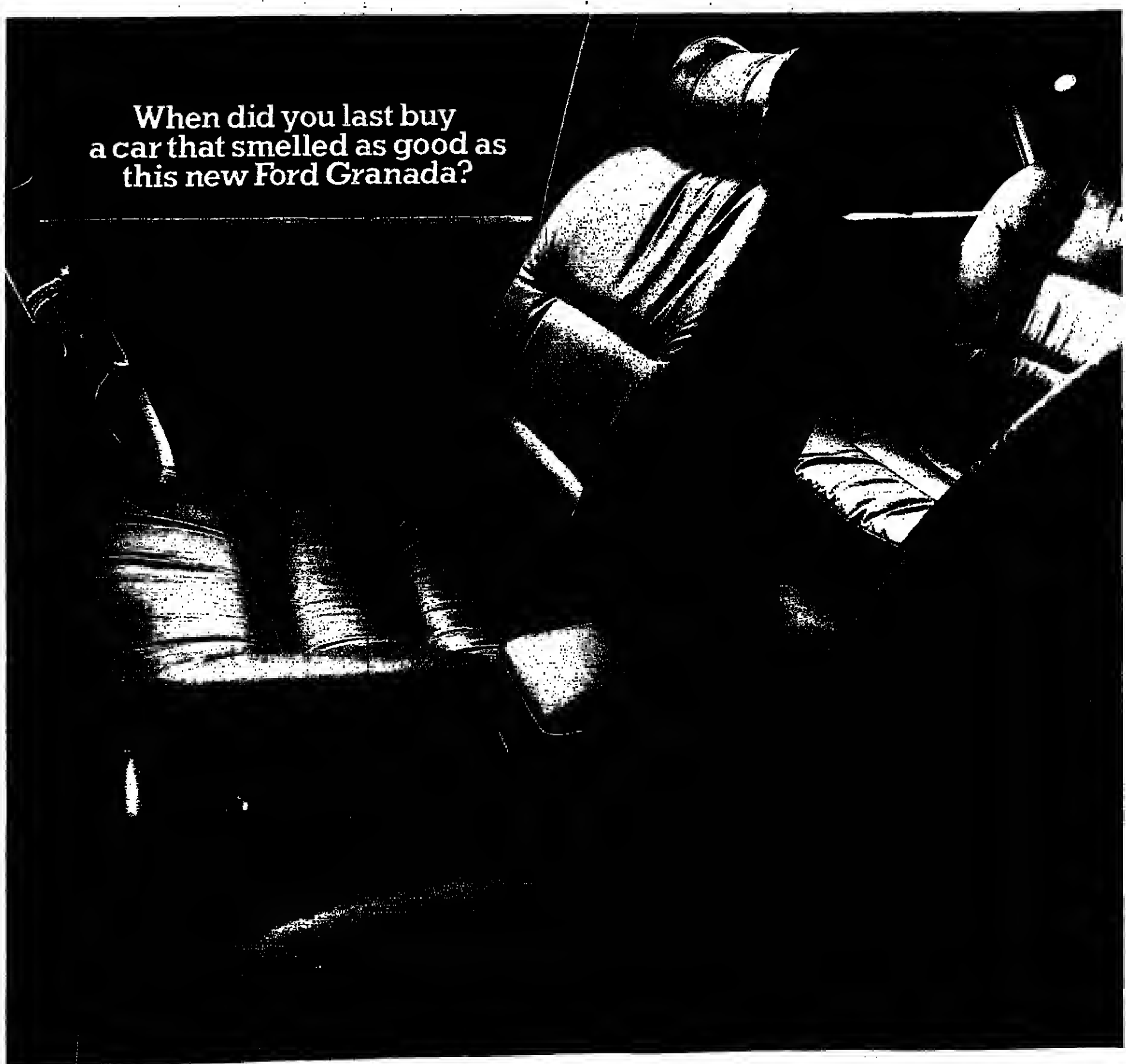
## Fine Art Developments

-greeting cards and mail order-

Year ended 31st March	1984	
TURNOVER	£98.1 million	up 21%
OPERATING PROFIT	£5.4 million	up 41%
PROFIT before tax	£3.4 million	up 102%
DIVIDENDS per share	3.0p	

### Fine Art Developments p.l.c.

The 1984 Report and Accounts are available from the Secretary at Fine Art House, Queen Street, Burton upon Trent, Staffordshire, DE14 3LP.



When did you last buy a car that smelled as good as this new Ford Granada?

Remember leather upholstery, and that lovely fragrance that greets you when you open the car door? To many people it's the ultimate luxury. Well today, once again, you can buy a Ford Granada with leather seats. It's the new top of the line Ghia X Executive which is now available in limited numbers, limited because the top grade hides which are supplied by Connolly take over sixty hours each to tan, soften and turn into fully dressed leather. But, of course, you don't have to buy a Granada with leather seats if you don't want to. Those who prefer cloth will find any of the Ghia X models just as comfortable.

standard too. It's particularly pleasant if you're ever caught in one of those frustrating summer traffic jams. Then again, you could always open the sun roof. That's electrically operated too. As are the windows. And the heated door mirrors. But perhaps the greatest luxury the 2.8 litre Granadas have to offer is the luxury of power. No matter what you ask of them, the silky-smooth V6 engines always seem to have so much in reserve that you never feel as if they're having to try very hard. The ease of driving is assisted by power steering which, though fingertip light at parking speed, still gives you plenty of 'road feel' when you're driving faster. As you'd expect, the automatic gearbox is standard. And the suspension, while tuned to smooth your way round town, feels reassuringly firm on the open road. Meanwhile, there's a splendid display of instruments on the dashboard. An onboard computer is standard so, among other things, you can monitor your average speed and fuel consumption. An overhead console houses a row of warning lights which alert you to potential problems like low oil level and worn brake pads. Few drivers are as well informed. But rather than read about it, why not drop in to your Ford dealer and experience the Granada first hand. It may well have the most comfortable seats you'll sit in all day. With or without leather upholstery.



Are you as well informed as the Ford Granada driver? Note the overhead console.

Imagine that you're behind the wheel. Does the seat position need changing? Easy, it's power-adjusted. So is the front passenger seat. Does the temperature suit you? If not, you can always turn on the air conditioning. Believe it or not, that's

Driving lights are standard on the Ghia X Executive. Two-tone paint, not shown, is optional at no extra cost.



Ford cares about quality.



FINANCIAL TIMES

WORLD BANKING

This complete survey has been reprinted as a booklet and is now available at the price of £3.00 (including p & p). Please complete the coupon below for your copy of the booklet.

Form with fields for Name, Address, and Signature. Includes a note: 'To: Kay Crellin, Overseas Advertisement Dept, Financial Times, Bracken House, 10 Cannon St, London EC4A 3BY'.

BASE LENDING RATES

Table listing various banks and their base lending rates, such as A.B.N. Bank at 9%, Allied Irish Bank at 9.5%, etc.

ENERGY REVIEW Ultramar set on another 'elephant hunt'

By Dominic Lawson

THERE IS a paradox about a UK oil company which since 1976 has seen net annual profits grow from £12m to over £122m in a consistent series of leaps—yet many investors give it a wide berth. Last month it produced first-quarter operating profits "disappointingly" up 61 per cent at over £69m, and since then the share price has shed 20 per cent of its value.

Ultramar's slogan for many years has been "Ultramar, The British Oil Company. We fly the slogan all over the world." says Ultramar's ebullient chief executive, American Lloyd Bensen, 58. "I even see it in Boston, and I think 'hey, take that down, this is Irish territory'."

Yet, and here is the second Ultramar paradox: the company has traditionally heeded only a tiny proportion of its profits in the UK, and it never has enough UK corporation tax to offset its dividend payouts. As Michael Unsworth, oil analyst, at brokers Scott Goff Layton says: "It's head office may, nominally, be in London, but the company is run out of Mount Kisco, New York."

Sitting in Ultramar's London office, on the 13th floor of Morgan Guaranty's tower in the

middle of the Organisation of Petroleum Exporting Countries' crisis last year.

Daring has been a feature of Ultramar's history since it was founded in the 1920s by an American banker, Alfred Meyer, on the basis of lucrative oil concessions in Venezuela. Ultramar started life as the Caracas Petroleum Corporation and built up sufficient interests on the back of its Venezuelan oil to survive eventual expropriation.

Ultramar's recent rapid growth has been due in large measure to its decision in the late 1960s to invest in oil prospecting in Indonesia, the first major oil company to take that risk since Shell had been chased out of the country.

Ultramar's target was oil, but what it found with its first wildcat well in 1969, was gas. Bensen says: "That first well — we hit it! We'd never seen anything like it — an elephant!" The result is that now 88 per cent of Ultramar's hydrocarbon reserves — 400m barrels of oil equivalent — are based in Indonesia. Last year 45 per cent of the company's net profits were Indonesian-based, and a much higher proportion than that before the Indonesian Government took its tax cut.

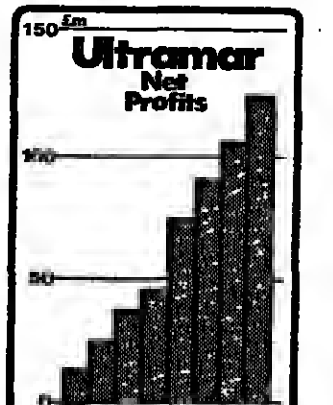
This dependence on a far-away country about which most stockbrokers know nothing is the main reason why Ultramar's popularity lags behind its performance — even though Ultramar's earnings are based on secure 20-year contracts to supply liquid natural gas to Japan.

Bensen claims that the situation in Indonesia is more stable than Ultramar's three other areas of operation — Canada, the U.S. and the UK. And in a well-prepared retreat, Ultramar's manager of business development, Robert Martin, 29, says that "over the past seven years there have been 11 major changes in the UK's oil taxation policy, and only one in Indonesia."

As if to demonstrate its commitment to the doubters, Ultramar last month launched a joint \$511m bid with Allied Corporation for Enstar, which has a major stake in Ultramar's Indonesian operations. In a financial move of characteristic complexity, Ultramar, with its partner Allied, is paying for half of the company through novel "Indonesian participating certificates," the exact



Mr Arnold Lorbeer (left), Ultramar's chairman, and Mr Lloyd Bensen, chairman-elect



City of London, Arnold Lorbeer, Ultramar's 69-year-old chairman, takes issue with the charge of un-Britishness. "Our shares are about 90 per cent UK-owned. We've never promoted ourselves in the U.S." And Lorbeer points out that Ultramar's prodigious growth has been funded by UK investors, most recently by a daring £103m rights issue in the

value of which seem unclear even to the originators of the concept.

The bid is being challenged in the courts as inadequate by Enstar's biggest individual shareholder, Roy Huffington, the man who operates the Indonesian venture. He brought Ultramar in on the venture in the first place and is an old friend of Lorbeer and Bensen.

Lorbeer says that if someone comes in with a counter bid then Ultramar will walk away. He would say that, wouldn't he? "Of course," laughs Lorbeer, "but I mean it." He may, too.

Ultramar has always steered clear of the unwanted takeover and the competitive bid. It is one of Lorbeer's principles never to acquire a company which does not want to be taken over.

It is hardly surprising that Ultramar is so influenced by Lorbeer. He became chief executive in 1984, and chairman in 1981, when he was succeeded by Bensen, who thus became only the third chief executive in the company's history. As if to

emphasise the continuity, Lorbeer was best man at Bensen's wedding, and is godfather to his children.

When Lorbeer retires as chairman at the end of this year it will mark the fading from the limelight of one of the great characters of the oil industry. Fluent in several European languages, Lorbeer was born in this country, though he is a U.S. citizen. His family, hailing from what is now Kaliningrad, were an acrobatic troupe, The Lorbeers.

"My parents didn't want me to become an acrobat," he says, though he adds that he has walked a few business tightropes since then.

In the Second World War he volunteered for the OSS, the forerunner of the CIA, for behind-the-lines work organising the Maquis in France, and the partisans in Italy. So he is rather unimpressed by people who tell him that Indonesia is a dangerous place to be.

Ultramar, unlike other large UK independents such as Britoil and LASMO, is an integrated company, with interests in

refining and marketing, as well as exploration and production. Its main marketing effort is concentrated in Canada. This stems from 1960 when the U.S. Government stepped in to prevent Ultramar from selling products from its refinery in Panama in the U.S.

Ultramar's heavy involvement in the Canadian refining and marketing market is perhaps another reason for its current unfashionableness. Its key east Canada market has been suffering from a surplus of refined product, and Ultramar has been experiencing losses. However, it has remained resolutely in the market place when other companies have either folded or sold out. Bensen insists: "We are going to have a bonanza year in Canada. It's a question of cycles."

Ultramar has just finished spending C\$240m (£132m) to upgrade its main Quebec refinery, with the idea of getting an end product worth \$13 more per barrel. "The market has halved that advantage, just like that," says Bensen, clapping his hands together.

To make matters worse Ultramar, in its hurry to exploit its new upgraded refinery, pushed too much feedstock through the system at the beginning of this year, giving rise to extensive debugging problems.

"We knew there was something wrong in February," says Lorbeer. But the annual report, which came out on April 18, made no mention of problems, saying only that "the new facilities were brought on stream successfully, and have operated at above design capacity."

Unsworth says that Ultramar has always been more secretive than other companies he analyses. But he is an Ultramar fan, and claims that the people who criticise the company do so because "they haven't spent the considerable time and effort required to understand this complicated company."

However, even Unsworth has his doubts about Ultramar's UK marketing operation, which is based on a presence in the declining rural areas of the UK. But Lorbeer denies that the entry into the UK retail market in 1968 was simply the creation of a toy for Ultramar's UK management to play with.

"It was against the wishes of

the London board that we went in to the UK downstream market. At that time we considered operating a refinery."

Ultramar eventually decided against a refinery-based operation, and its UK marketing operation in the recent difficult times, stems from that characteristically ahead-of-decision.

Why get involved in a pure marketing operation at all? According to Lorbeer, this was a political hedge. "Every country has its spells of nationalism. We could foresee a situation where a future UK government could restrict exports of North Sea crude."

In fact, Ultramar's involvement in the North Sea was remarkably half-hearted for "the British oil company," until the time of the seventh licensing round, when everyone climbed in. In part this was because the early build-up years of the North Sea oil industry coincided with Ultramar's heaviest investment in its Indonesian venture.

There was another reason, says Lorbeer: "When the North Sea opened up we had a consultant geologist. He told 'I will drink every drop of oil you find in the North Sea.'"

Fortunately for Ultramar, one of its few forays into the North Sea in those early years, was a 6 per cent stake in what turned out to be the Maureen field, which has one of the best-producing UK reservoirs.

Ultramar recently acquired a further 2.5 per cent interest in Maureen from British Electric Traction. But how much better it would have been had the company gone for a bigger stake in the first place.

Last year, Ultramar approached the Government with a view to hiding £100m for some of the North Sea oil-producing assets that had been stripped from the British Gas Corporation. But the Government decided to float the assets on the stock market as Enterprise Oil.

Lorbeer says that Ultramar's days of small stakes in the North Sea oil scene are over.

"We'll be going for big interests now the ninth round is here, like between 25 per cent and 40 per cent."

Bensen grins. "We're going elephant hunting in the North Sea, like we did in Indonesia."

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Advertisement for De La Rue Parceline. Features a photograph of a delivery van with the company name and logo. Text includes: 'De La Rue Parceline', '89 Worship Street London EC2A 2BE', '01-377 8977', and 'A Member of The De La Rue Group of Companies'.







UK NEWS

Thorn and BT review cable TV commitment

BY RAYMOND SHODDY

THORN EMI and British Telecom (BT) are reviewing the level of their commitment to cable television in the light of more gloomy market forecasts and the tax changes announced in the budget last March.

Both organisations have played a central role in the development of multi-channel cable television in the UK. Any decision to reduce or postpone their involvement could have serious consequences for the fledgling industry.

Thorn has been involved in every aspect of the new industry, from programme provision to the operation of cable networks. BT is involved in five of the 11 interim franchises announced by the Government last November.

BT has been reviewing its commitment to cable in the light of the Chancellor of the Exchequer's tax changes announced in the budget, particularly the decision to phase out capital allowances.

BT, which the Government proposes to sell to the private sector later this year, has decided that it cannot absorb the extra costs resulting from the Chancellor's decision. The organisation is about to offer its cable operators the choice between paying higher tariffs or opting for more simple and less expensive technology.

BT yesterday reaffirmed its commitment to the cable television industry but said: "We look on the increasing difficulties with anxiety." The anxiety at Thorn EMI has partly been caused by the news that BT was reviewing its position. Thorn has asked BT for a clarification of its intentions. The company believes that both organisations must be ahead if cable is to be successful.

A senior Thorn executive told New Media Markets, the Financial Times newsletter: "We have continued over the last week or so to get increasingly negative inputs about the whole business. In fact, we have not had one encouraging input for several months."

Mr Peter Laister, chairman of Thorn-EMI, said in a speech in April that the Chancellor had inflicted "substantial damage" on the prospects for cable and satellite. He warned then that although Thorn-EMI believed in the importance and benefits of new distribution systems, "we shall balance the pace according to the economics."

Thorn did, however, have good news yesterday for Premier, the premium film channel in which it has a majority stake. The company's agreement has been reached with Greenwich Cablevision in South-east London and BT in Milton Keynes, Bedfordshire, and Washington, North-east England, to carry Premier exclusively. It will also be carried on the Thorn cable systems in Medway, South-east England, and Swindon, Wiltshire.

Coal chief's higher production forecast met with scepticism

BY JOHN LLOYD AND IAN HARGREAVES

FORECASTS by Mr Ian MacGregor, the National Coal Board (NCB) chairman, that coal production would rise to 125m tonnes "minimum" over the next 10 years were greeted with scepticism in Whitehall - and by his own officials - yesterday.

NCB officials were privately astonished at the predictions, which are considerably higher than the most optimistic assumptions previously made by the board and the Department of Energy, and are as much as double the more pessimistic estimates made by independent experts.

Senior government officials are sceptical of the value of a new Plan for Coal - which Mr MacGregor called for. It was also pointed out yesterday that his assumption of 4 per cent growth in energy consumption would require annual economic growth of 6 to 8 per cent - a figure which the most bullish government minister has never used.

Mr Arthur Scargill, the National Union of Mineworkers (NUM) president, attacked Mr MacGregor's comments from a different angle when he said that the NCB chairman's forecast of a smaller more highly paid workforce would mean that "we are on target for more and more conflict."

He said that Mr MacGregor used the language of "one who tells lies and distorts the facts" and added that "the real intention of the board is to close 70 to 100 pits and reduce manpower by 100,000-150,000."

Mr Scargill has continually stressed that he will not accept a deal which holds out higher pay for fewer miners. The reception accorded to Mr MacGregor's comments casts a pall over the talks, the fourth session of which is scheduled for today at a secret venue.

Yesterday saw an increase of pressure on the NUM from a number of quarters. In Wales, where a day of action drew patchy support mainly in the public sector, the NUM said it would continue to supply coke to the British Steel Corporation's Llanwern plant - in spite of an agreement last week between national leaders of the NUM and transport unions to "blockade" the plants.

Mr George Rees, the area secretary, said: "There is no way we intend to destroy Llanwern. This strike is about maintaining jobs in South Wales." Mr Emylia Williams, the area president, added "As far as we are concerned we are running the strike here."

Ministers embarrassed by opposition to Bill

BY OUR POLITICAL CORRESPONDENT

THE GOVERNMENT was yesterday bracing itself for a difficult time during the committee stage in the House of Lords of its Bill to cancel next year's elections to the Labour-controlled Greater London Council and the six metropolitan county councils.

This follows a heated seven-hour debate in the Lords on Monday night after which, in a division, the Government could only muster a majority of 20 votes, by 237 to 217. The opposition parties claimed a moral victory.

Ministers have since acknowledged privately that they have been embarrassed by the strength of the Lords' challenge to the Bill, which is paving the way for the Government's abolition of the councils. Some leading Conservative MPs, including Mr Edward Heath, the former prime minister, have attacked the Bill in the House of Commons, as undemocratic.

There is doubt whether the Government will be able to rally some of its more elderly supporters in the Upper House throughout the committee stage, which is due to start at the end of the month. But it is

Andrew Fisher reports on a group's strategy of rationalisation and investment How DRG repackaged itself to survive

BY MARGARET VAN HATTEM, POLITICAL CORRESPONDENT

THIS WEEK'S elections for the European Parliament will inevitably be seen as a verdict on Mr Neil Kinnock's leadership of the British Labour Party. That is inescapable, even though few inside the party - let alone outside - expect Labour to improve sharply on its 1978 performance when it won 17 out of the 81 UK seats.

Labour itself has encouraged the view by urging voters to use the election to pass judgment on Mrs Margaret Thatcher's second term of office. Yet the opinion polls suggest that Mr Kinnock's popularity has slipped since March, when Gallup put him one point ahead of the Prime Minister and Mori gave the two leaders equal ratings. Both polls have indicated that, in the last month or so, Mr Kinnock has dropped to four or more points behind the Prime Minister.

Why is he falling behind? The miners' strike has not helped Labour. But that does not go all the way to explaining why Mr Kinnock, who was elected leader last October after the party's general election defeat, is increasingly seen as a likeable enough but ultimately lightweight figure.

One clue is Mr Kinnock's verdict on last week's economic summit. "It was a summit of spectacular smugness in which the most powerful economies of the world were represented, yet which completely avoided the obligations they had to stimulate an economic expansion and to sponsor a reform of international financial institutions."

Compare his statement with that of Mr Denis Healey, the former deputy Labour leader and now foreign affairs spokesman: "Waste and failure are the hallmarks of Mrs Thatcher's second term. They were well illustrated by this summit which failed to reach any significant conclusion on any issue."

Or that of Dr David Owen, the Social Democrat leader: "Economic summits are now a backdrop for domestic elections. I can think of better uses for the money."

That goes some way towards explaining why Mr Healey and Dr Owen often find their views reported in the media, illustrated with terse quotes, while Mr Kinnock's share of media time and space is so often focused on his appearances with show business personalities.

Mr Kinnock's speeches are no less serious or weighty than those of most other performers in the Westminster circus. But he does seem to need more words per sentence, particularly long words, and cannot bear to limit himself to making one or two points where he can think of 12 or 13 more.

As a result, much of what he says loses impact and becomes nearly impossible to quote. That, in turn, helps to foster the growing impression that the Labour leader has little to say and is preoccupied with image building.

DRG, the paper, packaging and engineering group based at Bristol in west England, took a long hard look at itself towards the end of the 1970s and found that something had to be done. It has been smartening itself up ever since.

Not only did DRG employ far too many people but production costs were too high and the company, whose brands of stationery are familiar to almost anyone in Britain who has ever written a letter, was making too many products.

So there have been sharp cuts in all three areas. "In many ways," recalls Mr J. Moger Woolley, assistant managing director, "we've gone through, in a compressed time-frame, what we should have done earlier. The recession made us go faster."

The group has been careful to keep investing but has trimmed production and payroll costs. Around 7,000 jobs have gone in the UK and over 4,500 overseas, mostly in South Africa where DRG sold its packaging and stationery interests for some £20m in 1983.

The company now employs just over 15,000 people. In 1979, before it shut its biggest UK paper mill, the numbers were about 27,000, with more than a third employed overseas.

The pruning is not yet over, Mr Woolley says. "I see us continually redefining our stance." DRG, he adds, still has some way to go in "breaking the historic mould."

There is, for example, greater labour flexibility in some areas, but not yet in all.

DRG's business spans four main activities: packaging, stationery, trading (office equipment, distribution and printing supplies), and engineering. Its pre-tax profits slid from £27.7m in 1979 to £16m the following year and fell to a low of £2.5m in 1982. They bounced back by 28 per cent last year to £18.1m on sales of £543m.

Mr Barry Stevenson, the finance director, who joined DRG two years ago, emphasises that strategically DRG has stuck to its guns in the past few years. A lot of papermaking capacity was shed as intended - the fall was from 15 machines to three - a specialised medical packaging company was bought out and bought in the U.S. and DRG moved into the business of selling other companies' office and printing products.

Despite problems last year in the trading sector, due mainly to over-paid expansion, DRG sees strong potential there. Supplying equipment for the office of the future as well as stationery for those of the present is a key part of its strategy.

"Having come through the recession, management has not solely been on the defensive," Mr Stevenson says. "There is a great danger in recessionary times that you think about survival and cutting costs all the time."

Thus in the past five years, DRG's capital expenditure has totalled £108m. It has spent a further £33m on buying new business - it paid nearly \$10m (then equivalent to £5.2m) in 1982 for the Fortem medical packaging concern in Wisconsin, U.S. - and has sunk £35m into reorganisation, though most of that has covered redundancy costs.

Product rationalisation has proceeded apace. DRG has whittled down its list of around 4,000 different stationery products to about 1,000. It intends to make far greater marketing and promotional use of its famous brand names - Basildon Bond, Queen's Velvet and Three Candlesicks in stationery, and Sello-tape, the transparent adhesive tape.

Like many other paper companies in Britain and around the world, the company found itself struggling to make money in this sector in the late 1970s as a result of poor demand, high energy and interest costs and stiff competition from lower priced imports.

It also had an overmanning problem and, near the end of 1980, it took the difficult decision to close its largest paper mill in the UK, Croxley Mills in Hertfordshire, with the loss of 750 jobs.

DRG announced the move in a year which had already seen the closure of 14 paper mills in the UK, with the disappearance of 8,400 jobs. Its branded office paper products, Croxley Script, Duplicator and others are now made at the nearby Nash mill.

It also closed in 1980 a gunned-paper tape business and a waste-

based kraft paper mill. But it bought the A.C. Barratt group, which gave it the distribution network for its new trading division. In 1981 the calendar and diary company was sold off to the management.

The following year, DRG closed box, envelope, paper cup and board plants and started negotiating the sale of its South African interests.

The South African sale, after poor results in the face of hefty local competition, cut the group's borrowings by a net £30m. The group's debt/equity ratio dropped from 88 to 53 per cent and is now down to just over 40 per cent. Since 1979, borrowings have been cut from £83m to £38m.

As well as straining to conserve cash, DRG has thrown its purchasing net wider - spreading purchases across several European companies has cut the cost of board for cartons by a fifth - and squeezed better credit terms out of suppliers.

It now occupies only five floors of its 13-storey building in Bristol. Soon, it will only need four. Increased decentralisation is one reason. Another is the aim to maximise revenue from the building through renting out as much of it as possible.

DRG is still looking for new opportunities. "We are going to try and remain extremely focused if we can," said Mr Woolley. But acquisitions, with U.S. companies a prime target, must be manageable. "We are looking for easy add-ons rather than a big kick."

There is, he is convinced, still plenty of scope to boost returns on present activities. Output is nearly £200,000 a head a year at the Wisconsin company - "far ahead of

WRESTLING WITH RECOVERY

Businessmen 'disillusioned with EEC'

BY SUE CAMERON

BRITISH BUSINESSMEN have become disillusioned by the European Community's failure to honour the free trade principles of the Treaty of Rome, Mr Walter Goldsmith, director general of the Institute of Directors (IoD), said yesterday.

Speaking at a Chamber of Commerce lunch in Aberdeen, North-east Scotland, he said a survey of IoD members had shown overwhelming support for greater competition in the European Community's internal market.

A total of 84 per cent of those surveyed wanted the UK Government to support proposals to end non-tariff barriers in the Community.

The same survey, which covered 200 IoD members, found that only 24 per cent of those questioned felt their businesses had derived any tangible benefit from Britain's membership of the Common Market.

But Mr Goldsmith said the EEC's institutions did not give enough attention to removing obstacles to free trade. He claimed they were "prone to create a common bureaucracy rather than a common market."

He attacked EEC attempts at social engineering, stating that they had nothing to help create new jobs. Yet over the last decade the U.S. had been able to provide 14.5m new jobs - net.

Mr Goldsmith also attacked "arbitrary product standards and arbitrary rules for product testing and certification." He said these were "all too often simply excuses for protectionism," and he called for a European standards institute to be set up to stop national product standards being used as a form of protectionism.

It had been estimated that a "staggering" £37m a year was being wasted because of nationalist public purchasing practices in the Community and because of delays at frontiers.

THE BRITISH Government has given Talbot UK, part of the French-owned Peugeot group, more time to repay a £28m loan.

The unsecured loan, which attracts interest of 11.5 per cent, was due to be repaid in half-yearly instalments from 1983 to 1990.

After Talbot's recent decision to invest a further £20m in its UK facilities and to introduce a new car to its Ryton, Coventry, plant, from the end of next year, the Government has decided to change the terms.

The loan will now have to be repaid between 1980 and 1985.

The loan was one of two made to Chrysler UK in 1983 when it ran into financial difficulties. When Pen-

geot acquired Chrysler's European assets in 1979 the British Government agreed that the loans could remain in place.

However, in July 1980, Peugeot repaid one of them, a £27m loan which was secured on UK assets. The debt was switched to another form of borrowing - a 10-year Eurosterling bond issue - which also secured the French group a few percentage points of interest.

Last year the Government threatened to call in the outstanding £28m loan when a row blew up about the closure of Talbot's engineering centre in Britain. The loan could be repayable immediately if there was "any substantial change" in Talbot's operations in the UK.

The Ryton plans have now removed that threat.

Talbot UK is the smallest of the four UK-based car producers. It made a net profit of £3.1m last year compared with a £45.7m loss for 1982 and expects to remain marginally profitable in the short term.

It last made a profit in 1973 - £3.7m - and since then the company has accumulated losses of £392.2m.

The Peugeot group as a whole has not made a profit since 1979. Last year its losses reached FF2.25m compared with FF2.15bn in 1982. The group expects its financial performance to improve this year but recovery hinges on efforts

to reduce the workforce of the Citroën subsidiary by 6,000 this year.

Austin Rover, BL's subsidiary, has appealed to the Department of Transport to change the system under which a different prefix letter - this year it will be "F" - is introduced to vehicle registrations in August.

Any change at all would be of benefit to UK-based car producers, Austin Rover argues. If there has to be a letter identifying the first year of a vehicle's registration, it should be changed in October, says Mr Mark Snowdon, managing director, commercial.

In every other European country car sales are very low in August, which is traditionally a holiday

month on the Continent. "Continental car plants would be empty in June and July without right-hand-drive cars to build for Britain," he maintains.

Mr Snowdon suggests that the current system particularly helps Ford, the UK car market leader, to keep its continental factories operating at reasonable levels during what would otherwise be a slack time of year. Austin Rover, which has no continental plants, does not have this flexibility.

Last year the introduction of the "A" registration prefix produced a record 374,599 new car sales in August - representing 21 per cent of the total 1983 market.

Both men declined to exercise their right of appeal.

They were also trustees of a discretionary trust, which through Coral Holdings was the holding company of Fidentia. But the Pearmans declined to appear before the committee of inquiry and argued that they could be required to attend and give evidence only in relation to knowledge acquired solely in their capacities as members at Lloyd's.

They claimed legal professional privilege in their capacities as legal advisers in the matter, and they argued that they could not add to information already supplied to the committee of inquiry.

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Sun Oil seeks end to N. Sea dispute

SENIOR EXECUTIVES of Sun Oil of the U.S. are to meet Mr Alec Buchanan-Smith, Energy Minister, this week in an attempt to end a running battle with the Department of Energy over the development of the Balmoral oilfield, in the North Sea, Dominick Lawson writes.

Earlier this year the Dallas-based oil company angered the minister when it awarded the £115m contract for the field's production platform to Gotaverken Arendal, of Sweden.

The Energy Department's Offshore Supplies Office was concerned that as a result of that contract the company would not be able to meet its internal undertaking to base 70 per cent of the field's development costs in the UK.

The Energy Department fears that this could set a precedent for future North Sea developments operated by foreign companies.

Sun's operations, headed by Mr Bob Hauptfahner, its president of exploration and development, will tell the minister that at least 68 per cent of the value of Balmoral development contracts completed or awarded have, or will be, spent in the UK.

One of the contracts will go to Readheads, the repair yards in North-east England. The other has been placed with Verolme Cork Dockyard in Ireland.

REUTERS, the international news agency and business information group, has linked up with Accu-Weather, a privately-owned U.S. weather service to supply reports for use in commodity, energy and shipping markets.

EXPORTS OF steel scrap from Britain in the first three months of this year totalled a record 1.17m tonnes worth £15.6m. This was a rise of 22 per cent on the tonnage in the same quarter last year. Spain was the largest single foreign market.

IMPERIAL CHEMICAL Industries (ICI) plans to double capacity for its high-performance plastic, Victrex.

The move, which will involve an investment of around £2m, reflects fast-growing demand, chiefly from the electronics and aerospace industries.

BUILDING societies are lending money in record amounts, but are also feeling the pinch of falling savings volume.

According to the monthly Building Societies Association figures home loans totalling £2.2bn were made in May, and a further £2.4m was promised to mortgage applicants. But the societies' net receipts of £482m were the lowest for nearly a year.

Tomorrow: Brown Boveri Kent The articles in this series will be published as a booklet available from the Publicity Department of the Financial Times.



THE ARTS

Barber's 'Lovers'/Elizabeth Hall

David Murray

General interest in Samuel Barber's music waned long before his death three years ago...

There are several two-bar phrases, instantly memorable and forgettable...

Monday's performance by the Academy of London and their Choir under Richard Stamp was unembarrassed, and very well prepared...

Womack & Womack/Dominion

Antony Thornicroft

In the pop aristocracy Cecil Womack and his wife Linda must rank as a duke and duchess of soul...

Saleroom

Antony Thornicroft

A record auction price for an item of European porcelain was set at Sotheby's yesterday when a couple of items...



Terry Wogan (far left), could be the weapon of Bill Cotton and Michael Grade (right and far right), the new team at the BBC...

Television/Christopher Dunkley

BBC makes light of the news

Whether British television? Only a short time ago this column was among the leaders of a chorus forecasting imminent television revolution...

It seems particularly odd when you consider two things. First Sixty Minutes, having scarcely had the time to overcome the inevitable teething problems...

Game. It has just been announced, moreover, that in September Michael Grade, former programme controller of London Weekend TV...

True Breakfast Time is an innovation, but it goes out early in the morning and wins a comparatively small audience...

The old paternalistic doppelgänger of BBC/ITV would slowly decline into respected doge and the viewer would become king...

Well perhaps it will all happen one day. There are places in the world where the revolution has already occurred...

Now Aubrey Singer, a man identified with such programmes as Top Of The Pops and The Generation...

It is fashionable nowadays to dismiss the idea that the sixties were a golden age of television...

Milstein/Festival Hall

Max Loppert

Nathan Milstein will be 80 in December, Monday evening's recital, the first here for some time...

To be admitted that the effects of intonation no longer wholly reliable and of bow-arm power notably restricted...

Delicatessen/Half Moon

Michael Coveney

Delicatessen is an adaptation by David Hemblen and the director, Derek Goldby, of a 1980 French film...

Monday's opening was disrupted by chants on the pavement from some raggle taggle animal abuse activists...

The English theatre rarely experiments with pace in this way while there is a limit to the fascination with which you can watch somebody peel a potato very slowly or wash up...



Robin Herford and Lavina Bertram in Intimate Exchanges/Greenwich

Intimate Exchanges/Greenwich

There are 16—yes, 16—versions of Alan Ayckbourn's offering, consisting as it does of eight different plays...

Ayckbourn's suburbia unravels before us: put-upon wives, alcoholics, the cheerfully ineffectual, the fantasists...

Don Pasquale/La Scala

William Weaver

Gala opening nights at La Scala can be thrilling events, who some how the sparkle of the jewels and the whirl of the TV cameras...

The Diaz production, indulging in very little physical comedy, encouraged both signers and audience to take the story seriously...

Arts Guide

Music/Monday. Opera and Ballet/Tuesday. Theatre/Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

Theatre

Little Shop of Horrors (Comedy): Campy off-Broadway import which is less good than The Rocky Horror Show but which has a curious charm...

from the original film like Shuffle Off To Buffalo with the appropriately brush and leggy hoofing by a large chorus line...

The Real Thing (Fynbos): After 14 months in London, Tom Stoppard's latest giggle at the English intelligentsia, with a new-found attention to the heart that beats beneath the veneer...

Lucia Alberti, the Norina, is a young artist who seems to gain strength with every appearance. Like many sopranos, she has clearly studied the recordings of Callas; but unlike most of her colleagues...

There were no glittering international superstars, and both the producer, Antonello Madua, and the designer, Giorgio Cristini, are regular Scala employees. But the approach was anything but conventional...



# FINANCIAL TIMES

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Wednesday June 13 1984

## Europe's new arms debate

**YESTERDAY'S** decision by seven European governments to revitalise Western European Union, the treaty organisation which links together inside the Nato framework, is a sensible if undramatic step forward. Some question whether it is worth reviving institutions which have been semi-somnolent for 30 years. But the important point is that the time has come for western Europe to take a more responsible and a more concerted view of its collective security interests, and WEU is as good a place as any to start that discussion.

The French initiative initially met with scepticism from the Dutch, the British and even the West Germans, out of fear that the revival of WEU could seem to divert Nato itself, or antagonise the Americans. But the Americans cannot have it both ways: if they want the Europeans to take greater responsibility for their own security, they cannot complain if European governments get together to talk about it.

At this stage in the debate, there is no better forum than WEU. France is not a member of Nato's Eurogroup, and the attitudes of Ireland, Greece and Denmark would prevent any real discussion of security issues within the European Community. Moreover, as a matter of political symbolism, the mutual defence commitment under the WEU treaty is more binding than under the Nato treaty.

**Co-operation**  
Of the four policy areas which the foreign ministers have identified for further study, the most accessible to agreement (at least in principle) is that of armaments co-operation. All European governments face serious cost escalation in modern weaponry; none of them can afford to develop the most sophisticated systems on their own; all of them face domestic pressure to reduce dependence on nuclear weapons by strengthening conventional defence; and the hi-tech systems which might do this will be horrendously costly. Transnational co-operation in Europe will be very complex, painful to vested interests, and difficult to manage; but the other imperatives make it unavoidable, if Europe wishes to avoid total

**Convergence**  
The studies launched yesterday are due to be completed in time for a second ministerial meeting in October to mark the 30th anniversary of WEU; only then will governments decide on the future of the organisation, only then will it be clear if there is sufficient convergence of views. Whereas the Europeans feel the U.S. is too eager to do so, in circumstances where military action may be quite unsuitable or even counter-productive. Part, but only part, of Europe's reticence on this score derives from the fact that it has no coordinated policy.

## Washington in a banking bind

**THE U.S. GOVERNMENT** faces a fresh dilemma on what further guarantees are needed to effect a long term solution to the problems of Continental Illinois, the Chicago bank whose recent liquidity crisis sent severe tremors through the American markets for bank finance. The classic solution—merger with another bank—seems difficult unless Federal support is made part of the deal, and the bank will probably need further government underpinning if it is to survive as an independent entity.

**Casualty**  
This will in turn raise the issue of how big banks should be allowed to become: until now the size of U.S. banks has been chiefly held down by geographic constraints rather than by anti-trust actions. This has protected regional sensibilities in the U.S. and, incidentally, made sure that the big U.S. banks have not dwarfed their overseas competitors in the way that IBM eclipses other computer manufacturers, or the undivided AT & T once loomed over world telecommunication business.

**Constraint**  
A clear signal has been sent that banks above a certain size will be rescued by government, whatever the price. The famous dictum of Mr Arthur Burns to bank management—"I will discuss your bank's rescue with your successors"—has been shown to have a hollow ring to it. The result is an unfortunate favouring of the big over the good which cannot fail to influence money markets, the stock market and bank management.

**Questionable**  
But it remains questionable whether a merger of Continental Illinois into another large U.S. bank, suitably assured with government promises, is desirable. It will set a soft-touch precedent for big banks. It will create a bank still more eligible, only because of its increased size, for the Government's soft touch. The tougher but sadder approach demands that the core of the bank be nurtured back to self-sufficiency, but on terms that leave management and shareholders with no illusions that the state will automatically provide.

**"THE U.S.** is an undervalued market compared to the UK, and if I had to choose between the two today, I would come here on relative value grounds as much as for political reasons. But in any case, the freedom which exists in the U.S. economic culture suits me better."

Sprawled across a chair in a Fifth Avenue office, intermittently puffing on a cigar and rattling out a mélange of fact and opinion, Sir James Goldsmith is gearing himself up for his next big assault on corporate America. He is promising to make a real splash. His sights are now focussed on the Continental Group, a big, rambling packaging, insurance and forest products conglomerate, which would cost at least \$2.4bn, making it among the largest takeovers ever for a non-oil company in the U.S.

At 51, Sir James talks of his withdrawal from the European business scene with an air of finality and a touch of bitterness that suggests it is for good. He remains, he says, wedded to the Group Express in France, where he publishes the influential L'Express magazine and two others, but he has decided that in such a centralised society, a publisher has to be free of business connections so as to be "no man's hostage".

Britain, he adds, is being stifled by the lack of clear law, magic circles, self-perpetuating oligarchies, and interest groups such as the insurance market at Lloyd's and institutions both inside and outside the City—vested interests which still paralysed the country despite the "magnificent start" the present Government has made in abolishing some of them.

**A mastery of free-wheeling Wall St. strategy**  
national, was one of the peacemaking big public company acquisitions by the leveraged buyout technique that has now become commonplace in U.S. industry. Whereas in many cases, these deals involve the management of a company taking it over by raising large amounts of debt, in this instance, Sir James came in as an outsider, eventually gaining support for a complete acquisition. But the essence of the deal remained in its leverage, with all the acquisition financed on borrowed money secured on Diamond's own assets.

Unlike many of today's leveraged deals, however, Sir James then went ahead and stripped Diamond of most of these assets—process, half-jokingly calls de-conglomeration—keeping only its 1.5m acres of timber lands. After paying back all the debt

## The Goldsmith Empire Sir James' assault on corporate America

### Terry Dodsworth in New York reports on the investment strategy of the British businessman who has just launched a bid for the large Continental Group

needed for the acquisition, he reckons to have cleared around \$100m cash on the transaction already; the remaining forests are probably worth between \$500m and \$800m.

More recently, Sir James and a group of mainly City backers, notably Charterhouse's J. Rothschild, successfully concluded an archetypal "greenmail" manoeuvre at the expense of the St. Regis paper company.

This technique, which has soared into popularity among Wall Street's corporate raiders, involves taking a large enough stake in a target company to terrify management into buying it back at a premium to the market price—a manoeuvre which would not be allowed in London, but which has reaped some fancy profits for investors with enough financial muscle to make their threats credible. In an operation which lasted roughly one month, the group is reckoned to have cleared around \$50m on a \$100m investment in St. Regis.

This was about the same amount as was made by Mr Saul Steinberg of Reliance this week, when he called off his raid on the story of the Goldsmiths' operation in the U.S. Long before he began to pull up his roots in Europe, Sir James had put on his other familiar hat—as a grocer—and, in 1973, bought up the Grand Union supermarket chain. "It was a dull company, making dull profits, and frankly we managed it rather badly," he says of the 1970s.

Despite his involvement in the same market in Europe, it has clearly taken him time to get his range on the U.S. grocery trade. In 1978, the com-

pany went on a buying spree to expand its coverage to most of the eastern part of the country. But the strategy failed to yield the kinds of return he was looking for. Three years ago, as Sir James switched his full attention from Europe to the U.S., he decided on one of his typically mercurial changes of course, and began axing stores with abandon.

This policy has seen him retreat from two of the big regional growth areas in Texas and Florida—"when you can see a bandwagon, it is too late to get on," he says—while reducing the number of stores

run it. The change in direction has also been enormously costly. Back in the year to March 1982, GU made profits of around \$24m. In 1983, these fell like a stone to \$226,000, and last year the group ran up a whopping \$115m net loss.

Even so, and despite rumours that GU has been up for sale in the past, Sir James is now cock-a-hoop about the re-ignition of the group's fortunes. The cost of closures—in the last two years—plus the refurbishments of around \$150m and an \$83m advertising campaign last year alone, have involved heavy write-downs, leaving GU with a

net worth of only around \$150m. Yet Sir James claims that the cash generated by asset sales has eliminated short-term borrowings, leaving the group with a tidied-up balance sheet in which debt stands at around \$40m net.

The losses have also been offset, a fact reflected in a share price standing well below the proposed offer.

Even so, much of Wall Street has scarcely queried his ability to finance the offer. This is partly a reflection of a period when the big banks, scared off their Third World lending, have plenty of cash to splash around in the U.S., and partly an acknowledgment of the financial power that can be wielded in the New York markets by an ingenious entrepreneur with an attractive idea.

In fact, the deal may not be as highly leveraged as much of Wall Street expects it to be. With his financial ability to do the unexpected, Sir James is now negotiating to bring a major industrial associate into Diamond Land, a move

designed to generate sufficient cash to allow the injection of a reasonable amount of equity into Continental.

The rest of the finance would be provided by borrowings, probably from some of his long term associates, but the essence of the deal would avoid some of the worst criticisms of leveraged buy-outs—a technique which has recently attracted a broadside from Mr John Shaw, the chairman of the Securities and Exchange Commission, Wall Street's watchdog, on the grounds that companies are stacking up debt they may not be able to service in a less favourable business environment.

If the transaction comes off, it would undoubtedly catapult Sir James into a position as a major player in the U.S. market.

Continental appears to be building up its defences

Secondly, Continental's blend of activities presents a range of options for a relative newcomer aiming at expansion in the U.S. On the one hand, its huge and mature cash manufacturing business is highly cash generative; on the other, its oil and gas division is well placed in the market place, but needs funds to expand. And the group also has an insurance business which could serve as the base for a thrust into financial ser-



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If the transaction comes off, it would undoubtedly catapult Sir James into a position as a major player in the U.S. market. Continental, he insists, is a good investment in its own right — "I perceive its value differently from the market," he says, "to explain the difference between his tentative \$50 a share offer and the previous market price of below \$40 — but it also has a range of activities which present a rich variety of possibilities to a purchaser."

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### Something to sing about

Anybody wanting to continue the hectic pace of celebrations after the excitement of the Euro-election results next Sunday night might do worse than pop in at mid-morning on Monday to Ronnie Scott's Club in Soho.

It is there and then that the winning entries in the Euro Party's Better Song for Europe Contest will be announced—and performed.

About 200 young people, apparently, are entering the competition to find an alternative to the Eurovision song, one that reflects "the aspirations of youth in Britain" rather than the record companies' suggested themes—were peace and obs.

The competition was open to song writers, professional or amateur, aged 25 and under. But some entries have come in from people much older, including an 83-year-old woman.

The judges for the competition are Eric Heffer, the bi-lingual chairman of the Labour Party, Geoff Travis of Rough Trade (nothing to do with the Militant Tendency), and Jim Evans of Music Week magazine.

There is still a day to go before the deadline for entries. The prize is £2,500 which, to nobody's surprise, will come from the funds received by Labour from the EEC to promote information about the election.

Beethoven can rest easily, I feel. Europe's anthem is likely to remain his Ninth Symphony.

**New Hotgas**  
Tony Wilson will take a cut in salary to become Britain's highest-paid civil servant from October 1.

### Men and Matters



"Mum! Dad! I think it's a candidate for the Euro elections"

is coy about his salary as senior partner of Price Waterhouse.

But the £120,000 which Lloyd's of London agreed to pay Ian Hay Davison to entice him away from his position at Arthur Anderson is seen as a guide to top accountants' pay.

Sir Kenneth held the rank of second permanent secretary and was earning £37,500 when his term of office ended last October. It was felt that his pay level was hindering the government in its search for a replacement.

The post of Hotgas has been transferred from the Department of Trade and Industry to the Treasury, reflecting the extension of the job to include accountancy adviser to the Treasury.

### Leading question

Did all the ceremony and verbiage of the London summit have the slightest effect on the Americans' view of their budget deficit and the danger to interest rates?

Perhaps. That seasoned statesman, Helmut Schmidt, the former West German Chancellor, borrowed Churchill's famous remark about Baldwin to characterise yesterday President Reagan's state of mind on the subject.

"He occasionally stumbles over the truth, but he quickly picks himself up and hurries on as if nothing had happened."

Some day, Schmidt told his London audience, the U.S. would reassert its natural leadership over world economic affairs. Until then, there were two newspapers which provided the authentic voice of British commonsense "showing what leadership could be provided in the world." One of them was The Economist, and the other... well, no comment.

### Per ardua...

The two camps in the Communist Party battling for control of the Morning Star appear to have fought themselves to an exhausted stalemate.

A week-long series of meetings up and down the country

to elect members to the board of the People's Press Printing Society, which controls the ailing newspaper, has resulted in a mix of candidates from each side, and the defeat of all resolutions put up for both sides.

Ken Gill, general secretary of the white-collar engineering union AUEW Tass, heads the list. Together with Joe Berry, the Star's circulation manager, Ken Grett, assistant secretary in the AUEW, and Anne Field, an official of Socialist 8, he represents the party hardliners.

But the pro-leadership group, which includes the Euro-communists, has managed to get George Bolton, the Scots miners' vice-president and party chairman, and Chris Myant, the Star's assistant editor, on the board. They came second and third in the list.

The CP leadership says it would have won outright if its Scots comrades had not been prevented from voting on a technicality. The stalemate will persist until the party executive meets in July. Like all good newspaper battles, this one runs and runs.

### Heroic values

Personal self-sacrifice is not quite priceless. The courage of Captain Oates who said "I am just going outside and may be some time" his companions on Scott's 1912 drive to the South Pole, in an effort to speed the expedition's progress, will be valued at Sotheby's on June 22.

His Polar Medal awarded posthumously for his bravery, comes under the hammer. The auctioneers expect "certainly the most famous campaign medal ever to be sold at auction" to fetch at least £10,000.

Just by coincidence, the Polar Medal of Lieutenant Bowers, one of Oates's companions, has been sent to the same sale.

Bowers perished along with Scott after Oates's sacrifice. His medal is valued at about £5,000.

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Observer



THE COCAINE SMUGGLING BOOM

'Just like the Prohibition era'

By Andrew Gowers

IT USED to be called the champagne of drugs, the casual pleasure of a Hollywood elite. Now soaring production and a consequent price collapse have brought cocaine within the reach of a huge and growing new clientele.

Physically addictive heroin gets most of the headlines, but cocaine hydrochloride, the powerful stimulant derived from the coca leaf, is taking the western world by stealth. It has fuelled an extremely profitable boom in organised crime, led to enormous new financial flows within the Americas, and transformed the economies of several Latin American countries.

With the drug easily available in the U.S. and no sign of a drop in supplies, the traffickers are aggressively seeking new markets, particularly in Western Europe. "In many ways it's just like the Prohibition era," says an American congressional aide.

In 1982, up to 85 tonnes of cocaine, with a retail value of something like \$10bn, entered the U.S. Estimates for last year are not yet available, but there is every indication that the trade continued to grow. There are suggestions that the total U.S. illicit narcotics trade may be worth more than \$100bn a year, although these are impossible to substantiate.

The National Institute on Drug Abuse estimates that at least 20m Americans have tried cocaine at least once, while about 4m could be considered more or less regular users. Figures are even sketchier in Western Europe, but there, the trend is sharply upward. According to the United Nations, 953 kg of cocaine was confiscated by the authorities last year, a 140 per cent increase over 1982. In the UK alone, seizures increased fivefold, but, as officials on all sides freely acknowledge, is only the tip of the iceberg.

Cocaine was "discovered" in the West in the second half of the 19th century, when it became the subject of lively interest, particularly in medical circles. Freud was a regular user, and Sherlock Holmes was reported to be.

Interest in the drug waned soon after the turn of the century, when several governments led by the U.S. outlawed it, among other narcotics. The reawakening came in the

early 1970s as the prosperous but bored baby boom generation moved on from marijuana or more mind-bending drugs. The exact health risks of cocaine are still uncertain. There is no doubt that it can produce heavy psychological dependence, and, according to psychologists, the intense burst of elation cocaine brings has been known to cause regular users to stop eating and forgo all other pleasures. But the trough which comes after the "high" can bring depression, and even despair and paranoia.

In the U.S., 6,200 hospital admissions and 288 deaths were reported to be directly linked with cocaine in 1982. The explosion in Western cocaine use has meant a sudden and undreamed-of bonanza for the producers in Colombia, Peru and Bolivia.

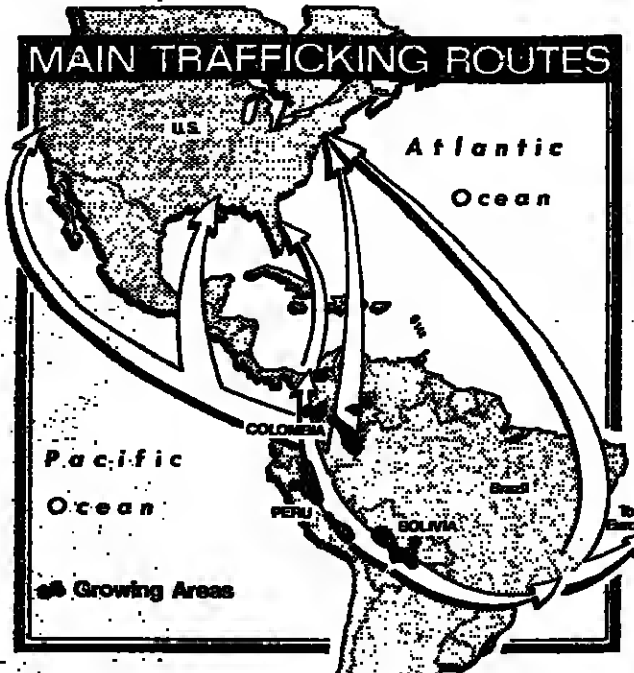
Until about 15 years ago in these countries, estimates were given mainly to satisfy the needs of their Indian population. For centuries the Indians have chewed the mildly narcotic leaves to help them cope with the cold and the thin air of high-Andean altitudes.

Washington now estimates that more than 100,000 hectares are sown with coca bushes in Colombia, Peru and Bolivia, giving a total available for illicit use from the year's three or four harvests of up to \$3,000 tonnes.

Roughly, that could be turned into more than 200 tonnes of cocaine hydrochloride, enough to feed the U.S. market more than three times over. A West German parliamentary delegation which recently toured the countries, estimates that up to 40 per cent of that output could be destined for West Europe. Coca production is believed to have begun exceeding worldwide demand in 1982.

Colombians still dominate the cocaine trade, particularly in the U.S., where they are believed to process, refine and ship about 75 per cent of imports of the drug. Washington believes that such of the trade is controlled by between 10 and 12 large Colombian gangs, complete with integrated distribution networks staffed largely by Hispanics.

Cocaine and marijuana are almost certainly Colombia's biggest foreign exchange-earners, although a good deal of the proceeds probably stays outside the



country in secret bank accounts or, once laundered, in "legitimate" investments in the U.S. That which does return is conspicuously consumption or real estate speculation (as property prices in cocaine's financial centre, Medellin, bear witness).

The Colombian hold on the market is not, however, unchallengeable. Competition is growing as production outstrips demand, and Bolivians are increasingly involved in processing, which is much more profitable than simply growing coca. There is mounting concern, too, that growing and processing are on the rise in Brazil which, through its excellent air-links, is well placed to become a big supplier to Europe.

Restraint and order have been thrown to the wind, says the American drug magazine High Times. "Emigre carpet-baggers and barnstormers are flooding the market, fearlessly carrying as much toxic as frail crafts of \$2 plastic suitcases can hold."

With borders and coasts as long and vulnerable as those of the U.S. and with supplies of the drug already so widespread, keeping cocaine out looks a hopeless task. The same seems true of West Europe and its numerous points of entry.

President Reagan declared in March 1982 that drug abuse was "one of the greatest problems facing us internally in the U.S." Since then, numerous task forces have been set up around the country to investigate and prosecute traffickers and intercept shipments.

Despite the recent involvement of the armed forces and the Central Intelligence Agency in this work, little impact has been made. The authorities probably only intercept 10 per cent of shipments. Officials admit that their efforts have brought at best a little temporary inconvenience to the cocaine trade.

For this reason, the authorities have preferred to focus the fight on the producer countries. Relatively bulky coca leaves are easier to intercept than the numerous transit or money-lending countries in Central America and the Caribbean—have in the past been either unwilling or unable to enforce international law on their territory, although they are all signatories to international treaties seeking to limit

production of narcotics to legitimate needs. Reluctance has stemmed either from direct government links with the cocaine trade, as was the case in Bolivia under the military government of General Luis Garcia Meza, or simply from a belief that narcotics were a U.S. problem to be solved by effective action against consumption in the U.S. and no concern of Latin America.

Washington officials believe this attitude may be changing gradually in the source countries, where abuse of coca by their urban populations is growing.

Most importantly, coca growing is the livelihood of at least 50,000 families in Peru and Bolivia and an increasing number in Colombia. Why, as critics of U.S. policy, should weak governments with severe economic problems hit their peasants' pockets further for little apparent return? Why, counters Washington, should we compensate you for not doing something illegal?

U.S. officials have seized on a number of recent developments as evidence that the tide is turning; notably, a series of coca eradication agreements signed by the Bolivian Government in August, and the beginning of a Colombian crackdown since the assassination by suspected traffickers in April of Sr Rodrigo Lara Bonilla, the country's crusading Justice Minister.

Yet the key to eradication is spraying the crop with herbicide from the air, and none of the governments has yet decided to do so in a big way. In Congress there are calls for stronger U.S. pressure on the coca producer, but the State Department believes a harder line on drugs—what officials describe haughtily as "single-issue diplomacy"—would be fiercely resented in Latin America.

What this means is that drugs, despite the alarm they raise at home, are not a foreign policy priority for the U.S. This is even truer of West Europe where there is little sign of concerted action. The problem has deeper roots than can be tackled by any number of task forces or crop eradication programmes.

As one senior U.S. official put it: "The key is creating a climate in which Americans choose not to use drugs."

The gilt-edged market

The search for reality amid the turbulence

By Gordon Pepper

TO AN outside observer, the chaotic behaviour of the gilt-edged market in recent weeks and the wild oscillations in expectations of changes in base rates must be a classic example of the City or its emotional and inefficient worst. Is this a fair judgment? Did the market lose touch with reality?

The word reality is a key. Reality in the equity market for an industrialist should be profit, earnings per share and dividends. The overriding reality in fact is any persistent tendency for buyers to exceed sellers, or vice versa. Reality in the gilt-edged market for most outside observers should be changes in inflationary expectations. But the overriding reality for a gilt-edged jobber is any persistent imbalance between buyers and sellers.

What causes an imbalance between buyers and sellers? The answer is that the whole financial system can at times be badly out of equilibrium. If, for example, the demand for finance exceeds the supply of savings, there will be a tendency for sellers of financial assets to exceed buyers. The resulting fall in the market will then, for a time, generate expectations of a further fall.

Stockbrokers have an unlimited ability to devise explanations for events they have failed to predict. They normally have an abundant choice because at any time there are several bullish and bearish forces. As the market falls, the bearish arguments will be deployed. Bad news tends to be highlighted in the financial press and good news tucked away.

No one can doubt that there are periods when a market responds to good news and ignores bad news, and vice versa. In my view such behaviour is not irrational, but is a reflection of the underlying financial flows.

This argument that the behaviour of a market creates expectations is contrary to many conventional theories. The real world is, in fact, more

complicated because causality runs both ways. Major movements in markets occur when valid expectational factors and underlying financial flows are operating in the same direction.

Few understand the underlying financial flows. Some succeed more than others, and develop a following. As the following grows, investors progressively try to anticipate the financial flows to which the analyst pays attention.

Assume, for example, that the financial flows will become adverse in six months, and will remain so for 12 months thereafter. An influential commentator may publish a bearish forecast some time before the event. The market will fall sharply as his followers react. Immediately afterwards the market will tend to bounce back because the underlying

flow forces are not yet unfavourable — i.e. the commentator will be right in the very short run but wrong in the slightly longer run. When the period of adverse financial flows starts, the market will begin to react to bad, and ignore good, news. If the commentator then repeats his forecast, the market will tend to fall dramatically, with expectations and financial flows now in the same direction. The secret of being a guru is to publish a forecast at a time when the market is just becoming receptive.

After the dramatic fall, the underlying persistent tendency for sellers to exceed buyers will be offset temporarily by the reversal of anticipatory transactions, i.e. there will be a lull after the storm. Before long, however, the persistent underlying tendency will reassert itself and another violent fall is likely.

Currently the adverse financial flows which have been affecting markets are in the U.S. and not in the UK. The domestic explanations for the recent behaviour of the UK gilt-edged

market are largely misplaced. There was selective bad news in the UK, amid good news, but the market was basically driven by events overseas.

The U.S. has definitely entered the period of persistent adverse financial flows. Thus, Dr Henry Kaufman has not changed his forecast — it is just that the market has become receptive.

The U.S. has just had a bounce back. Anyone there can borrow a government bond, unlike in the UK, and can therefore sell stock which he does not own, forcing prices down and squeezing the professional dealers with stock on their books after the recent auctions. Many of the bears have now closed their positions, hence the bounce-back.

The U.S. should now have a lull and, in due course, another storm. During the lull, but only then, the UK can de-couple its interest rates. Those who say we can de-couple at any time are unrealistic. During a storm, U.S. bond dealers caught long of bonds will use anything to hedge. Sitting on a U.S. Government bond desk at the height of the recent storm, I heard of U.S. dealers setting alarm calls for 3.30 am at home when they sold long bond futures in London, arriving in the office at 5.30 am when they sold euro-dollar bonds, and all before the start of serious attempts to hedge in U.S. markets. The financial flows crossed the Atlantic; it was not just the sentiment in one market following that in the other.

My conclusions are that the worries about UK domestic factors are minor and that, in the coming lull, people will once again assume that UK rates can be de-coupled from those in the U.S. Markets will, however, become very turbulent again during the next U.S. storm. There is one qualification for gilt-edged stocks. The turbulence could take the form of a major international banking crisis, in which case make sure that you invest heavily in the gilt-edged market when every-one else is in a state of panic.

America's banking system

From Mr T. Keeley

Sir—Mr Res's discussion of America's banking structure (June 4) reveals his inability to see the forest for a tree. He claims that an "instability in the deposit structure" of American banks is owed to the inability of money centre banks to collect deposits over the whole of the U.S. In truth, the lifting of the prohibition on interstate deposit taking would do little to increase deposit stability. Moreover, this prohibition has been central to the U.S.'s diversified and decentralised banking system during the past half century, an important component of its method of raising and distributing capital and an essential ingredient for the growth of American small businesses, the most productive sector of the world's most productive economy.

The logic of the McFadden Act of 1927, which prohibited the formation of interstate deposit-taking institutions, was coherent; small businessmen and prospective entrepreneurs in rural Kansas would be better able to win loans for their capital ventures if they dealt with the loan officers at the local people's state bank rather than the monopolistic likes of Citicorp or Chase Manhattan, whose chief officers and corporate concerns lay some 1,500 miles to the north-east. Mr Res dismisses this argument as part and parcel of American folklore, populism and mistrust of big money from New England. If so, Americans should be grateful for their ingenuity; last year the U.S.'s smallest banks provided loans to the vast majority of its new businesses while the big money centre banks aided a comparatively few (preoccupied as they were with saving Mexico, Argentina and each another).

To read Mr Res, one would think that it is only American banks who are battling over-exposure risks and potential liquidity problems. Are the lessons of Banco Ambrósiano and Schroder Münchmeyer really all that far behind us? To be sure, America's banks are more threatened by the developed west of the less developed countries than most. But banking institutions the globe over are feeling this same pinch. Mr Res's recommendations do little to address the more fundamental factors facing the banking world today, and they pose a decidedly detrimental threat to the operation and structure of the U.S. financial system and economy.

Terrence R. Keeley, Christ Church, Oxford.

Letters to the Editor

Taxing profits

From Professor D. Myddelton

Sir—Mr J. Woodthorpe's suggestion (May 29) that companies should distribute all their profits to shareholders certainly has its attractions. But it might be even better to tax all companies at the same rate as all shareholders. This would mean abolishing the graduated rates of income tax and the special tax advantages for certain institutions, and fixing the rate of corporation tax at the same level as basic rate income tax. The administrative advantage is that all UK dividends would be fully taxed at source, and there would then be no reason why they should even be declared for personal tax purposes.

Perhaps Mr Woodthorpe is going a little far when he refers to the "simple test of profitability". We can forget about current cost accounting which is both highly unpopular and technically unsound, since even the Accounting Standards Committee now proposes to relegate COA to a humiliating footnote. But there is still an urgent need for a simple, objective, logical, consistent, comprehensive system of accounting for currency debasement. Luckily consistent purchasing power accounting is ready and waiting.

Professor D. R. Myddelton, Cranfield School of Management, Cranfield, Bedfordshire.

Complements to the multiples

From the Chairman and Managing Director, Spar (UK)

Sir—Andrew Taylor's article (May 29) on the hazards faced by smaller, independent retailers, particularly those in rural areas — does little to dispense the gloom which has pervaded this sector of retailing for so long. While the efforts of the Council for Small Industries in Rural Areas (COSIRA) in advising retailers on "how to remain solvent" are to be applauded, should its attention not be directed more forcefully towards "how to be successful"?

Examples of successful small retailers in the grocery sector are legion — and many come from within the ranks of the leading symbol groups, who provide their members with a powerful purchasing and

marketing package, as well as an ever-increasing range of business services. But the best support services in the world will come to nothing unless the retailer is prepared to move with the times and adapt his trading policy in line with national and local market trends. In short, he must become more professional.

"Convenience" trading is the way ahead for independent retailers. The extended trading hours concept "right till late" has been the salvation of many retailers who have found that providing customers with what they want when they want it has had a dramatic effect on their profitability.

But it has not only meant longer working hours; in many cases stores have been completely re-merchandised to give prominence to product categories which are known to sell well outside normal shopping hours. Inventory and stock control have become the basis of a successful business, with "convenience" the key to higher turnover and profit. It is time for the independent to forget the disadvantages he has suffered in the wake of the advance of the major multiples; rather, he should be looking towards those known advantages presented by "convenience" trading. In this way he can develop as a competitor to the multiples.

John Irish, 32-40, Headstone Drive, Harrow, Middlesex.

Pension transfer values

From the Chairman and Managing Director, Godwins

Sir—In my earlier letter (May 31) I suggested there is widespread misunderstanding about transfer values: this is borne out by the letter from Mr Smallbone (June 4). The problem he highlights is the now familiar problem of the early leaver: it is nothing to do with an actuary using double standards.

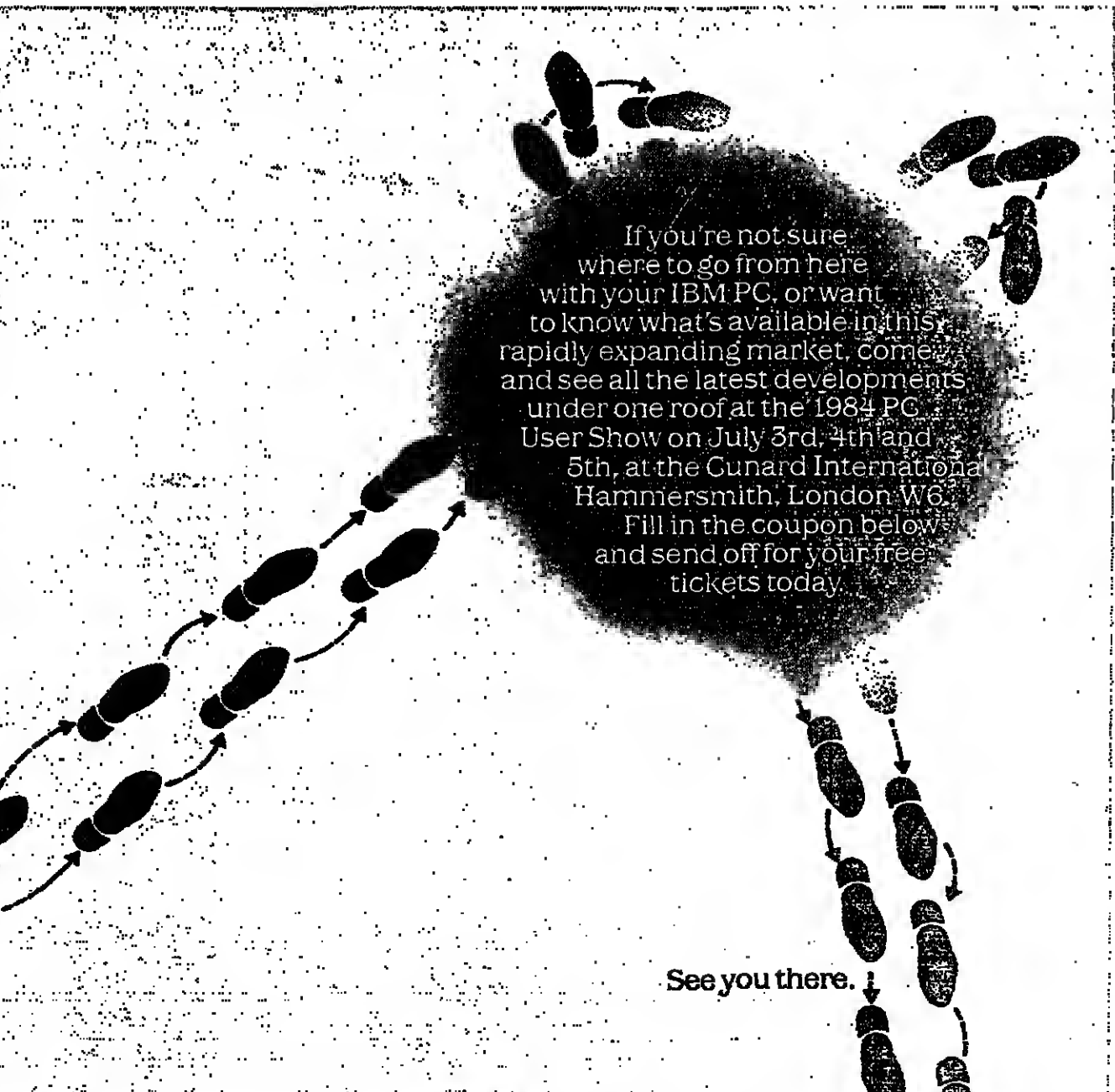
When the employee in his example leaves service at age X after Y years service on a pensionable salary of Z he is frequently offered a frozen pension calculated by reference to Y and Z—say Y/60ths of Z—payable from retirement age. The alternative transfer value, I suggest is what it would cost in the market to buy that deferred pension at age X. If the same employee enters

Threats to civil liberties

From the Liberal Chief Whip

Sir—Ivor Owen reports (June 5) that Labour abstained on third reading of the Data Protection Bill. That is one way of describing it, but what in fact happened was that officially Labour voted with the Conservatives in favour of the Bill, but that only three Labour members could be found to accompany their spokesman, Dennis Howell, through the government lobby. The fact that most Labour MPs did not vote at all may well be because they would rather have been voting against the Bill, as we did, because despite the improvements made in committee, it still included serious threats to civil liberties which should have been removed.

Alan Beith, House of Commons, SW1.



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## SECTION II - INTERNATIONAL COMPANIES

# FINANCIAL TIMES

Wednesday June 13 1984

### Further sharp profits fall for Fluor

**By William Hall in New York**

FLUOR, the big U.S. process engineering group, has reported a further sharp fall in its profits with second-quarter earnings falling from \$1.1m to \$4.5m.

Fluor's sharp decline in profitability continues to be mainly a result of the slowdown in orders for its important engineering and construction business. The group says that profits from this side of the business, which began to decrease in the second half of last year, were "sharply lower" in the latest quarter compared with a year ago. Its contract drilling services experienced a loss, and profits from its oil and gas properties were "essentially unchanged."

Mr Robert Fluor, the group's chairman and chief executive, says that the downturn in profits in the engineering and construction operations "has occurred because capital investment in most markets served by the company has not yet shown much improvement, although leading economic indicators remain positive."

Fluor's new contract awards have improved but they have not been sufficient to increase the order backlog. The company says that it sees a "continuing recovery in engineering and construction but one of the moderate and uneven pace."

As a result of the industry-wide recession it expects its profits from this side of the business to decline in the second half of 1984.

The company has taken further cost reduction actions led by a "substantial cut in executive compensation." Its general operating expenses and manpower levels are also receiving close scrutiny.

### U.S. magazine accepts offer

**By Our New York Staff**

MR MARTIN ZUCKERMAN, the Boston-based property developer and owner of the Atlantic Magazine, has acquired U.S. News and World Report, the third largest weekly general news magazine in the U.S. after Time and Newsweek.

Mr Zuckerman said yesterday he had paid \$168.5m for the magazine. The sale remains subject to the approval of U.S. News and World Report's employee owners, who own 70 per cent of the company's stock.

### SILICON VALLEY GROUP TO CONCENTRATE ON TECHNOLOGICAL DEVELOPMENTS

## Trilogy's supercomputer dream dies

**BY LOUISE KEHOE IN SAN FRANCISCO**

THE GRANDEST and most expensive of Silicon Valley's dreams died on Monday with the announcement that Trilogy Systems has given up its efforts to build a super computer.

Investors in the Trilogy dream supplied more than \$250m over the past four years to support the company's efforts. Among them are substantial British and Irish investors who are believed to have been influenced by Trilogy's agreement to build its "dream machine" in Ireland.

Trilogy's dream was to create a computer that would outdo IBM, the Japanese and anybody else who cared to compete in the high performance mainframe computer business.

The man with the vision behind Trilogy was Mr Gene Amdahl, the "dean of Silicon Valley" and a "genius computer designer" according to his peers.

Mr Amdahl gained his awesome reputation as a key designer at IBM and then founder of Amdahl Corporation, successful maker of plug-compatible mainframe computers.

Despite all his achievements, however, Mr Amdahl, aged 61, was not satisfied. He wanted to build the perfect computer.

Mr Amdahl took on IBM once, at Amdahl Corporation, and was successful in the 1960s but decided it was too high a risk, recalls veteran industry watcher Mr Ulric Weil of Morgan Stanley in New York.

The super-chips proved difficult to develop and Trilogy was forced to announce repeated delays of the launch of its computer. The latest announcement put the computer introduction back to 1987, three years after the original schedule.

"They missed the market window," says Mr Oransky. IBM is expected to launch a comparable machine later this year.

To raise funds, Trilogy sold licences for its water scale integration technology to Digital Equipment Corporation, Sperry Corporation, Bull and, most recently, Control Data, raising a total of almost \$80m. Each company hopes to be able to apply the technology to its own computer products.

New Trilogy has scrapped its computer plans but will continue to develop its super-chips. It is examining options for their use in alternative products.

"It was not economically justifiable to continue with the computer development," said Mr Thomas LeRoee, Trilogy treasurer.

"The real interest of our corporate partners was in semi-conductor technology. They are not affected by our decision," said Mr LeRoee.

Sperry Corporation, which invested \$42m in Trilogy, echoed his opinion. "We don't see this as a setback. It will allow Trilogy to focus exclusively on technology and from our standpoint it is better that they are not dividing their efforts between technology and computers," said a Sperry spokesman.

But the company acknowledges that it can not hope to have working super-chips before 1986. The value of Trilogy's semiconductor technology has in any case been placed in question by the company's earlier admission that it would not live up to original performance expectations.

In the meantime, Trilogy may take on sub-contract work for other electronics companies, said Mr LeRoee. Trilogy could develop less ambitious computers for others or use its semiconductor production facilities to make conventional microchips. Trilogy still has \$100m in cash, according to the company's treasurer.

A major source of funding for Trilogy was a \$55m "research and development limited partnership," a financing vehicle pioneered by the company. The partnership holds ownership of Trilogy's now defunct computer design.

The partnership had originally planned to exchange the computer design for stock in Trilogy, but plans to buy out the partnership are now in abeyance, according to Trilogy.

Venture capitalists in Ireland and Scotland also provided substantial funds to the company.

### Disney buys back Steinberg interest

**BY OUR NEW YORK STAFF**

WALT DISNEY Productions paid \$297.4m plus \$23m "for out-of-pocket expenses" to buy back an 11.1 per cent stake built up in the company by Mr Saul Steinberg, the U.S. financier who owns the Reliance Financial Services group.

The move will net Mr Steinberg a gross profit of \$59.8m on his investment of \$265.6m. It appears to end a bitter battle between the two groups which culminated last Friday with an offer for Disney by a group of investors led by Mr Steinberg, valuing the California-based entertainment company at up to \$2.75bn.

The announcement came after a full day meeting of the Disney board, called to consider the Steinberg group plans either to acquire 49 per cent of the company or pay \$72.5m a share for the whole.

Ahead of the announcement, but probably in anticipation of the share buy-back, Disney's shares had plunged 38% a share to \$55. The sharp share price reversal all but wipes out the speculative premium which has built up in Disney's stock over the past few months as the Steinberg battle plan unfolded.

As part of Disney's defence strategy, the company last week completed the acquisition of Arvida, a property company owned by the wealthy Bass Brothers for \$200m in stock, and has announced plans to buy Gibson Greeting, the greeting card company, for a minimum of \$310 in shares.

Disney announced it had paid \$70.83 a share for the 4,196,333 shares owned by Reliance Insurance, part of the Steinberg empire, and would also pay the \$26m in estimated expenses.

As part of the agreement the company said all litigation between Disney and Reliance will be ended. In addition, the company said Reliance had agreed to withdraw the tender offer and "not to acquire any additional Disney shares for a period of 10 years."

The agreement forms the latest example of a procedure which has become known as "greenmail" under which a corporate management, fearing the consequences of the unwelcome attentions of an aggressive share purchaser, buys back the stake at a sizeable premium.

### W. German fibre deal rejected

**By John Davies in Frankfurt**

THE WEST GERMAN Cartel Office yesterday formally rejected a plan by the country's five leading cable manufacturers to set up a joint factory to make optical fibre in West Berlin.

The companies, anticipating the Cartel Office's view, have been preparing to appeal against the ruling, but prospects of the joint project going ahead have faded.

The proposal, involving investment of well over DM 100m (\$37.3m), was launched by Siemens, PKT (a subsidiary of Philips of the Netherlands), AEG, Standard Elektrik Lorenz (a subsidiary of IIT of the U.S.) and Kabelmetal. They envisaged producing 100,000 km of optical fibre a year for use in cable-making.

The Cartel Office said that the five companies already had more than 90 per cent of the copper cable market and their optical fibre project would strengthen their market dominance.

The companies could seek to overturn the ruling through a court appeal or through a decision of Count Otto Lambsdorff, the Economics Minister in Bonn.

Although the companies have indicated they are not prepared to abandon their plan at this stage, there have been suggestions that their enthusiasm for the project in its original form has waned.

### Home Box Office may invest in Coronet

**BY RAYMOND SNOODY IN LONDON**

HOME BOX Office, the leading U.S. cable television programme provider, is seriously considering investing in Coronet, the Luxembourg-based satellite company.

Last month, Luxembourg gave the go-ahead for what is claimed to be the first private enterprise satellite television distribution company in Europe.

The aim of the project is to be able to offer 15 transponders to deliver television programmes to cable television networks all over Europe. There is also a possibility that the satellite would be powerful enough to send pictures to dish aerials on individual homes-competing with European plans for direct broadcasting by satellite.

HBO is believed to be considering an investment to give it access to European satellite transponders should it need them in future. HBO, however, emphasised yesterday that any plans to distribute a film channel in Europe would be through the Premiere consortium led by Thorn-EMI, HBO, a Time subsidiary, is a member of the Premiere consortium.

The Coronet holding company, Société Luxembourg des Satellites, said yesterday that it was at least half way towards raising the initial funding of \$10m. The company said heads of agreement had been signed with a number of European industrial and financial companies, which it did not name.

The company claims to have had numerous inquiries about leasing transponders, which beam television pictures to earth.

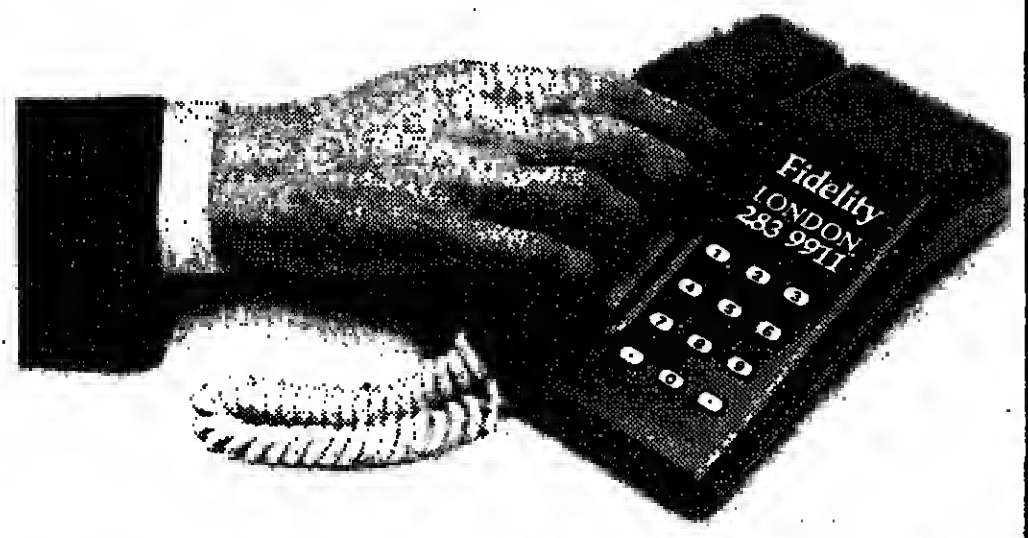
The plan first proposed by Dr Clay Whitehead, a former director of the U.S. Office of Telecommunications Policy, has caused widespread controversy.

M Louis Moxandean, French Minister of Telecommunications, has attacked the plan.

Coronet says, however, that HBO is likely to be the only U.S. investor in the operating company. The satellite system itself will be American.

Eutelsat, the 20-nation organisation owned by the European PTTs has attacked the Luxembourg project as an "anti-European initiative" and one that would result in ruinous competition with Eutelsat's own satellites.

If the Coronet system goes ahead, it should be able to offer relatively cheap satellite transponders. The high launch costs would be spread across 16 transponders and the company plans to buy satellites under construction in the U.S.



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### Hitachi, IBM reach secrets royalties deal

**By Louise Kehoe in San Francisco**

HITACHI EXPECTS to have to pay IBM \$2m to \$4m per month for the next eight years in software royalties payments, the Japanese company admitted yesterday, adding that the payments could, however, decline as Hitachi develops alternative software.

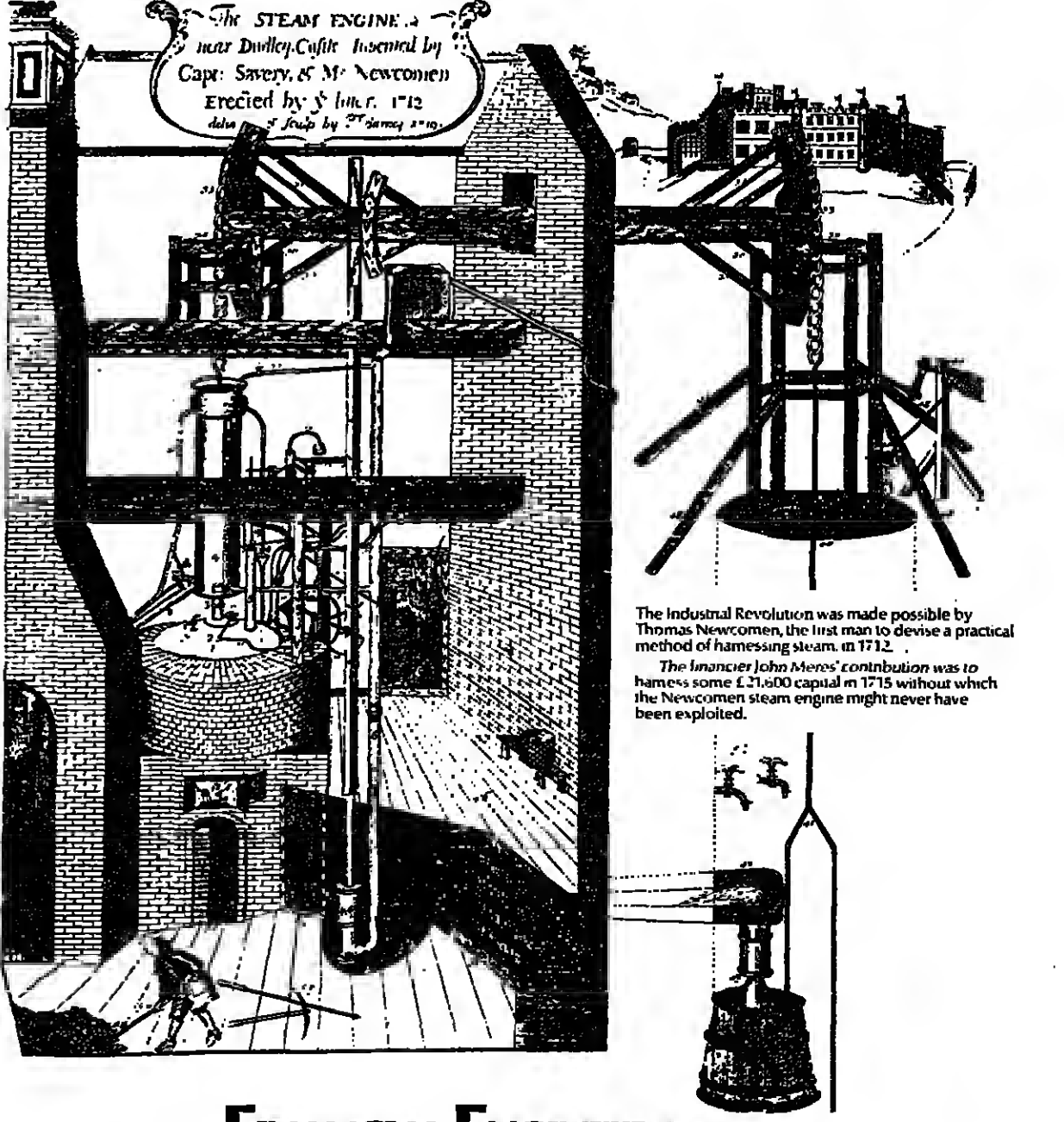
The royalty payments, which began last October, are part of an out-of-court settlement reached between IBM and Hitachi, following IBM's charges that Hitachi stole technical secrets from the U.S. computer maker.

IBM "cannot confirm or deny" Hitachi's statement, said a spokesman. "Under the terms of our agreement with Hitachi, we are not permitted to discuss the terms. IBM would, however, like to see the agreement published and has no objections to Hitachi revealing its terms," said IBM.

Initial reports had suggested that Hitachi would pay IBM as much as \$300m in royalties. The monthly payment schedule would appear, however, to minimise the impact upon Hitachi.

The secret agreement between Hitachi and IBM incorporates an arrangement requiring Hitachi to pay certain fees so that the Japanese company can continue to market Hitachi software that closely resembles IBM products, said IBM.

Earlier, Hitachi said it hoped to develop new software for its mainframe computers by March. It has not, however, announced any software. IBM is believed to have the right to review Hitachi's new software to determine whether its copyrights are infringed. IBM says, however, that it has "done nothing that would prohibit Hitachi from launching new software."



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# INTL. COMPANIES & FINANCE

# FT COMMERCIAL LAW REPORTS

## Thai 'lifeboat' for finance companies

By Chris Sherwell, recently in Bangkok

THAILAND'S banking authorities, still saddled with the problem of ailing finance companies, are hoping that a proposal to "pool" the managements and funds of troubled companies will finally staunch the draining of public confidence of the past eight months.

The proposal is said to be similar to the Bank of England's 1973 "lifeboat" scheme for troubled secondary banks and is the latest in a series of measures initiated following the failure of a major finance company last October.

Since then about a dozen finance companies have either collapsed, been suspended or had their licences revoked. Many more have sought or are in need of help, not least because the public has shifted deposits to stronger companies or to the commercial banks.

The scale of this shift is believed to amount to several billion baht. Its significance stems from the fact that, by last year, Thailand's finance companies, by then numbering more than 100, had succeeded in amassing assets of more than 100bn baht (US\$4.35bn) —

almost a quarter of the assets of the whole commercial banking system.

The companies offered promissory notes with attractive rates of interest, and grew rapidly in the unregulated environment of the 1970s until one of them collapsed in 1979. The seeds of latest crisis, which began with the liquidity problems of Equity Development and Finance last October, can be traced to the inadequate action taken at that time.

Nukul Prachubon, the general governor of the Bank of Thailand, the central bank, says he initially refused to take on his job in 1979 because he foresaw the problem with the finance companies. "It was a matter of time," he says. "We only managed to postpone the explosion." He also acknowledges that the measures first taken after October were not sufficient. Had he had a free hand, he says, he would have done more sooner.

The Bank's idea was for a deposit insurance scheme similar to that found in Western countries, to protect depositors. Sommat Hoontrakool, the Finance Minister, vetoed the

## TAIB likely to withdraw from Pyramids Bank rescue

By Mary Frings in Bahrain

TRANS ARABIAN Investment Bank (TAIB), one of the Arab banks in discussion with the Central Bank of Egypt over a cash injection for the troubled Pyramids Bank, now seems likely to drop out of the rescue scheme.

TAIB had considered acquiring up to 49 per cent of the equity of Pyramids Bank, at an estimated cost of US\$4.5m. However, Mr Iqbal Mamdani, its president and chief executive said on his return to Bahrain from Cairo this week, that the structure of the transaction as proposed by the existing shareholders of Pyramids Bank was not attractive to TAIB.

## BIDI set to resume operations

By Peter Blackburn in Madrid

The Banque Ivoirienne de Developpement Industriel (BIDI) plans to resume operations in the year starting October following a financial rescue by the Government.

BIDI suspended activities early last year after recording a loss of \$18m—three times its capital—in 1982-83.

The financial crisis arose when the bank's governing board became alarmed after bad debts trebled to \$27.7m representing about one-third of outstanding loans. The sharp deterioration was attributed to the economic recession aggravated by alleged mismanagement.

BIDI was recently financially restructured and its 1981-82 loss has been waived after the government agreed to absorb

\$9.2m of bad debt. The Government has also agreed to convert a \$3.1m long-term loan into a non-repayable grant and has repaid a \$10m loan to Chase Manhattan.

The Chase loan was due in November 1983 just before the Government decided to re-schedule medium-term public external debt.

The approval of a new lending programme and an increase in the bank's capital is due to be discussed at a shareholders' meeting in September.

BIDI has 12 foreign shareholders owning 54 per cent of the bank's capital. The most important are France's Caisse Centrale de Cooperation Economique; the World Bank affiliate International Finance Corpora-

## Tokyo listing for Sears Roebuck

By Robert Cottrell in Tokyo

SEARS ROEBUCK, the U.S. retailing and financial services group, has been listed yesterday on the Tokyo Stock Exchange (TSE). Sears, the world's largest retailer, is the first foreign company to acquire a Tokyo listing in eight years.

The number of foreign companies listed on the TSE dropped from a peak of 17 in 1976, to 11 at the end of 1983. Most companies which delisted cited the high cost of maintaining a listing.

The TSE and Japan's Ministry of Finance have in recent months simplified listing

requirements, eliminating some double-auditing and reporting obligations. This easing is one of several measures being taken in Japan in response to overseas pressure for easier access to Japanese capital markets.

Mr Edward Telling, the chairman of Sears, said in Tokyo yesterday that "we thought it behooved us as a blue-chip company to be listed on the Tokyo Stock Exchange." He said the easing of listing requirements was a factor in the timing of the move, and added that he expected more American companies to seek a Tokyo listing.

## Large loss at Associated Hotels

HONG KONG — Associated Hotels, the ailing property company, has reported further large losses for the year to September 30 and has written down the value of its assets to reflect the decline in the property market.

The company, which reported earlier this month that efforts to alleviate a liquidity crisis had failed, said that it had an operating profit for the year of HK\$44m (US\$5.6m) a 46 per cent drop from the year earlier. Associated reported exceptional losses due to the fall in

value of properties and exchange losses of HK\$371.6m. It also had an extraordinary loss of HK\$137.8m, contributing to a total loss for the year of HK\$508.8m compared with the previous year's retained loss of HK\$488m.

Following a revaluation of its properties, Associated said it had net assets of HK\$40m, or 31 cents per share at the year-end, compared with HK\$703m, or HK\$5.48 a share a year earlier.

The company reported earlier that a leading shareholder, the Tian Teck group, had withdrawn financial support due to "unfavourable action by certain of the bankers" to Associated Hotels. One of its major assets, the Hyatt Hotel was transferred to a subsidiary over which the banks have a floating charge.

Associated said that its shares, which were suspended from trading earlier, will resume trading when the annual report is posted to shareholders, by Thursday, June 14. AP-DJ

## Ship's buyers indemnified for Qatar arrest

THE BARENBELLS: Queen's Bench Division (Admiralty Court): Mr Justice Sheen, May 24 1984

WHERE A seller guarantees that his ship will be free from encumbrances on delivery to the buyers, the guarantee applies worldwide and is effective if the seller's pre-delivery debts make the ship vulnerable to arrest after transfer of ownership; and if the seller undertakes to indemnify the buyers against arrest for claims against him he will be liable, though the claims are made after transfer of ownership, if they validly lead to arrest under the law of the country in which they are made.

Mr Justice Sheen so held when allowing an appeal by the buyers of Barenfels, renamed Barenfels, from an arbitration award arising out of her arrest for debts owed by the sellers. The arbitrators held that the sellers were not liable under a guarantee in the sale contract for the vessel to be free from encumbrances, and that the buyers were not entitled to indemnity.

holding that the sellers were not in breach of the guarantee; and (2) in holding that they were not bound to indemnify the buyers.

The sellers guaranteed that at the time of delivery "the vessel" was free from all "encumbrances and maritime liens or any other debts whatsoever." A maritime lien attached to a vessel and could be enforced against her despite a change of ownership, even if the writ was issued after the change. The guarantee must be construed as giving worldwide protection.

"Encumbrance" was defined in the Shorter Oxford Dictionary as "a claim, lien, liability attached to property; a mortgage etc." Thus the first part of the guarantee was an assurance that the vessel was free from claims, liens and liabilities attaching to the vessel.

By "any other debts", the draftsmen of the clause had adopted the parlance of the Admiralty Court and personified the vessel. A vessel could not be a debtor, but could be arrested for certain debts of her owners. The words of the guarantee must refer to the owners' debts. The second part of the guarantee therefore meant that the sellers guaranteed that at the time of delivery the vessel was free from the risk of being arrested in respect of any of the sellers' debts.

His Lordship said that on November 11 1980 the sellers agreed, on the Norwegian Saleform, to sell Barenfels to the buyers. Clause 9 of the contract of sale provided that "the sellers guarantee that the vessel at time of delivery is free from all encumbrances and maritime liens or any other debts whatsoever. Should any claims which have been incurred prior to the time of delivery be made against the vessel, the sellers hereby undertake to indemnify the buyers against all consequences of such claims."

The vessel was delivered to the buyers on December 10 1980 and was renamed Barenfels. In February 1982 she called at Umm Said, Qatar. The local agents were owed a considerable sum of money by the sellers in respect of debts incurred prior to December 10 1980.

of liabilities... incurred... by the vessel... That did not affect the appeal.

The arbitrators held that there was no evidence before them that any claim was made "against the vessel." They said the claim was brought against the sellers and, under the local law, that involved an associated right to detain the vessel pending provision of security.

They found that the detention was solely for that "conservatory" purpose and that there could have been no question of the court... having power to order the sale of the ship."

The buyers contended that there was no evidence to support those findings.

The evidence was that under article 43 of the Qatar Maritime Code a creditor could arrest a vessel even if, by the time of arrest, it had been sold to a new owner, provided that it was owned by the debtor when the debt arose.

The difference between Qatar law and English law was that in England the writ *in rem* (against the ship) must be issued when the person who would be liable in personam was owner of the ship. If the writ was issued in time, the ship could be arrested after a change of ownership (*The Montica S* [1968] P 741).

When a sale was being negotiated the purchaser was required to indemnify the vessel's owners for the vendor's debts for which the ship might be arrested. If she was liable to be arrested in respect of the vendor's debts incurred in relation to a sister ship, that liability was an "encumbrance", and there was no reason to exclude from "other debts" whatsoever debts in respect of which the vessel might be arrested.

For those reasons the arbitrators erred in law. They should have held that the first sentence of clause 9 embraced any indebtedness relating to any ship in respect of which Barenfels was liable to be arrested at the suit of the sellers' creditors.

Under article 46 of the Code, the court should lift the arrest if the person against whom it was effected submitted sufficient security to discharge the debt. Under article 49 an order confirming the arrest must include directions for sale.

If the buyers' F and I Club had not given security for the claim there would no doubt have been an application for sale of the Barenfels.

His Lordship was at a loss to understand what the arbitrators meant by their finding that the detention was solely for a "conservatory" purpose. They stated that the claim was brought against the sellers, but it was the buyers' ship which was arrested. If the court could not sell the ship, what could it do with property belonging to someone who was not a party to the proceedings?

When a ship was arrested there were only two courses open to its owners: they were not indebted to the local agents. A claim in personam against them would fail.

The law of Qatar provided a wider range of remedies to creditors of ship-owners than was provided in England. Article 43 gave a remedy against the ship for the benefit of her former owners for which the new owners had no liability.

For those reasons the appeal was allowed. The sellers were in breach of clause 9 and were liable to indemnify the buyers against all consequences of the claims made against the ship.

For the buyers: Bruce Reynolds (Richard Butler and Co.). For the sellers: Michael N. Howard (Bird and Bird). By Rachel Davies Barrister

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U.S.\$30,000,000  
**SUMITOMO HEAVY INDUSTRIES LTD.**  
(Incorporated with limited liability in Japan)  
Guaranteed Floating Rate Notes Due 1984

Unconditionally guaranteed as to payment of principal and interest by  
**THE SUMITOMO BANK, LIMITED**  
(Incorporated with limited liability in Japan)

In accordance with the provisions of the Notes and Agent Bank Agreement between Sumitomo Heavy Industries Ltd., The Sumitomo Bank, Limited and Citibank, N.A., dated September 5, 1979, notice is hereby given that the interest payable on the relevant Interest Payment Date, September 13, 1984, against Coupon No. 20 in respect of U.S.\$25,000 nominal amount of the Notes will be U.S.\$754.69.

June 13, 1984, London  
By: Citibank, N.A. (CSI Dept.), Agent Bank **CITIBANK**

**Interim jump at ICI Australia**

MELBOURNE — ICI Australia, which is 62.4 per cent UK owned, said that, with improved demand and a lower fixed cost structure after previous cost cutting measures, net earnings rose to A\$34.43m (U.S.\$30.9m) in the half year to March 31 from A\$10.7m a year earlier on sales up by 13.4 per cent to A\$117.3m.

The stronger demand enjoyed in the second half of the previous year continued across all areas of the group, the company said, but average selling prices continued to be constrained by

low-priced imports, especially from Europe.

Net profit was helped by an A\$19.35m taxation investment allowance, mainly for a new olefines plant in Sydney which began production last December.

The second-half outlook is for lower growth and continuing tough import competition, combined with signs of a slowing down in the rate of recovery in overseas conditions, said the company.

An interim dividend of 7 cents is being paid, compared with 6 cents previously. Reuter

**OKOBANK**  
Osuspankikien Koskuspankki Oy  
U.S.\$50,000,000  
Floating Rate Capital Notes due 1992

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the remaining three months of the Interest Period ending on 14th September, 1984 has been fixed at 12 1/2 % per annum. The interest accruing for such three-month period will be U.S.\$160.92 in respect of the U.S.\$320,000 denomination and U.S.\$85,260.04 in respect of the U.S.\$250,000 denomination and will be payable together with the interest for the first three months of the said Interest Period, on 14th September, 1984 against surrender of Coupon No. 1.

13th June, 1984  
Manufacturers Hanover Limited  
Reference Agent

U.S. \$70,000,000  
**Banco Nacional de Desarrollo**  
(an Autonomous Entity of the Argentine Republic)

Floating Rate Notes Due 1987

**BND**

For the six months  
13th June, 1984 to 13th December, 1984

In accordance with the provisions of the Note, notice is hereby given that the rate of interest has been fixed at 12 1/2 per cent and that the interest payable on the relevant interest payment date, 13th December, 1984 against Coupon No. 7 will be U.S.\$64.18.

Agent Bank:  
**Morgan Guaranty Trust Company of New York**  
London

**BRITOL U.S. HOLDINGS Inc.**  
a subsidiary of  
**BRITOL plc**

has acquired an interest in certain oil and gas properties of a subsidiary of  
**AMAX Inc.**

The undersigned acted as financial advisor to  
**BRITOL U.S. HOLDINGS Inc.** in this transaction.

**Lehman Brothers**  
Shearson Lehman/American Express Inc.

May 11, 1984

**THE NIPPON CREDIT BANK (CURACAO) FINANCE N.V.**  
U.S.\$50,000,000  
Guaranteed Floating Rate Notes due 1988

Payment of the principal of, and interest on, the Notes is unconditionally and irrevocably guaranteed by  
**THE NIPPON CREDIT BANK LTD.**  
(Kabushiki Kaisha Nippon Seiken Shimo Ginko)

In accordance with the provisions of the Notes and the Reference Agreement between the Nippon Credit Bank (Curacao) Finance N.V. and Citibank, N.A., dated December 3, 1980, notice is hereby given that the Rate of Interest has been fixed at 12 1/2 p.a. and that the interest payable on the relevant Interest Payment Date, December 13, 1984, against Coupon No. 8 will be US\$641.77.

June 13, 1984, London  
By: Citibank, N.A. (CSI Dept.), Agent Bank **CITIBANK**

**Banco Central de Costa Rica**  
U.S. \$50,000,000  
Floating Rate Notes 1985

Notice is hereby given pursuant to the Terms and Conditions of the Notes that for the six months from 13th June, 1984 to 13th December, 1984 the Notes will carry an interest rate of 13 1/2 % per annum. On 15th December, 1984 interest of U.S. \$356.77 will be due per U.S. \$5,000 Note for Coupon No. 8.

European Banking Company Limited  
(Agent Bank)

13th June, 1984



### UK COMPANY NEWS

## Metal Box tops £70m and pays 15p

TAKING INTO account a substantial growth in earnings, from 25.2p to 38.7p per share, and the increasing financial strength including net borrowings down 55 per cent, the directors of the Metal Box group are giving shareholders a 30 per cent lift in their dividend for the year ended March 31 1984.

The final payment is up from 6.5p to 9.1p for a total of 15p per share, compared with 11.5p in the previous year.

Results for 1983-84 of this packaging and central heating group are complicated when comparing them with the previous year, following the change of the South African company from a subsidiary to an associate.

In the first half its figures were consolidated, whereas in the second only that part of the profit relating to the current year's interest was taken.

In the year, group turnover came to £126m, compared with £137m. Profit before tax advanced from £39m to £70.1m in large measure reflecting the recovery in trading profits in the UK and a substantially lower interest charge, reports the chairman and chief executive Mr D. Allport.

The improved profitability achieved by the Oper Top, Steirad and Metal Box engineering divisions was "particularly encouraging" and, although there is still scope for further

### HIGHLIGHTS

Lex looks at the news that British Aerospace has terminated talks with Thorn EMI and looks at the position of GEC and the Government. The column then moves on to comment on the latest round of losses from Nimslo and raises the question of how long the red numbers can run. Elsewhere on the corporate front, Metal Box produced another step along the path towards recovery with a dramatic improvement in earnings on the back of restructured operations. Finally the column comments upon the latest figures from Arthur Guinness which is benefiting from the reducing costs of its own reorganisation.

Improvement, they are now making a more satisfactory contribution to profits.

Total overseas trading results, other than South Africa, were virtually unchanged—improved figures in Greece, Italy, Kenya, U.S. and in Steirad's European operations offset results in Nigeria which were affected adversely by economic conditions.

Mr Allport says a further strengthening of the balance sheet was a feature of the year. Tight control, established over cash management and working capital continued, and, before taking account of the cash inflow of £39.2m arising from the South African restructuring, the group "more than succeeded in its aim of achieving a balance

where in the world. We believe that the various policies we are pursuing will provide enhanced prospects for the future."

If the South African restructure had applied for the whole 12 months, the group turnover would have been £11.1bn, profit before tax £69.9m, and earnings 60.5p per share, pro-forma accounts disclose.

Reorganisation costs, including redundancies, at £23.1m were higher than had been anticipated, but they should be significantly lower in future.

1983-84	1982-83	£m	£m
Turnover	1,266.1	1,371.2	
Operating profit	86.2	88.0	
Related companies	0.2	2.1	
Trading profit	86.4	90.1	
Finance	19.5	18.5	
General	0.8	7.7	
Paper and Plastics	0.4	0.5	
Engineering	70.1	82.2	
Overseas	27.3	32.7	
U.S.A.	10.5	7.0	
Kenya	6.0	6.0	
South Africa	3.1	28.6	
Steirad	5.9	0.9	
Profit before tax	22.1	35.6	
Dividend	15.0	11.5	
Taxation	15.3	17.2	
Minorities	10.4	16.2	
Net	44.4	38.1	
Profit on sales	28.0	28.4	
Reorganisation costs	23.1	17.5	
Other	4.3	2.0	
Preference dividend	11.1	0.7	
Ordinary	11.2	11.2	
Loss			

## Losses at Nimslo increase to \$13.8m

A DRAMATICALLY reduced base of operating overheads will allow Nimslo International to approach the amateur market, and new imaging opportunities in a more selective and financially rewarding manner, says Dr Jerry Nims, chairman. Net losses for 1983 rose from £12.1m (£8.7m) to £13.7m (£9.9m) following which extraordinary debits climbed from \$2m to \$17.01m.

Extraordinary costs included additional amortisation of intangible fixed assets as well as the costs of major reorganisation and restructuring. Dr Nims believes these actions will achieve a positive cash flow in the current year and profitable operations in 1984.

At the halfway stage, when attributable losses rose from \$9.48m to \$11.77m, the directors were hopeful of reporting a modest profit during the second half.

Turnover for the year of this maker of 3D cameras, which is quoted on the USM and is based in Bermuda, expanded from \$18.28m to \$26.18m.

Gross profits moved ahead from \$8.7m to \$11.54m after which net operating expenses were reduced from \$29.76m to \$24.5m. Pre-tax losses of \$13.64m (\$12.13m) included exceptional credits last time of \$7.24m and interest receivable of \$178,000 (\$1.83m). Interest payable rose from \$142,000 to \$332,000. Tax came to \$109,000 (\$10,000).

It was announced last February that the directors were proposing a demerger of Nimslo Pro Products from Nims, a national and modification of the master agreement between Nimslo and Nenton BV as well as collaboration with arrangements between Nimslo and Fraisen Optique SA.

While they still recommend a demerger, the directors believe that, in the light of attendant disadvantages which have emerged and following discussions with professional advisers, they are recommending that the proposal be deferred at the present time. In other respects the proposals remain unchanged.

## Guinness moves ahead by £5m at interim stage

AT THE pre-tax stage, profits from Arthur Guinness and Sons for the six months ended March 31 1984 have risen by almost £5m to £29.2m. Mainly, this reflects a £1.9m saving in exceptional costs and a £1.5m cut in interest charges, and exchange rates have had some effect.

The 1983 comparisons have been restated at September 30 1983 exchange rates. Results of the Republic of Ireland and overseas subsidiaries for the 1983 half year have also been translated at those rates. Had the relevant rates prevailing at March 31 been used, then the profit for 1983 would be £1.6m higher than the stated figure. In 1984 it would be £900,000 higher.

As to the future, the directors are considerably optimistic following the action they have taken with the established businesses and the programme which has been instituted for further development of them.

They will continue to invest in own brands in order to develop "a truly international business".

With the proposed acquisition of Martin The Newsagent, the group is now embarked upon a course for growth in consumer-related areas. The aim is disciplined and sustained growth, and to achieve this it will continue to strive for greater efficiency.

The directors believe that opportunities exist to apply management and marketing techniques to specialist multiple retailing. Martin will spearhead a new drive by your company into this area by applying our management techniques to the states of Drummonds and Lavells two of the most profitable chains in their respective sectors, and we now expect to be able to improve the substantial level of profitability, they tell shareholders.

The interim dividend for the current year is lifted from

1.6555p to 1.52p net. The total payment for 1983-84 was £753p paid from reported profits of £58.8m.

For the half year turnover came to £424.1m, against £433.9m and trading surplus reached £33m (£27.8m). From this is deducted exceptional costs regarding reorganisation £2m (£3.9m), depreciation £10.1m (£10.3m), finance charges £2.5m (£3m), and added related companies £6.8m (£5.9m).

A break-down of the turnover and profit before tax shows: UK £178.5m (£188.1m) and £8.9m (£8.5m); Republic of Ireland £135.5m (£131m) and £11m (£9.7m); overseas £90.8m (£96.8m) and £12.2m (£11m); less central finance costs £2.9m (£4.1m).

The net profit of £110.2m (£105m) and minorities £2.8m (£3.2m), the net attributable profit is £113m (£111m). See Lex

## Carlton Comm. up 42% and £6m purchase

AN UPLIFT of 42 per cent in pre-tax profits from £1.37m to £1.96m has been shown by Carlton Communications for the six months to the end of March 1984. Mr Michael Green, chairman, says that he is confident that there will be "organic growth over the next six months" and that full-year results will well up to expectations.

Mr Green also announces the conditional agreement for the acquisition of Superhire, a £6.2m net income company with 50 per cent of business coming from the independent television companies and the BBC.

The net interim dividend has been lifted from 1.6p to 1.95p. In the last full year a total of 4.5p was paid. Earnings per share for the six months were shown as rising from 6.4p to 9.03p.

Turnover expanded from £3.13m to £5.49m.

Mr Green says that the television division has expanded in all areas and remains the largest contributor to profit. The programming division, which has been commissioned by Channel 4 to produce two new series, and a new company has been formed to make films for theatrical and television release.

Superhire, which the company is in the process of acquiring along with its associate, is a property company with 50 per cent of business coming from the independent television companies and the BBC.

Consideration will be satisfied by the issue of 1.65m new Carlton shares and arrangements have been made conditionally for Hambros Bank to place 1.23m of these shares at 377p, the balance

being retained for a minimum of 12 months by the vendors. Pre-tax profits of Superhire in the 3 years to the end of May 1983 increased from £37,000 to £779,000, and the vendors have warranted that profits to May 15 1984 were not less than £360,000. Net assets at November 30 1983 were £725,000.

**comment**

Carlton's strength lies in the complementary mix of its activities, most of which are in strong growth areas associated with television production, exhibitions and advertising. Even the interest acquisition has spin-off value because it can supply props to The Moving Picture Company, the photographic division as well as the exhibition

business. The paper consideration makes this an opportunistic prize as the company has only just raised £7.7m rights for £1.2m. The company has also enabled the capture of Video Time to consolidate its position in the video market. The combination of organic growth and acquisitions point to an even stronger second half with medium-term prospects looking especially bright seeing there is still at least £2m in the kitty. The order backlog at IVCC will also start to be eroded once the extra production facilities come on stream later this year. With £4.4m pre-tax in prospect for the year, the prospective p/e on the increased capital of over 20 at 425p, up 20p, looks about right.

## Leigh Interests finishes £0.6m in black

INCREASED OPERATING efficiency and decreased overhead costs have continued the trend back to profitability which was apparent at the midway stage for Leigh Interests, waste and effluent processor.

The interim profit before tax of £394,000, representing a turnaround of £431,000 over the previous year's loss, has emerged as a surplus of £569,065, against a loss of £572,591, for the year ended March 31 1984.

A final dividend of 1.25p per share net compared with 0.5p last time, and partially restored the total to 2p—6.83p was paid for 1983-82. Earnings per 5p unit were 2.5p (loss 7.2p).

The improvement was struck on turnover marginally down from £28.52m to £27.1m, but this year's figure includes only £4.8m from Mothershead & Smith

which was sold last December, against £8.5m. Excluding this contribution in both years, group turnover shows an increase of 11 per cent.

Trading profit rose sharply from £281,169 to £1.37m after a roughly unchanged contribution charge of £1.56m (£1.51m), while income from fixed asset investments increased by £8,771 by the issue of 1.65m new Carlton shares and arrangements have been made conditionally for Hambros Bank to place 1.23m of these shares at 377p, the balance

(£14.5m). Results in the West Midlands, the group's most important disposal area, were "particularly pleasing" with the decline of the past three years being arrested, and a turnaround in the view of an encouraging profit. The East Midlands maintained a satisfactory return.

As regards the future, he is confident in the view expressed last year that the medium and long-term future of the group can be a bright one.

**comment**

The tough policy of attacking costs and getting rid of loss-makers seems to be working at Leigh. Some progress, too, has been made in bringing down borrowings but at around £4.5m, this is still fairly high in relation to shareholders' funds, so

the sale of surplus land to Sainsbury, which is conditional on the granting of planning permission, is going to be a crucial factor in the current year. But perhaps the most hopeful sign is the optimistic tone of the statement, which suggests that West Midlands industry, the heart of Leigh's waste disposal activities, is rousing itself. If this is sustained there is every chance of a reasonably quick full recovery now that many of the peripheral activities are out of the way, enabling management to get stuck into the remaining non-mainstream activities, particularly the office cleaning business. This recovery prospect is fully reflected in the rating—a 30 p/e at 85p, up 1p—with some speculative takeover support.

## Low take-up for Bank of Ireland rights

The decline in stock market prices has taken its toll on the Bank of Ireland's £45m (£36.26m) rights issue launched the day before the market began its retreat. Yesterday underwriters Morgan Grenfell announced that only 58 per cent of the issue had been taken up.

The issuing price of the one-for-five rights issue was 350 Irish pence or 282 sterling to non-Irish residents. This represented a discount of 10 per cent on the closing price on the day preceding announcement of the rights which in London was 340p.

## Microgen soars 111% to £0.87m

Microgen Holdings, the computer microfilm company which earlier this year moved from the USM to a full listing, increased its pre-tax profits by £87,000 (or 111 per cent) to £86,000 for the six months ended April 30 1984. The interim dividend is being lifted by 1p to 3p from earnings of 13.05p (8.71p) per 10p share.

Turnover for the opening half rose by 88 per cent to £2.64m (£1.67m).

The directors, headed by Mr Patrick Barbour, the chairman, say the increase in profits was mainly due to steady increasing use of the company's Computer Output Microfilm services and further improvements in productivity together with a substantial

contribution from Systemset.

**comment**

Acquisitions have provided the key element in Microgen's exceptional growth record as a public company. Within the latest figures Systemset added £240,000 to the pre-tax line while two months of LA COM was worth another £40,000. For the year as a whole—assuming no more acquisitions—pre-tax profits could tip the scales at £13m dropping the prospective p/e to 19 at 86p, assuming a 40 per cent charge. The price has come a long way since the 1980 USM listing 18 months ago but the market seems more than willing to share a glamorous rating.

## Ficcadilly Radio puts 10% on USM

By William Dawkins

Ficcadilly Radio, the commercial radio station which broadcasts to 1.4m listeners in Greater Manchester, is to become the third radio contractor to join the USM.

Stockbrokers Charlton Seal Dimmock are placing 800,000 non-voting shares, 10.35 per cent of the non-voting equity, at 20p each. Ficcadilly is valued at £2.9m at the placing price and stands on a prospective earnings multiple of 14.7.

Pre-tax profits for the current year to September 1984 are forecast to decline from £429,000 to £355,000, reflecting the increased competition from other radio stations are facing from new commercial television services.

The IBA has confirmed in principle that it will renew Ficcadilly's contract for a further eight years after its expiry next April. The IBA has announced no plans to authorise competitor radio stations in Greater Manchester, where Ficcadilly has been broadcasting for 10 years.

The group is coming to the market to conform with the policy of encouraging wider local share ownership, and to give it future access to equity finance for diversification plans.

The directors are planning to pay total net dividends of 1.575p per non-voting share and 3.75p per voting share—all of which remain in private hands—for the current year. At the placing price, the prospective yield is 9.6 per cent.

## Piccadilly Radio puts 10% on USM

By William Dawkins

Ficcadilly Radio, the commercial radio station which broadcasts to 1.4m listeners in Greater Manchester, is to become the third radio contractor to join the USM.

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## Plaxtons up to £1m so far but sees downturn

DESPITE achieving an almost doubled result in the 26 week period to April 1984, Mr F. W. Plaxton, chairman of Plaxton (GB), coachbody builder, does not expect that the sharply higher profits experienced in the second half last year will be repeated.

The taxable surplus at the midway mark stood at £982,000, up from £479,000, but the final figure last time was £332m. The chairman now states that the overall result for the year, for both the major coach body-building activity and for the group as a whole, will be in the region of £2m.

The interim dividend of 1.5p per 25p ordinary share is effectively unchanged. The total last time was 4.5p, adjusted for the one-for-one scrip issue.

Turnover of this Scarborough-based company rose slightly for the period, from £14.36m to £15.62m, having ended last year at £32.6m. The second half will be affected by the now more pronounced seasonal trading in the coachbuilding industry and the less buoyant private sector. The group is confident of holding its market share, state the directors.

Trading profit increased sharply from £581,000 to £568,000, to which net interest added a larger slice at £114,000 against £98,000. The tax charge was up from £212,000 to £225,000, and earnings per share emerged at 4.7p, against an adjusted 2.3p.

A divisional breakdown of the trading surplus reveals a substantial increase in the profitability of the luxury coach and bus building sector together

## Charles Baynes

In the six months to March 31 1984, net profits at Charles Baynes, hatchery and manufacturer, were £242,000. Because of a change of year end to September 30, direct comparisons are precluded, but at least 30 1983 the result was £206,000.

The directors have declared an interim dividend of 0.5p, up from 0.3125p. The total last time was 0.5125p for the nine months to September 30 1983.

The figures, which include a 14-week contribution from the recently acquired businesses of Clegg and Barreth, were a net profit of £177m, against £107m last June. The new subsidiaries added £623,000, while engineering turnover declined from £107m to £962,000, having stood at £14m at the last September year end.

The chairman expects that the second-half of the year will show "substantial" growth.

## LADBROKE INDEX

Based on FT Index  
885-829 (-3)  
Tel: 01-493 5261

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### MICRO FOCUS GROUP PLC

(Incorporated in England under the Companies Acts 1948 to 1981.  
Registered in England No. 1709998)

SHARE CAPITAL	
AUTHORISED	ISSUED AND FULLY PAID
£1,650,000	Ordinary shares of 10p each £1,224,148

APPLICATION HAS been made to the Council of The Stock Exchange for the whole of the issued share capital of Micro Focus Group PLC to be admitted to the Official List.

Micro Focus shares have been traded on the Unlisted Securities Market (USM) since May 1983.

Particulars relating to the Company are available in the Extel Statistical Services and copies of such particulars are available during normal business hours on any weekday (excluding Bank Holidays) up to and including 29 June 1984 from:

Singer & Friedlander Limited  
21 New Street  
Bishopsgate, London EC2M 4HR

Laurence, Prust & Co.  
Basildon House  
7-11 Moorgate, London EC2R 6AH

## Continued Improvement at Leigh

### Increased Dividend

Results in brief	Year ended 31st March 1984	Year ended 31st March 1983
Turnover	27,102	28,518
Profit/(loss) before tax	559	(573)
Profit/(loss) after tax	280	(719)
Dividend on Ordinary Shares per share	2.00p	1.00p
Earnings per share	2.8p	(7.2p)

(The above figures exclude extraordinary items)

“After a year of retrenchment, we are now looking to expand our existing waste disposal business, both by internal growth and by acquisition.”

I am confirmed in the view that the medium and long term future of the Group can be a bright one.”

William Pybus, Chairman

**Leigh**  
Leigh Interests plc - Linden Road - Growthills  
Walsall - West Midlands WS9 7BE.

Experts in management of waste and the environment

### Clement Clarke (Holdings) plc.

Dispensing and Ophthalmic Opticians  
Designers and Manufacturers of Ophthalmic, Medical, Surgical and Aircraft Instruments and Equipment.

Mr J. H. Clarke, Chairman and Managing Director, reports on 1983:

- Group Sales £17,556,987 (1982: £16,034,059).
- Group Profit before tax £2,151,921 (1982: £2,790,730).
- Final Dividend 11%, making 16.25% (1982: 14%) for the year.
- Earnings per share 14.03p (1982: 17.84p).
- Exports at £1,981,405 (1982: £1,643,887) an increase of 20.5%.

The year ahead: The optical retail sector is showing reasonable growth, and further back fees are awaited for 1983. The manufacturing companies are buoyant, with healthy order books.

This advertisement appears as a matter of record only

## Vintoil S.A.

Rights Issue of  
309,888 Ordinary Shares of US\$2 each  
at US\$2.50 per Share

Arranged and Underwritten by  
**Mathercourt Securities Limited**  
Licensed Dealer in Securities

1 Lincoln's Inn Fields  
London WC2A 3AA  
6th June 1984



UK COMPANY NEWS

Printing activities lift FIH to a record £6.51m

ALTHOUGH SEVERE weather affected the building supplies division of Ferguson Industrial Holdings in the final quarter the group pushed its pre-tax profits up to £2.68m to a record £6.51m for the full year to February 29, 1984.

Turnover rose from £119.2m to £137.4m and at the trading level profits totalled £7.02m, compared with £4.78m.

A final dividend of 4p (3.5p) lifts the net total by 14 per cent to 6.5p (5.1p).

Printing and packaging was the largest profit earner, increasing its contribution by £1.67m to £4.69m. Its return on capital employed of 31 per cent was an improvement on the already high return of the previous year.

The division's policy continues to be one of specialisation, particularly in the requirements of the major high street stores and their suppliers. Capital expenditure of £1.75m has already been authorised this year to increase this capacity.

In building supplies turnover increased by 14.4 per cent which was a result more of larger

volume than of price increases. Trading profit of £2.18m (£1.74m) was a satisfactory 22 per cent return on average capital employed.

Indications, however, are that the building supplies business has reached a plateau from which further improvements on the present return will be difficult to achieve.

Construction activities made profits of £176,000 (£371,000) but on an average capital employed of only £285,000 represented a return of 62 per cent. Order books here are better than for some years.

In manufacturing, extraordinary charges of £1.91m were incurred. These costs were mitigated by a surplus of £877,000 on the sale of the 25 per cent interest in a South African ship-repairing company and a special dividend of £439,000 from Smiths Shiprepairers.

Group earnings per 25p share emerged at 15.7p (13.8p).

• **comment**  
Ferguson has finally screwed up its courage to write-down the value of its loss-making Peagee software business taking an extraordinary charge of £1.91m to cover this and other reorganisation costs. The spreading awareness among the High Street chains of the value of good packaging has given a further boost to this division which now supplies the bulk of profits. In the builders' merchants division Ferguson is now concentrating on opening its own warehouses after turning down four potential acquisitions as being too pricey. It opened two warehouses last year and plans two more this. Smiths Shiprepairers, valued at £1 in the books, is producing useful profits but will be injected into a reorganised private sector shiprepair grouping if agreement can be reached with the other companies involved. First quarter results will benefit from a lower interest charge this time but will not match the 70 per cent rise of the same period last year. Profits growth will slow in the year ahead but £7.5m pre-tax should be attainable by the prospective p/e down to just over 8 at 148p. The historic yield is 0.5 per cent.

ISSUE NEWS  
W. Canning raising £2.6m via rights

BY WILLIAM DAWKINS  
W. Canning, the Birmingham-based manufacturer and supplier of speciality chemicals, metals and electronic components is to raise £2.6m net of expenses via a one-for-four rights issue.

The group is issuing 3,394,046 new 25p shares at 80p each, a 20 per cent discount to yesterday's market price of 100p, up 3p.

Brokers to the issue are Cazenove and Co and dealings in the new shares are expected to begin on June 18.

Profits have risen only marginally from £1.44m before tax on sales of £58.1m in 1979 to £1.83m on turnover of £49.05m last year. But the board says Canning now has strong growth prospects and is continuing to expand its activities.

In the short term, the rights issue cash will be used to reduce borrowings, which stood at £1.83m on turnover of £49.05m last year. The directors say that the funds will enable them to expand Canning's existing businesses and provide flexibility in acquiring related companies.

The board plans to pay a total dividend of 3.25p net (2.5p) for the current year. The new shares will not rank for 1983's final dividend, due to be paid on July 2.

• **County Bank** is bringing to the USM London & Clydeside, one of Scotland's largest private sector housebuilders.

They are placing 25 per cent of the equity, 2.27m shares at 108p per share which capitalises the company at £2.6m. The placing will raise £2m for L & C.

Its success has been based on two main planks of which one is the company's ability to gain key sites with planning permission.

Secondly, the company has established a reputation for good value and the use of traditional materials (no timber framing) with the result that subsequent sellers often advertise their property as L & C built.

The company showed a big increase in pre-tax profits between 1982 and 1983 from £230,000 to £1.22m on turnover of £2m (£4.5m). It made £384,000 in the first six months to March 1984 and forecasts £1.7m for the year.

The shares at the placing price are on a p/e of 9.1 and the forecast yield is 7 per cent. Dealings should also begin next Monday.

• **Micro Focus**, the successful business computer software company, is to graduate to the full market just over a year after its arrival on the Unlisted Securities Market.

Since it joined last May at a minimum tender price of 150p, Micro has seen its share price rise to a peak of 600p earlier this year, before falling back to end yesterday at 720p, unchanged.

The company says that it is seeking a full listing at the request of some of its institutional shareholders because of limitations often imposed on the proportion of USM stocks they may hold.

In 1983, pre-tax profits nearly tripled to £2.35m on turnover doubled to £9m. Dealings are expected to start on June 18.

Central & Sheerwood £4m loss

A TAXABLE loss of £4.49m against a small profit of £41,000, was incurred by Central & Sheerwood in calendar 1983 but Lord Eden, the chairman, is confident that the company will return to profit in 1985.

The loss, says Lord Eden, was largely due to continuing difficulties in the engineering division and to the need to take further steps to reduce slow moving stocks at Photopia, importer and distributor of trade photographic, optical, audio and electronic equipment.

This is Lord Eden's first statement to shareholders since he became chairman on January 1, and as well as commenting on the results he has outlined the strategy being implemented by the new board.

The first objectives of the board's initial strategy are "well on the way to being achieved," says Lord Eden. In summary these include the elimination of the group's principal loss-maker at Newton Chambers and the disposal, on a going-concern basis where possible, of the new sub-units associated with it.

They also include the curtailment of over-production at Ran-

soms & Rapier at Ipswich, mobile and crawler cranes, with a consequent reduction in the working capital involved.

Also, the board has authorised capital investment for the continuing growth of the Holcombe/Dunn foundry division and the introduction of new management into the subsidiaries wherever necessary.

There is no dividend (0.3p). The loss per share is shown as 7.97p (1.04p).

Turnover for the year fell from £20.31m to £18.31m (£21.97m). The taxable loss was struck after interest of £2.61m (£2.29m) and exceptional debts of £2.16m (credit £230,000) relating to abnormal stock and work in progress.

Tax took £381,000 (£501,000) and there were extraordinary debts, mainly relating to redundancy and closure costs, of £1.85m (£1.28m). The retained loss amounted to £8.96m (£9.15m).

Shareholders funds at the year end were £6.72m lower at £17.54m. Compensation amounting to £162,000 in total has been paid to four directors who have left executive service.

• **comment**  
The market had already anticipated a big drop in the value of Central & Sheerwood, so its £4.5m pre-tax loss only sent the shares down by 4p to 9p, where the group is valued at £5.5m—around one-third of net assets. In its crusade to cut out C & S's non-performing fat, the new board has uncovered a startling lack of management control which had concealed the seriousness of Newton Chambers' losses and contributed to over-production at Ransoms & Rapier. Four of the nine divisional managing directors have been changed since the start of the year, there have been redundancies in all the engineering subsidiaries except for Holcombe/Dunn foundries, and Newton Chambers has been split into three and put up for sale. Having wielded their reforming knives, the management now has to prove that the slimmed down C & S will return to health. Borrowings are nearly down to £15m against £21m in the previous accounts, and the group aims to achieve a 10 per cent reduction in working capital requirements by the year-end, with a return to the black in 1985.

**DIVIDENDS ANNOUNCED**

Company	Current payment	Date of payment	Corr. of dividend	Total for year	Total last year
A. & M. Birt	0.1	Sept 3	—	0.1	—
Charles Baynes	0.5	July 31	0.31	0.81	0.81
Bradford Prop.	4	—	3.2	6.8	5.5
Carlton Comm.	1.95	July 31	1.6	3.55	4.5
Central & Sheerwood	Nil	—	0.3	Nil	0.3
Ferguson Ind.	4	Aug 6	1.5	5.5	8.7
Arthur Guinness	1.82	Aug 10	1.66	3.48	3.78
R. Kitchen Taylor	3	July 27	—	3	11
Leigh	1.25	July 27	0.82	2.07	1
Thomas Locker	0.22	July 27	6.51	6.73	1.3
Metal Box	9.19	July 27	1.5	10.69	11.58
Microgen	Int. 3	Aug 1	2	5	6
Plaxtons (GB)	Int. 1.5	June 30	1.5	3	4.5
Standard Fireworks	5	Sept 7	4.5	9.5	4.5

**R. Kitchen Taylor**  
Profits before tax fell from £733,000 to £621,000 at Robert Kitchen Taylor in the first six months to end-March 1984 on turnover down to £10.51m compared with £11.06m.

The company is engaged in knitwear manufacturing, textile merchandising, and property investment and dealing.

Flat trading conditions in the spring retail trade affected textile merchandising, but business has now picked up and better results are expected in the second half, say the directors.

The UK manufacturing operations have been rationalised and the benefits are beginning to show through.


The interim dividend is held at 3p net per 10p share. Earnings per share are shown as 8.23p (£56p).

Tax took £285,000 (£265,000) and minorities accounted for £16,000 (£38,000).

Dividends shown pence per share net except where otherwise stated.  
\* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM stock. ‡ For 9 months to September 30.

This advertisement is issued in compliance with the requirements of The Stock Exchange. It does not constitute an invitation to subscribe for or purchase any shares.

**LONDON & CLYDESIDE HOLDINGS p.l.c.**  
(Incorporated in Scotland Reg. No. 51288)



One of Scotland's leading private sector housebuilders

Placing by **COUNTY BANK LIMITED** of **2,268,500 ordinary shares of 25p each at 108p per share**

Share Capital  
Authorised £2,750,000 in ordinary shares of 25p each  
Issued and now being issued fully paid £2,268,500

Application has been made to the Council of The Stock Exchange for the grant of permission for the whole of the share capital of London & Clydeside Holdings p.l.c. issued and now being issued to be dealt in on the Unlisted Securities Market. A proportion of the shares being placed is available to the public through the Market. It is emphasised that no application has been made for these securities to be admitted to listing.

Particulars of the Company are available in the Extel Statistical Service and copies of such particulars may be obtained during normal business hours on any weekday (excluding Saturdays) up to and including 29th June 1984 from:—


**County Bank Limited,** 11 Old Broad Street, London EC2N 1BB.  
**Rowe & Pitman,** City-Gate House, 39-45 Finsbury Square, London EC2A 1JA.

13th June 1984

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange

Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the Company's Ordinary shares in the Unlisted Securities Market. It is emphasised that no application has been made for these securities to be admitted to listing. A proportion of the shares being placed is available to the public through the Market.

**Trencherwood PLC**  
(Incorporated in England under the Companies Acts 1948 to 1983 No. 1820085)



Placing of 1,336,750 fully paid Ordinary shares of 10p each at 145p par share by **L. MESSEL & CO.**

The shares which are the subject of the Placing rank in full for all dividends hereafter declared or paid on the Ordinary shares of the Company and otherwise pari passu with the Ordinary shares now in issue.

Share Capital	Issued and now being issued fully paid
Authorised £1,125,000	Ordinary shares of 10p each 900,000

The Group is engaged in the development of residential and commercial property and property investment primarily in West Berkshire. It also operates as a building contractor in the South of England, using sub-contract labour.

Particulars relating to the Company are available in the Extel Statistical Services. Copies of the Placing document may be obtained during normal business hours on any weekday (Bank Holidays and Saturdays excepted) up to and including 27th June, 1984 from:—

**L. Messel & Co.,** Winchester House, 100 Old Broad Street, London EC2P 2HX

This advertisement is issued in compliance with the regulations of the Council of The Stock Exchange

**Tern-Consulate P.L.C.**  
(Registered in England No. 102050)

Issue of 780,000 9 per cent. Convertible Cumulative Redeemable Preference Shares 1997-2000 of £1 each

The above mentioned Shares allotted by way of rights, have been admitted to the Official List of the Council of The Stock Exchange. Particulars of the Shares are available in the Extel Statistical Services and copies of such particulars may be obtained during usual business hours on any weekday (Saturdays and public holidays excepted) up to and including 3rd July, 1984 from:—

**Capel-Cure Myers**  
Members of The Stock Exchange  
Bath House, Holborn Viaduct  
London EC1A 2EU  
13th June, 1984

Our first half has shown an increase in earnings per share of 39% from 6.6p to 9.2p. This is the fifth consecutive period in which both earnings per share and pre-tax profits have risen.

We look forward to the future with considerable optimism due to the action we have taken within our established businesses and the programmes which we have instituted for their further development. We shall continue to invest in our brands in order to develop a truly international business.

With our proposed acquisition of Martin, Guinness is now embarked upon a course for growth in consumer-related areas. Our aim is disciplined and sustained growth for our shareholders and to achieve this we will continue to strive for greater efficiency in all our businesses.

Lord Iveagh, Chairman

**GUINNESS**  
ARTHUR GUINNESS AND SONS PLC

For a copy of the full interim statement, please write to Alan Bailey, Arthur Guinness and Sons PLC, 10 Albemarle Street, London W1X 4BJ.

The publication of this advertisement has been approved by a duly authorised committee of the Board of Directors of the Company. The committee has taken all reasonable care to ensure that the facts stated and opinions expressed herein are fair and accurate at the time of going to press. Each Director of Arthur Guinness and Sons PLC accepts responsibility accordingly.











THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

# Tesco's 'operation centralisation'

David Churchill on the UK grocery chain's improved efficiency

ROBERT CARRIER, the gastro-nome and restaurateur, is hardly the sort of person you might expect to see extolling the virtues of Tesco's fresh meat on television. Yet Carrier is currently "fronting" Tesco's multi-million pound advertising campaign to emphasise just how far up-market Tesco has moved since the days of the late Sir John Cohen and his motto: "Pile 'em high, sell 'em cheap!"

Tesco, which today unveils its preliminary financial results, is in the process of a radical and fundamental change in its management structure, marketing mix, and corporate identity to re-position it in the forefront of the fiercely competitive £27bn a year British grocery market.

Tesco is trying to bridge the gap between the entrepreneurial style of operation developed by Cohen and the need for a more professional approach befitting a company with a turnover in excess of £2bn. Moreover, it is highly conscious of the success of its arch rival, J. Sainsbury, which has transformed itself from a family-run business into a supremely professional and successful grocery chain.

The man behind Tesco's drive up-market is 47-year-old Ian MacLaurin, who once played football in the same Chelsea team as Jimmy Greaves but who spurned the bright lights of professional football to carve out a career with Tesco. He is widely regarded in City and retail circles as one of the top retail executives in Britain today.

MacLaurin, who is due to take over from Sir Leslie Porter as chairman next year, was the architect of the 1977 "Operation Checkout" campaign—a brilliant marketing success (turnover in the first 10 weeks rose by a massive 44 per cent) but a disaster in terms of what it revealed. "All our deficiencies were cruelly exposed," admits MacLaurin. "We had too many small stores, poor warehousing and inadequate administration."

Not surprisingly, the apparent success but real failure of the Checkout campaign led to much soul-searching at Tesco's Cheshunt headquarters and not a little boardroom wrangling.

	1979	1980	1981	1982	1983	1984
<b>TESCO</b>						
Sales (incl. VAT) £bn	1.23	1.60	1.91	2.10	2.40	
Pre-tax profit £m	37.7	34.5	35.4	42.7	53.5	
Margins %	3.04	2.78	1.84	2.03	2.23	
<b>SAINSBURY</b>						
Sales (incl. VAT) £bn	1.00	1.22	1.58	1.95	2.31	2.68
Pre-tax profit £m	32.6	46.0	65.8	89.1	107.3	138.1
Margins %	3.16	3.70	4.05	4.44	4.40	4.91
<b>ASDA</b>						
Sales (incl. VAT) £bn	0.79	0.99	1.19	1.31	1.52	
Pre-tax profit £m	41.0	49.9	51.4	40.8	77.4	
Margins %	5.18	5.00	4.32	4.45	5.09	
<b>KWIK SAVE</b>						
Sales (incl. VAT) £bn	0.26	0.33	0.40	0.49	0.56	
Pre-tax profit £m	12.2	14.4	19.2	23.6	27.4	
Margins %	4.6	4.3	4.8	4.8	4.9	

The rivalry between Tesco and Sainsbury has intensified since the mid-1970s as both supermarket chains have fought for market supremacy. The ebb and flow of the battle between them is reflected in the table.

Behind these three groups comes the Asda superstores chain which has around 9 per cent of the market from retail sales of £1.5bn. Marks and Spencer's food sales are more than £1bn and it is now a major challenge to the traditional supermarket chains.

But, as stockbrokers Capel Cure Myers point out in a recent report: "Tesco is grasping an opportunity that arises only infrequently in corporate histories: namely, that of reversing misfortunes and avoiding the degenerative phase of the corporate life cycle."

How has Tesco attempted to bring about its reorganisation, and in so doing mount a fresh challenge to Sainsbury in the marketplace? The core approach has been to bring control back to the centre of what was previously a very decentralised operation. Central control has enabled the Tesco management significantly to improve store productivity performance through such retail operations as better stock control, shelf allocation and distribution systems.

"At the time of the Checkout launch we had the equivalent of several hundred separate businesses all operating under the

Competition is also fierce among the smaller multiple chains, such as Kwik Save, Fine Fare, Safeway, and the Argyl outlets trading as Presto and Lipton. If the Dees Corporation succeeds in acquiring Booker McConnell then their combined supermarket outlets will join this group as a major competitor.

The rest of the grocery market is heavily fragmented with strong regional chains and voluntary groups such as Spar and Wavy Line. In addition, there are 46,000 or so small independent grocers.

Tesco banner," admits MacLaurin.

The problem was that store managers were given extensive powers to be virtually their own entrepreneurs in the marketplace. The store manager had the freedom to go out and negotiate his own deals with local suppliers and, within certain guidelines, sell at his own price. It worked when margins were fat and trade was relatively easy but, in reality, it argued chaos for any attempt by Tesco to gain control of its business.

The drive to centralise control was carried out in a number of ways. It has closed down about 250 small stores (under 10,000 square feet in size) in the past few years, while opening larger ones. Total store numbers, however, are down from 682 in 1978 to 403 at present.

All buying is carried out from a central buying office; indi-



Ian MacLaurin at Tesco's new superstore at Brookfield Farm, Cheshunt, Hertfordshire

vidual store managers can no longer do their own deals. In addition, stores can only stock a certain range of goods according to their size. Before centralisation, store managers could effectively select from a product list of between 14,000 and 17,000 different grocery items, although in practice few stores had space for more than 4,500 lines.

MacLaurin remembers that he and his colleagues would visit stores at the busy time of the week and find that "often 80 per cent of our top selling lines were not in stock."

Now, all stores have been classified according to size and allocated a specific stockholding across a range from A to G. The order form for A-type stores, for example, relates to about 3,500 lines for the smaller stores and extends upwards to G-type stores with 7,500 lines. The Grange of grocery items is suitable for stores with a selling area in excess of 25,000 sq ft (of which Tesco has 94) and means that bigger stores sell non-foods as well.

Tesco also embarked in the early 1980s on a ruthless rationalisation of its large and unwieldy range of groceries. The total number of different lines stocked was brought down from 15,000 to 7,500 by analysing stores data to see which lines sold best and by negotiating with suppliers to gain the best deals.

Inevitably, many manufacturers—especially those supplying the smaller brands—were left out. "Our suppliers could not believe we would stick to this policy," recalls MacLaurin, "since our control was so poor in the past."

But Tesco has maintained its weeding out policy and achieved stock savings of about £30m a year in the process. Average stockholding for the company as a whole has almost halved in the last three years—from 5.76 weeks' stock in 1980, to 3.11 weeks last year.

Tesco's desire to exact control and improve efficiency also led to a revamped distribution system. Three years ago, about 80 per cent of grocery products were delivered directly to the store by manufacturers. That entailed a lot of hassle with lorries queuing for unloading and unloading staff having to be on hand.

Productivity

The tougher management approach has extended to reducing over-manning in certain areas. For example, Tesco has switched its butchery operation from using carcass meat to primal cuts (meat already butchered by the supplier). This means that it no longer has to employ master butchers (and apprentices). About 2,000 jobs have been pruned as a result and the amount of in-store space allocated to butchery has been reduced (thus enabling selling areas to be increased).

Increased sales space through larger stores has been another means by which Tesco has improved productivity. In the mid-1970s, the average Tesco store size was just under 5,600 sq ft; now it is 15,200 sq ft and growing as more superstores (larger than 25,000 sq ft of selling space) are built.

Tesco has been well aware that it is trading less efficiently than Sainsbury. Tesco has

approaching 5m sq ft of retail selling space from 403 stores, compared with Sainsbury's 3.9m sq ft from 242 stores. Yet Sainsbury, with about 15 per cent of the packaged grocery market, has a two-point gap over Tesco; and Sainsbury's profit margins at 4.9 per cent are almost twice those of Tesco (which admittedly is in line with the industry average).

MacLaurin maintains that the current approach has been to get the structure right, before trying to chase after Sainsbury's exceptional financial figures. With the productivity improvements now showing through into profits, Tesco hopes to let its margins move up slowly to the Sainsbury levels.

Tesco's problem is that while it has spent heavily on investing in new product development—such as pizzas and chilled foods—and in fresh foods, it still has an image problem. There are still too many small, poor Tesco stores around. Hence the £14.5m being spent this year on television and glossy magazine advertising in a bid to upgrade this image, using the ungrammatical slogan "Today's Tesco."

MacLaurin, however, is aware of the danger of alienating the bulk of Tesco's core customers by moving up-market too quickly. "We want to be a classless store," he maintains, with a customer profile not skewed to any particular segment but close to the average shopper profile. It is this fear that Tesco may eventually end up in a grocery "no-man's land" that is worrying some City analysts. Robert Carrier, if he but knew it, has a lot more responsibility on his shoulders than simply selling meat.

## BUSINESS PROBLEMS

BY OUR LEGAL STAFF

### Deferred tax

I would value your opinion as to the fair way of showing the tax situation on the balance sheet of my company. There is a loss brought forward made up of past stock relief available to 1996. A provision has been created for deferred taxation due to the clawback contingency, via a credit balance. There is a debit balance being ACT paid over a number of years which cannot be set off against main-stream liability because there are nil profits assessable. The asset is of doubtful value and depends on profits being earned or assessable in the future.

Am I justified in setting off the deferred tax provision against the ACT and showing a nil balance on the balance sheet (by adjusting the deferred tax to the same amount as ACT), the ACT being in excess of the deferred tax contingent liability?

On the bare facts, we consider that (as there should be no clawback of stock relief and as the recoverability of the ACT is doubtful) no deferred tax provision or offset should appear on the balance sheet. So the answer is effectively yes.

### Business courses

World aerospace: after the recession, London, August 29-30. Fee: £30 plus VAT. Details from The Financial Times Conference Organisation, World Aerospace Conference, Minister House, Arthur Street, London EC4A 3DF. Tel: 01-621 1365. Telex: 2737 FTCONF G.

Competitive marketing strategies, August 27-31. Fee: Non-members BF: 44,000; Members (AMA/I) BF: 58,000. Details from Management Centre Europe, rue Cayrol 15, B-1040 Brussels, Belgium. Tel: 32/2/518.19.11. Telex: 21.917 MCE B.

Selection interviewing, Corby, August 12. Fee: BIM members and collective subscribers: £195.50; non-members: £218.50. Details from Conference Dept, BIM, Management House, Cottingham Road, Corby, Northants NN17 1TT. Tel: 05363 4222. First steps to self-analysis, an introduction to skills of self-assessment, London, July 12. Fee: £50. Details from the Secretary, Management Programme, Brunel University, Uxbridge, Middlesex, UB3 3PH. Tel: 0685 56461 Ext 215.

sociation may not fall to be made on the same basis as it would for Capital Taxes purposes.

### Deferred tax

I would value your opinion as to the fair way of showing the tax situation on the balance sheet of my company. There is a loss brought forward made up of past stock relief available to 1996. A provision has been created for deferred taxation due to the clawback contingency, via a credit balance. There is a debit balance being ACT paid over a number of years which cannot be set off against main-stream liability because there are nil profits assessable. The asset is of doubtful value and depends on profits being earned or assessable in the future.

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# Metal Box p.l.c.

Financial Report 1983/4

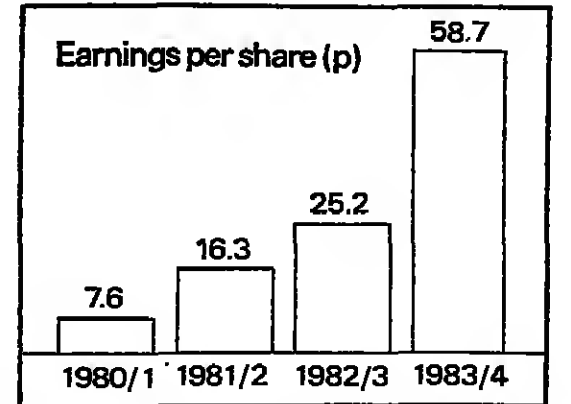
"Substantial growth in earnings and increasing financial strength—opportunities for further improvements."

Denis Allport, Chairman.

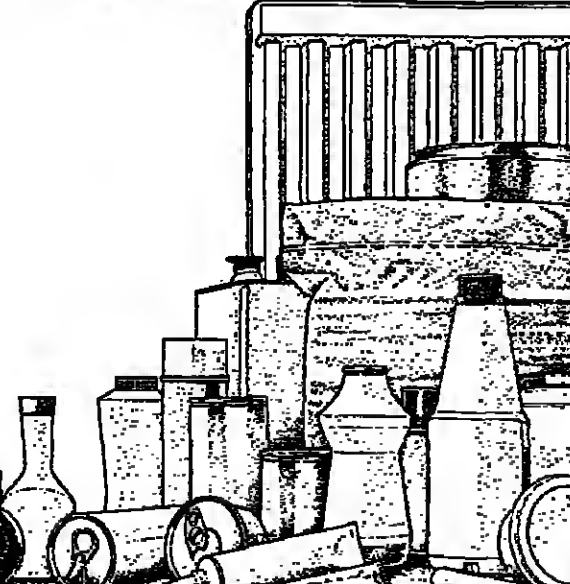
- Earnings per share rose by 133% to 58.7p
- Proposed dividend for the year raised to 15p an increase of 30%.
- The South African restructuring coupled with tight control over working capital contributed to a cash inflow of £66m.
- Further strengthening of the balance sheet reflected in gross gearing of 24%.
- Organisational changes enable the Company to serve its markets better

	1983/4 £m	1982/3 £m
Worldwide sales	1263	1371
Trading Profit	92	88
Interest	(22)	(36)
Profit before tax	70	52
Dividend for year	15.00	11.55
Earnings per share	58.7	25.2

If you would like a copy of our report and accounts, write to: The Secretariat at the address below.



**Metal Box p.l.c.**  
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See also Oracle Page No. 561.



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## GOLD FIELDS GROUP

### DECLARATION OF DIVIDENDS

The following final dividends have been declared in South African currency, payable to members registered in the books of the companies concerned at the close of business on 29 June 1984.

Name of Company	Dividend No.	Amount per share (cents)
De Beers Gold Mining Company Limited	3	10
Driefontein Consolidated Limited	2	120
Koof Gold Mining Company Limited	2	20
Liberton Gold Mining Company Limited	2	20
Venterport Gold Mining Company Limited	2	100
Visdriem Gold Mining Company Limited	2	20

Dividend warrants will be posted on or about 7 August 1984. Standard conditions relating to the payment of dividends are obtainable at the share transfer offices and the London Office of the companies. Requests for payment of the dividends in South African currency by members on the United Kingdom registers must be received by the companies concerned on or before 29 June 1984 in accordance with the above-mentioned conditions. The registers of members of the above companies will be closed from 30 June to 5 July 1984, inclusive.

By order of the Board per pro CONSOLIDATED GOLD FIELDS PLC  
London EC2R 6BQ  
P. F. G. Rot, Secretary  
United Kingdom Registrar  
Hill Samuel Registrars Limited  
8 Grosvenor Place  
London SW1P 1PL  
12 June 1984



SECTION III - INTERNATIONAL MARKETS FINANCIAL TIMES

Wednesday June 13 1984

NEW YORK STOCK EXCHANGE 28-30 AMERICAN STOCK EXCHANGE 29-30 U.S. OVER-THE-COUNTER 30-31 WORLD STOCK MARKETS 30 LONDON STOCK EXCHANGE 31-33 UNIT TRUSTS 34-35 COMMODITIES 35 CURRENCIES 37 INTERNATIONAL CAPITAL MARKETS 38

WALL STREET

Steady tone slow to re-emerge

CONTINUED nervousness over the outlook for interest rates and the credit stance of the Federal Reserve left stocks initially heading lower on Wall Street yesterday, but a steadier tone in the bond market and a dip in the federal funds rate allowed some strength to re-emerge, writes Terry Byland in New York. The stock market showed a fall of nearly 10 points on the Dow scale at mid-session, but later rallied with the help of an improvement in the bond market. After recovering almost to overnight levels, however, stocks ran into further light selling in the final hour, and the Dow Jones industrial average closed with a net loss of 5.08 points at 1,110.53. Turnover, at 84.6m shares, was the highest for a week. Late price for the long bond is 99 1/2, a net gain of 1/2. Turnover picked up, and increased block sales indicated that investment institutions were trimming portfolios. A further 1.3m shares in Aetna Life and Casualty changed hands at \$29 1/2, unchanged from the previous close. There were further sharp losses in airline issues and technology leaders found

it hard initially to sustain overnight prices. The market has little to look forward to in the near term, with the third quarter reporting season, which opens at the end of the month, not expected to bring many surprises. In a dull banking sector, InterFirst, the Texan bank with substantial loans to U.S. energy-related customers, slipped an early 3/4 to a new low of \$9 1/2. Continental Illinois traded nervously around the overnight price of \$6 1/2 after Chemical Bank announced it was no longer considering bidding for the beleaguered Chicago bank. On Monday, First Chicago also disclaimed any further interest in merging with Continental Illinois. The closing Wall Street report, updated U.S. market monitors and late Canadian prices were unavailable because of continuing industrial action at the Financial Times' printers in Frankfurt. Bankers Trust appeared little affected by the news that it is selling part of its loan business to the U.S. subsidiary of National Westminster Bank of the UK. IBM traded unchanged at \$104 1/2 as it reviewed its stance towards the anti-monopoly case brought by the European Economic Community. Digital Equipment, \$1 1/4 off at \$88, and Texas Instruments, \$ 1/2 off at \$128, were others to give ground. Among airlines, the casualties again included AMR \$ 1/2 down at \$29 1/2, and UAL, \$1 1/2 lower at \$32 1/2. Both are likely to suffer if a slowdown in the economy chokes off business travel. Motor stocks to weaken included General Motors, \$ 1/2 lower at \$64 1/2.

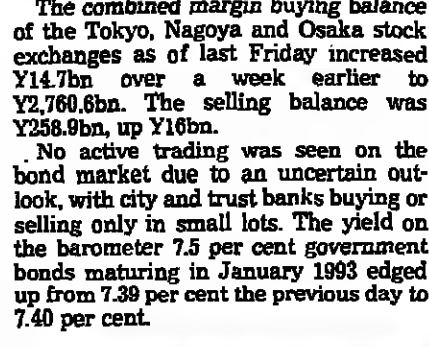
Trading in Walt Disney was delayed at the opening by a further wave of sell orders following the board's agreement to buy out the stake held by Mr Saul Steinberg. When trading started, the stock - which had already fallen sharply late the previous day when the market caught wind of the board's decision - dropped a further 35 1/2 to \$49 1/2. Colonial Penn, the insurance group, was suspended ahead of the bid from St Regis, the paper products group. Jewel Companies dipped 3/4 to \$62 1/2 after the annual meeting passed without a comment from the board on the bid approach from American Stores. Chesbrough-Pond's, another recent target for bid hopes, eased 1 1/2 to \$35 on the absence of news. The credit markets remained nervous and were slow to respond to an easing in the federal funds rate, first to 10% and then to 10 1/4 per cent. Treasury bills rates edged above those marked at the auction of the previous day - when the six-month rate touched its highest level since August 1982. At 10.88 per cent yesterday, the six-month bill was two basis points up, and the three-month at 10.88 per cent, was 3 basis points higher. There was little retail business in bonds, and prices moved narrowly as traders sought to balance their positions in a thin market. The key long bond, the 13% of 2014, at 98 1/2 was 1/2 up on the day.

TOKYO

Enthusiasm quick to ebb away

THE SHARP overnight decline on Wall Street dampened investor enthusiasm in Tokyo yesterday and shares turned back after a three-day rising streak, writes Shigeo Nishitani of Jiji Press. However, biotechnology issues and drug-related chemicals continued to find favour. The Nikkei-Dow average lost 52.00 to finish at 10,324.83 on relatively high volume of 409.81m shares, compared with 375.49 the previous day. Losses outpaced gains 388 to 284, with 173 issues unchanged. The market indicator, which had lost 1,277 points from the all-time high of May 4 to a low on June 1, added 463 in the subsequent 10 days, recouping more than one-third of the setback. Investors were therefore poised to adopt a wait-and-see stance when news of the Wall Street drop reached the market. Many blue chips came under small-lot selling pressure. Hitachi declined Y12 to Y837, while Matsushita Electric Industrial and Honda Motor slipped Y40 and Y50 respectively, to Y1,700 and Y1,140. Among high-priced blue chips, Kyocera fell Y200 to Y5,970. The biotechnology-related stocks were actively sought. Trading in Kuraray, which had been leading biotechnology issues, continued to be heavy but the issue dropped Y30 to Y715 as investors moved to take profit. Buying of Toyo Soda ballooned, with the price gaining Y9 to Y345. This led investors to purchase Tokuyama Soda and Denki Kagaku Kogyo, which advanced Y34 and Y26, respectively, to Y574 and Y468. Toyo Soda was the most actively traded issue of the day, with 38.14m shares changing hands, followed by Onoda Cement, with 31.18m and a Y4 rise to Y322. Non-ferrous metals also drew buy orders. Purchases by some leading securities houses were apparently designed to buy up the market. Mitsui Mining and Smelting gained Y25 to Y567, but Nippon Mining went down Y12 to close at Y483

and Sumitomo Metal Mining Y20 to Y1,680 as selling later increased. The combined margin buying balance of the Tokyo, Nagoya and Osaka stock exchanges as of last Friday increased Y14.7bn over a week earlier to Y2,760.8bn. The selling balance was Y258.9bn, up Y16bn. No active trading was seen on the bond market due to an uncertain outlook, with city and trust banks buying or selling only in small lots. The yield on the barometer 7.5 per cent government bonds maturing in January 1993 edged up from 7.39 per cent the previous day to 7.40 per cent.



holiday, while concern was expressed in Switzerland that agreement between Argentina and the IMF may prove elusive. In Frankfurt, a partial recovery was made from opening lows in very quiet holiday trading. Much of the improvement came after calculation of the Commerzbank index, which was down 2.7 at 1,004. Nixdorf Computer, listed for the first time, moved up from pre-market levels of between DM 470 and DM 475 to close at DM 490. The issue, put up last month for subscriptions at an official price of DM 380, was said to be in particular demand from foreign investors. Motor manufacturers turned lower after their short-lived rally last week amid concern at the lack of progress in talks to resolve the metalworkers' strike. Daimler-Benz shed DM 4 to DM 572, BMW DM 3.50 to DM 390, Volkswagen DM 1.30 to DM 192.20 and Porsche DM 9 to DM 1,015. The Bundesbank bought a small DM 3.9m of paper to balance the market after sales totalling DM 12.4m on Friday. Banks were among the biggest losers in Zurich, with trading more active than in other stocks. Union Bank fell SwFr 80 to SwFr 3,250 and Credit Suisse SwFr 40 to SwFr 2,110. Widespread losses were seen in Paris although the engineering sector held up against the trend, with Poclain adding Ffr 1.50 to Ffr 43.50. However, heavy engineering concern Creusot-Loire slid Ffr 2 to Ffr 25.50 as it held last-minute talks with the Government to avoid bankruptcy. A flat to lower tone was seen in Brussels. Market leader Petrofina fell Bfr 110 to Bfr 6,770 in light trade, although chemical issue UCB advanced Bfr 40 to Bfr 4,700 ahead of its annual meeting later in the day. An absence of buying incentives kept investors away from Amsterdam, leaving shares to close lower. Bonds fell back amid a general lack of demand and market speculation - all unconfirmed - of a possible further government issue as early as this week. Milan was mixed, unsettled ahead of this week's European elections and speculation about a successor to Sig Enrico Berlinguer, the Communist leader. Stockholm and Copenhagen also drifted. Madrid moved against the trend, turning slightly firmer in moderate trading with the advance led by chemicals and steels.

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EUROPE

Few crumbs of comfort to be found

FEW CRUMBS of comfort were to be found yesterday as the European bourses returned after their long holiday weekend. The depressed mood was dominated by Wall Street's sharp overnight downturn and further soured by the strength of the dollar and the outlook for interest rates. Disappointment was also expressed in a number of centres at what was seen as an inconclusive outcome to the seven-nation summit in London. In West Germany, trading activity was constrained by another regional

LONDON

Debt doubts prompt downturn

LITTLE trace remained in London yesterday of the optimism aroused on Monday by the economic summit call for lower interest rates, with sentiment adversely affected by higher U.S. credit market yields and the latest turn of events on Central American debt. Gilt-edged stocks sustained falls ranging to 1 1/2 points before rallying to close nearly a point down on the day. Equity dealers were on guard against possible selling but little materialised. The FT Industrial Ordinary closed 4.0 lower at 834.1. Minutes before the end of official business, the announcement that British Aerospace had terminated merger discussions with Thorn EMI caused a flurry of excitement. BAE dropped 15p to 386p while Thorn EMI recovered 14p to 555p. Fresh pressure on golds was brought to bear in the wake of persistent but generally modest selling from Johannesburg. Chief price changes, Page 30; Details, Page 31; Share information services, Pages 32-33.

HONG KONG

SLOW and featureless Hong Kong dealings - leaving the Hang Seng index 7.22 lower at 958.90 amid some late short-covering - were viewed as representing a calmer than expected response to the weakness in New York. Hongkong Land fell 7 cents to HK\$3.15, China Light 40 cents to HK\$11.90 and Bank of East Asia the same amount at HK\$22.40.

SINGAPORE

FURTHER selling pressure developed in Singapore amid a realisation that last week's revival had been narrowly based, with better quality stocks all but excluded. Banks gave more ground, with the setbacks attributed to their big exposure to a saturated local property market. OUB at S\$4.28 was 8 cents lower and at a new 1984 trough.

AUSTRALIA

A SEVERE erosion in Sydney share values was brought about by a combination of Wall Street weakness and a gold price setback. Although turnover slowed somewhat, declines throughout the mining and industrial boards left the All Ordinaries index 13.8 off at 686.0. One dramatic exception was EZ Industries after the bid from North Broken Hill. EZ soared A\$1.30 to A\$5.90 while the bidder slipped 15 cents to A\$2.20. BHP fell 34 cents to a 1984 low of A\$9.54.

SOUTH AFRICA

A THINLY-TRADED Johannesburg session showed little reaction among golds to a bullion price setback, and Randfontein managed a R1 rise at R194. Gold Fields of SA picked up 25 cents to R29.25 as it moved to announce dividends for group mines. AngloGold dipped R1 to R153.50 while De Beers gave up 15 cents at R2.85. Industrials tended lower.

CANADA

THE METALS and minerals sector turned markedly lower in Toronto and set the tone for widespread weakness extending to the energy sector too. Elsewhere, a block of 100,000 in publisher International Thomson crossed at C\$7 1/2, off C\$ 1/2 from overnight. Banks led Montreal downward.

KEY MARKET MONITORS

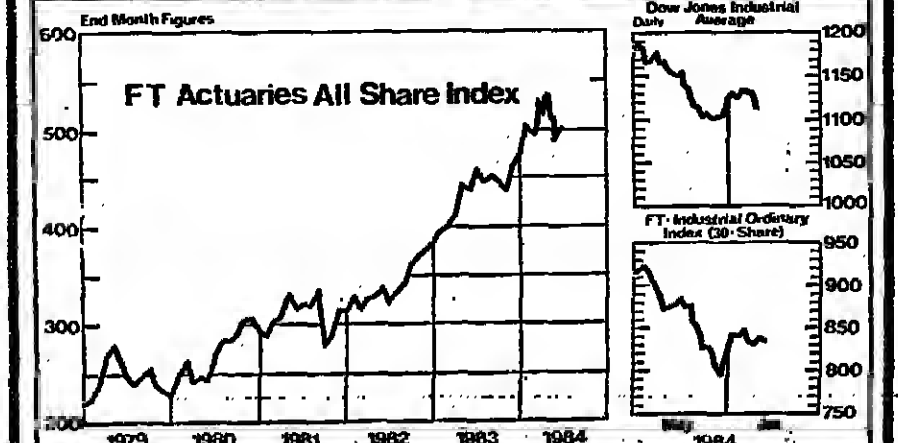


Table with columns for Stock Market Indices (New York, London, Tokyo, Australia, Austria, Belgium, Canada, Denmark, France, West Germany, Hong Kong, Italy, Netherlands, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, World) and Currencies (U.S. Dollar, Sterling, Euro-currencies, FT London Interbank, U.S. Fed Funds, U.S. 3-month CDs, U.S. 3-month T-bills, U.S. Bonds, Corporate, AT & T, Xerox, Federated Dept Stores, Alcoa, 12% Dec 2012). Includes interest rates and commodity prices.

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AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

Table of American Stock Exchange Composite Closing Prices, organized by stock ticker symbols (A-Z) and columns for price, volume, and change.

Continued on Page 30

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Table of New York Stock Exchange Composite Closing Prices, organized by stock ticker symbols (A-Z) and columns for price, volume, and change.

Notes and legends explaining the data in the tables, including symbols for stock types and financial metrics.

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WORLD STOCK MARKETS

AUSTRIA

Table with columns: June 12, Price, +/- or. Includes entries like Creditanstalt, Gossner, and others.

BELGIUM/LUXEMBOURG

Table with columns: June 12, Price, +/- or. Includes entries like ARBEQ, Bank Int'l Lux, and others.

DENMARK

Table with columns: June 12, Price, +/- or. Includes entries like Aarhus Dist., Andelsbanken, and others.

FRANCE

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NETHERLANDS

Table with columns: June 12, Price, +/- or. Includes entries like AEG Holding, Ahold, and others.

GERMANY

Table with columns: June 12, Price, +/- or. Includes entries like AEG-Telef., Allianz, and others.

ITALY

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NORWAY

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SPAIN

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SWEDEN

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SWITZERLAND

Table with columns: June 12, Price, +/- or. Includes entries like Alpius, and others.

AUSTRALIA

Table with columns: June 12, Price, +/- or. Includes entries like ANZ Group, and others.

NEW ZEALAND

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AUSTRALIA (continued)

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INDONESIA (continued)

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JAPAN (continued)

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SINGAPORE

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INDONESIA

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INDONESIA (continued)

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OVER-THE-COUNTER

Table with columns: Stock, Sales, High, Low, Last, Day. Includes entries like AEG, AGC, and others.

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LONDON

Table with columns: Chief price changes, RISES, FALLS. Includes entries like Adams & Gibbons, and others.

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AMERICAN STOCK EXCHANGE CLOSING PRICES

Large table with columns: 12 Month, High, Low, Stock, Div. Yld. E, P/E, Div. Payout, etc. Includes entries like 3M, AIG, and others.

NEW YORK-DOW JONES

Table with columns: Jan, Feb, Mar, Apr, May, Jun, High, Low, Stock, etc. Includes entries like Industrials, Transport, and others.

NEW YORK-DOW JONES

Table with columns: Jan, Feb, Mar, Apr, May, Jun, High, Low, Stock, etc. Includes entries like Industrials, Transport, and others.

INTERNATIONAL GUIDE TO THE ARTS

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MARKET REPORT

Gilts fall as interest rate uncertainty returns

Account Dealing Dates

Optima
\*First Declared Last Account
Dealings (ons Dealings) Day
June 4 June 14 June 15 June 25
June 18 June 28 June 29 July 9
July 2 July 12 July 13 July 23

Higher short-term interest rates in America cut short London hopes of cheaper U.S. credit and markets soon suffered from a return of uncertainty. Little trace of the optimism aroused on Monday by the economic summit call for lower rates was evident and sentiment was adversely affected by the latest turn of events in the Central American debt situation. Currently preoccupied with U.S. bond market trends, gilt-edged stocks sustained falls ranging to 1 1/2 points before rallying on firmer U.S. bond values late yesterday.

Gilt sales were rarely in any vogue but they did attract a number of initially devoid of buyers and possibly over-sensitive to dearer credit fears, although long-term rates in London money markets did harden yesterday. In the afternoon, news of the recovery in U.S. bonds produced lively trading and longer-dated rates reduced to levels seen before easing again in the afternoon's trade to close nearly a point down on the day. The shorts performed particularly poorly ending in down. Index-linked issues, lower in places, were caught up in the weakness too.

Leading shares were content to follow the downturn in gilts. Wall Street's setback overnight put dealers on guard against possible selling, but in the event little materialised. For most of a rather mundane trading session, the FT Industrial Ordinary share index ranged between six and seven points down but, reflecting late bear-chasing, it rallied to close 4 points lower on the day at 834. Minutes before the end of official business, the announcement that British Aerospace had terminated its merger discussions with Thorn EMI caused a flurry of excitement. BAE dropped to 348p but immediately encountered support which took the price up to 359p, a fall of 15 on balance while Thorn EMI, depressed recently on thoughts of an expensive offer for BAE, recovered 14 to 555p.

Clearers drift lower
Latin American debt anxieties resurfaced to deter potential buyers of major clearing banks. Consequently, prices drifted lower and Lloyds closed 5 off at 530p, after 525p. Barclays slipped 4 to 468p, while Midland, 530p, and NatWest, 520p, were also down. Elsewhere, Royal Bank of Scotland edged forward 2 more making a two-day improvement of 10 to 214p on speculation concerning the imminent sale of its 52.3 per cent interest in Lloyds and Scottish to Lloyds Bank for around £100m in return for a reduction in the latter's RBS stake to below the 20 per cent level. Minister Assets were also active and 2 better at 149p.

Bae and Thorn EMI feature late

after 146p, on rumours that Exco could be interested in acquiring the Kuwait Investment Office's near-20 per cent stake in the company. Charterhouse J. Rothschild, however, which recently abandoned plans to merge with Hambro Life and announce plans to form a joint company with Nikko Securities of Japan to manage U.S. pension funds, were friendlier at 83p, down 4. FTIAX decided more to 440p, after 438p, and Commercial Union cheapened 3 to 214p on fading hopes of a bid from Allianz among leathargic insurance issues.

Hunter Saphir, which distributes and markets fresh produce to major retailers including Marks and Spencer and J. Sainsbury, got off to a good start in the Unlisted Securities Market. The shares opened at 137p, compared with the offer-for-sale price of 120p, and traded busily up to 153p before closing first-time deals at 150p. Among other recently-issued equities, Westair was quieter and finally slightly softer at 229p.

An impressive Brewery dividend season was concluded by Arthur Guinness. The group announced first-half profits at the end of market estimates and an increased interim dividend. Market price eased a couple of pence to 146p reflecting the lacklustre mood prevailing in the sector. Grand Metropolitan, 524p, was reduced to 510p, while while Belhaven, recently bought by Press comment, shed 2 to 35p.

Buildings showed only minor changes in either direction with the sector a net loser of interest. Among Contractors and Construction leaders, Taylor Woodrow gave up 5 to 620p and 20p, compared with the offer-for-sale price of 620p, and traded busily up to 640p before closing first-time deals at 635p. Among other recently-issued equities, Westair was quieter and finally slightly softer at 229p.

Stores subdued
Stores were inclined easier from the outset as dealers marked prices lower in the absence of any follow-through support to May retail sales. Scattered demand developed during the morning and lifted selected issues off the bottom, but conditions thereafter were sporadic. Falls of 4 were common to Marks and Spencer, 241p, Home of Frases, 225p and Bunter, 270p, while Debenhams, bought of late by revived takeover speculation, shed a couple of pence to 179p. Moss Bros advanced 10 to 260p, with the A shares a relatively minor amount of 11p. Waring and Gillow gave up 3 at 137p, while Home Chama eased 2 to 51p, the latter following the proposed acquisition of Unit Sales (D.I.Y.) for £7m. By way of contrast, Cramporthy, a garden and pet supplies distributor, rose 14 points to 517 in belated response to the proposed subdivision of shares and subsequent listing on the London Stock Exchange.

Oil prices fell
Oil prices fell 1 1/2 to 125p, reflecting a weaker oil market. The price of Brent crude oil fell 1 1/2 to 125p, while the price of North Sea oil fell 1 1/2 to 125p. The price of oil futures fell 1 1/2 to 125p, while the price of oil options fell 1 1/2 to 125p.

FINANCIAL TIMES STOCK INDICES
Table with columns: Index Name, June 12, June 11, June 10, June 9, June 8, June 7, June 6, June 5, June 4, June 3, June 2, June 1, Year Ago.

HIGHS AND LOWS S.E. ACTIVITY
Table with columns: Index Name, High, Low, S.E. Activity.

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Horizon and Latuson both shed 3 to the coming level of 135p; the latter has revealed a joint venture with Ladbroke to operate Club 1830 holiday villages in the UK. Ladbroke closed off at 211p, with the new all-aid 8 lower at 20p premium. Elsewhere in Leisure, Juhana's Armed 5 to 450p following favourable comment in the wake of the annual meeting, while A and M Hare hardened a fraction to 171p on the preliminary profits recovery.

Motor sectors again displayed an irregular profile. Among Distributors, second thoughts about the full-year figures clipped 8 from Carrys, 128p, while Le Service continued profit-taking and eased 10 to 350p. In contrast, Adams and Gibson advanced 12 to a 1984 peak of 195p, with the latter's share price supported and Laces fell 8 to 188p, while Herman Smith gave up 3 to 34p. An exception was provided by Armstrong, which which ordered a couple of pence to 27p in response to comment in the Financial Times.

Elsewhere, coachbuilders Plas-tons (CB) dipped 7 to 111p, the doubled mid-term profits being outweighed by the second-half profit warning. Motor components speculation of an eventual offer from Mr Robert Holmes a Court prompted increased support of Fleet Holdings, which advanced 12 to 200p, while Midland Allied Press "A" firmed a couple of pence to 74p in front of tomorrow's preliminary results. Carver Communications improved 20 to 425p following the increased interim profits and dividend coupled with the proposed acquisition of a new hire concern Superhire for £2.2m.

Among subdued Financials, Robert Kitchen Taylor were marked 12 lower to 355p, but the interim profits setback, but Henderson Administration hardened a few pence to 395p awaiting today's annual figures.

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The Gold Index gave up 63 more to 658.3 extending the fall over the past four sessions to 41.0, while bullion closed at net 95.5 down at 357.5 an ounce, its lowest closing level since January 30.

Losses among the leading heavyweights ranged to around a full-point as in Harlebeck, 257. Western Deep 543, and President Steyn, 539. Dividends from the mines in the Gold Fields group were generally in line with market expectations and had little impact. Vaikona moved against the trend and hardened to 211p. Further consideration of the dividend nominations prompted weakness in Durban Deep, a half-point off at 221 and East Rand Proprietary, 1 cheaper at 211p.

Worked weakness throughout precious and base-metal markets coupled with easier domestic equities left UK Financials with widespread losses. Consolidated Gold Fields were a notable casualty and gave up 6 more at 555p, while Hamilton Areas eased 4 further to 210p. The setback on Wall Street coupled with another poor showing by precious and base-metal markets left Australians in disarray.

The sector came under heavy pressure from the outset, but provided an exceptionally firm feature in EZ industries which jumped 81 to 355p following the offer from North Broken Hill to acquire the near-70 per cent holding widely owned. NBH dropped 13 to a year's low of 137p.

CRA dropped 14 to a 1984 low of 314p. HME Holdings 12 to 200p, while Hanning 11 to 200p, equally depressed with Central 200p, after 206p. Golds were Norseman retreating 15 to 355p and Poseidon 13 to 282p.

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FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns: EQUITY GROUPS & SUB-SECTIONS, Tues June 12 1984, Index, % Change, etc.

FIXED INTEREST

Table with columns: PRICE INDICES, Date, % Change, etc.

EUROPEAN OPTIONS EXCHANGE

Table with columns: Series, Vol., Aug. Last, Vol., Last, etc.

LONDON TRADED OPTIONS

Table with columns: Option, July, Aug., Sept., Oct., Nov., Dec.

OVER-THE-COUNTER

Table with columns: Stock, Sales, High, Low, Last, etc.



PEOPLE That's BTR

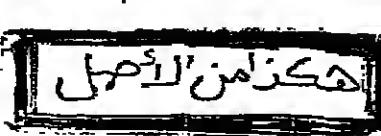
FT LONDON SHARE INFORMATION SERVICE

Table with multiple sections: BRITISH FUNDS, AMERICANS, CANADIANS, GOVT STERLING ISSUES, CORPORATION LOANS, COMMONWEALTH AND AFRICAN LOANS, LOANS, FOREIGN BONDS & RAILS, BEERS, WINES & SPIRITS, DRAPERY AND STORES, BUILDING INDUSTRY, TIMBER AND ROADS, ELECTRICALS, FOOD, GROCERIES, ETC.

Table with multiple sections: AMERICANS, BEERS, WINES—Cont., BUILDING INDUSTRY, TIMBER AND ROADS, DRAPERY AND STORES—Cont., ELECTRICALS, FOOD, GROCERIES, ETC.

Table with multiple sections: ENGINEERING—Continued, HOTELS—Continued, INDUSTRIALS (Miscel.), FOOD, GROCERIES, ETC.

Table with multiple sections: INDUSTRIALS (Miscel.), FOOD, GROCERIES, ETC.





INDUSTRIALS—Continued

Table of industrial stocks including companies like British Petroleum, Shell, and ICI, with columns for stock price, price change, and volume.

LEISURE—Continued

Table of leisure and consumer goods stocks including companies like B&W, J&S, and J&M.

PROPERTY—Continued

Table of property and real estate stocks including companies like British Land, GVA, and J&S.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including companies like British American, British Overseas, and British World.

OIL AND GAS—Continued

Table of oil and gas stocks including companies like British Petroleum, Shell, and Esso.

MINES—Continued

Table of mining stocks including companies like Anglo American, De Beers, and Anglo Coal.

INSURANCES

Table of insurance stocks including companies like British American, British Overseas, and British World.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks including companies like British Aerospace and British Leyland.

Commercial Vehicles

Table of commercial vehicle stocks including companies like British Leyland and Leyland DAF.

SHIPPING

Table of shipping stocks including companies like British Overseas Airways and British Airways.

SHOES AND LEATHER

Table of shoes and leather stocks including companies like British Leather and British Shoes.

SOUTH AFRICANS

Table of South African stocks including companies like Anglo American and De Beers.

TEXTILES

Table of textile stocks including companies like British Textiles and British Wool.

PAPER, PRINTING ADVERTISING

Table of paper, printing, and advertising stocks including companies like British Paper and British Printing.

INSURANCES

Table of insurance stocks including companies like British American, British Overseas, and British World.

PROPERTY

Table of property and real estate stocks including companies like British Land, GVA, and J&S.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks including companies like British American, British Overseas, and British World.

INVESTMENT TRUSTS

Table of investment trusts including companies like British American, British Overseas, and British World.

OIL AND GAS

Table of oil and gas stocks including companies like British Petroleum, Shell, and Esso.

MINES

Table of mining stocks including companies like Anglo American, De Beers, and Anglo Coal.

REGIONAL & IRISH STOCKS

Table of regional and Irish stocks including companies like Anglo American, De Beers, and Anglo Coal.

International Financial DAIWA SECURITIES logo and text.

MINES—Continued header and sub-header.

Table of mining stocks including companies like Anglo American, De Beers, and Anglo Coal.

Table of tin stocks including companies like Anglo Tin and Anglo Tin Mines.

Table of miscellaneous stocks including companies like Anglo American, De Beers, and Anglo Coal.

Table of overseas traders including companies like Anglo American, De Beers, and Anglo Coal.

Table of plantations including companies like Anglo American, De Beers, and Anglo Coal.

Table of mines including companies like Anglo American, De Beers, and Anglo Coal.

Table of central land including companies like Anglo American, De Beers, and Anglo Coal.

Table of eastern land including companies like Anglo American, De Beers, and Anglo Coal.

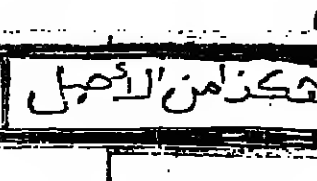
Table of far west land including companies like Anglo American, De Beers, and Anglo Coal.

Table of regional and Irish stocks including companies like Anglo American, De Beers, and Anglo Coal.

Table of options—3-month call rates including companies like Anglo American, De Beers, and Anglo Coal.

Table of diamond and platinum including companies like Anglo American, De Beers, and Anglo Coal.

Table of central African including companies like Anglo American, De Beers, and Anglo Coal.





AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trust, Allport Unit Trust, and others, including their managers and details.

FT UNIT TRUST INFORMATION SERVICE

Main table of unit trusts with columns for name, manager, and other details. Includes sections for 'Local Authorities' and 'Offshore & Overseas'.

Insurance - continued

Table listing insurance companies and their services, including Albany Life Assurance Co Ltd and others.

Money Market Trust Funds

Table listing money market trust funds such as Malindi Ltd and others.

Money Market Accounts

Table listing money market accounts from various banks and institutions.

F.T. CROSSWORD PUZZLE No. 5440

Crossword puzzle grid with clues for Across and Down words.

Solution to Puzzle No. 5439

Solution to the crossword puzzle, showing the filled-in grid and corresponding words.

Continuation of the unit trust information table, including sections for 'Offshore & Overseas' and 'Insurance'.



INSURANCE & OVERSEAS MANAGED FUNDS

Table listing various insurance and managed funds, including details on company names, fund types, and performance metrics.

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OFFSHORE AND OVERSEAS

Table listing offshore and overseas managed funds, including details on company names, fund types, and performance metrics.

NOTES
Prizes are at present unclaimed and will be paid to the relevant authorities. Prizes are not payable to the relevant authorities unless they are claimed within the specified period.



COMMODITIES AND AGRICULTURE

Milk production quota draft rules criticised

BY RICHARD MOONEY
MR MICHAEL JOPLING, the UK Agriculture Minister, unleashed a wave of criticism against himself yesterday when he published draft regulations for the operation in Britain of the European Economic Community milk production quota system...

Sir Richard Butler, NFU president, yesterday said: "I believe the minister must think again on this point. His current interpretation of the rules will create further hardship and this must be alleviated..."

Patrick Knight in Sao Paulo looks at attempts to reconcile the irreconcilable Brazil's soya exports ruled by domestic need

GOVERNMENT RULES for export of Brazil's soya have been altered 10 times since the start of the year as the authorities have tried to reconcile two irreconcilable aims:
1. The first is to earn the maximum from exports of beans and...

of which is below last year's. About 7m tonnes of beans are expected to be exported, compared with 8.5m tonnes last year. As of last week, Brazil had sold between 500,000 tonnes and 750,000 tonnes of beans and about 300,000 tonnes of meal...

started in February, when the export department of the Bank of Brazil (Caceb) suspended all sales for a period. It was felt prices were too low, considering small stocks available worldwide. Traders were thought to believe Brazil's financial difficulties would force dealers to sell at whatever prices they could obtain because dollars were desperately needed to pay anxious bankers.

passed on to the Brazilian consumer. Of the total 2.2m tonnes to 2.3m tonnes of oil produced, 1.4m tonnes are consumed in Brazil. The price paid to the industry is theoretically controlled by the Government for it is at this point its contribution to the consumer price index is calculated.

and crushers will this year. Because of high profits the imposition of an export tax has been suggested as a device for diverting more soya to the home market. At this stage in the harvest however, with more than half the soya already sold and more than a quarter of it shipped, the imposition of such a tax, which would have to be retroactive to be equitable, would be difficult to implement.

Sharp fall in copper values

COPPER VALUES fell sharply on the London Metal Exchange yesterday reflecting renewed weakness in precious metals and U.S. futures. The cash higher grade quotation closed at £24.50...

Monsoon boosts expectation of bumper crops in India

INDIA'S South-west Monsoon is making good progress, boosting expectations of another bumper harvest in the 1984-85 season starting July 1, the Agriculture Ministry said in New Delhi yesterday.

ing Kharif (autumn) crops. Arrangements are being made to distribute a large quantity of high quality seeds, it said. The Agriculture Ministry said about 25m hectares will be sown with high-yielding varieties of rice seeds for the 1984-85 season, up from 22m this year, and more quality seeds will be available for cereals, grains such as barley, corn, millet and sorghum.

International sugar agreement negotiations reopen

THE LATEST round of talks to prepare a new International Sugar Agreement (ISA) opened yesterday with determination to overcome difficulties met at the last sessions, in September. The conference is much aware that the ISA expires at the end of this year. This conference is due to last 10 days but a further fortnight.

The 1977 agreement relied on export quotas for price and market control. The new draft agreement depends on an intricate three-tier process of "supply withdrawal", that is, stockpiling according to export levels, which is in turn dependent on sugar-price fluctuations.

on the annual broad availability for export of between 20m tonnes and 21m tonnes of raw sugar. The European Economic Community, which did not belong to the past and potential agreement, however, this could come down by about 2m tonnes.

Mr Miller said the major advantage was that there were present all main parties, especially the European Economic Community, which did not belong to the past and potential agreement, however, this could come down by about 2m tonnes.

minist countries - on this Australia and the European Economic Community have been particularly tough. The level of overall stocks which might be held at the secondary level - at present the argument lies between stocks as high as 6m tonnes and as low as 3.5m tonnes.

PRICE CHANGES

Table with columns: In tonnes unless stated otherwise, June 12, + or - 1984, Month ago. Rows include Metals, Copper, Gold, Silver, Tin, etc.

BRITISH COMMODITY PRICES

Table with columns: Official, + or - Official, + or - Official. Rows include Base Metals, Copper, Tin, Lead, Zinc, Aluminium, etc.

WEEKLY METALS

Table with columns: All prices as supplied by Metal Bulletin. Rows include Aluminium, Copper, Tin, Lead, Zinc, etc.

AMERICAN MARKETS

Table with columns: June, High, Low, Prev. Rows include New York, Chicago, Soyabean Meal, etc.

INDICES

Table with columns: June 13, June 12, June 13, June 12. Rows include Financial Times, Reuters, Moody's, Dow Jones, etc.

SUGAR

Table with columns: LONDON DAILY PRICE, June 13, June 12. Rows include Sugar, etc.

POTATOES

Table with columns: Month, + or - Month, + or - Month. Rows include Potatoes, etc.

WOOL FUTURES

Table with columns: LONDON NEW ZEALAND CROSS-BRED, June 13, June 12. Rows include Wool, etc.

LONDON OIL

After opening around unchanged, prices drifted lower in line with softer physicals. The market fell more sharply on the re-opening due to heavy trading, it was remarked weak through the rest of the day, reports Premier Man.

GAS OIL FUTURES

Table with columns: Month, + or - Month, + or - Month. Rows include Gas Oil, etc.

GOLD MARKETS

Gold fell \$61 a ounce from Monday's close in the London bullion market yesterday to finish at \$374.374, its lowest closing level since January 1983. The metal opened at \$375.375 as European and Far Eastern markets displayed a steeper tone. There was little activity until after the afternoon fixing when heavy liquidation out of New York, prompted by a stronger dollar, pushed it to a low of \$370.370.

LONDON FUTURES

Table with columns: Month, + or - Month, + or - Month. Rows include Gold, etc.

EUROPEAN MARKETS

Table with columns: Wheat, + or - Wheat, + or - Wheat. Rows include Wheat, etc.

ALUMINIUM

Table with columns: Official, + or - Official, + or - Official. Rows include Aluminium, etc.

COCA

Table with columns: Official, + or - Official, + or - Official. Rows include Coca, etc.

HIDES

Table with columns: Official, + or - Official, + or - Official. Rows include Hides, etc.

COFFEE

Table with columns: Official, + or - Official, + or - Official. Rows include Coffee, etc.

WHEAT

Table with columns: Official, + or - Official, + or - Official. Rows include Wheat, etc.

BARLEY

Table with columns: Official, + or - Official, + or - Official. Rows include Barley, etc.

WHEAT

Table with columns: Official, + or - Official, + or - Official. Rows include Wheat, etc.



CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar firm on high rates

The dollar continued to improve in currency markets yesterday, helped by rising Euro-dollar interest rates.

There was little clear consensus as to how the dollar would perform over the rest of the week with many U.S. economic statistics due for release.

STERLING - Trading range against the dollar in 1984 is

1.4995 to 1.3995. May average 1.4395. Trade weighted index at the close, noon and opening and compared with 79.6 on Monday and 85.5 six months ago.

The dollar was firm against the D-mark at yesterday's closing in Frankfurt, rising to DM 2.7187 from DM 2.6942 on Friday.

Within the EMS the Belgian

franc was unchanged at DM 4.8880 per BFR 100 while the French franc improved to DM 32.520 per FF 100 from DM 32.458.

The Dutch guilder was also firmer at DM 88.685 per FI 100 compared with DM 88.670. Elsewhere the Swiss franc eased slightly to DM 1.1995 from DM 1.1996.

Within the EMS the Belgian

FINANCIAL FUTURES

Erratic trading

Prices recovered from the day's lows in the London International Financial Futures Exchange yesterday.

The September gilt price opened at 102-14 down from 102-25 and in line with a softer cash market.

Volume was over 4,500 which was around 1,000 up on Monday.

Euro-dollars finished below their best in the cash market, enabling values in the futures market to recover from the day's lows.

Short sterling deposits opened on a weaker note with some cash prices edging firmly to flat with Euro-dollar rates.

Volume was over 4,500 which was around 1,000 up on Monday.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Currency, ECU amount, % change from June 7, % change from June 7, Divergence from June 7.

THE POUND SPOT AND FORWARD

Table with columns: Date, Day's change, Close, One month, % Three months, % Six months.

THE DOLLAR SPOT AND FORWARD

Table with columns: Date, Day's change, Close, One month, % Three months, % Six months.

OTHER CURRENCIES

Table with columns: Currency, June 13, % change, Note Rates.

CURRENCY MOVEMENTS

Table with columns: Currency, Bank of England, Morgan Guaranty, % change.

LONDON

Table with columns: Contract, High, Low, Prev. Close.

CHICAGO

Table with columns: Contract, High, Low, Prev. Close.

EXCHANGE CROSS RATES

Table with columns: Currency, June 13, % change.

CURRENCY RATES

Table with columns: Currency, June 13, % change.

EURO-CURRENCY INTEREST RATES

Table with columns: Term, Sterling, U.S. Dollar, Canadian Dollar, Dutch Guilder, Swiss Franc, D-mark, French Franc, Italian Lira, Belgian Franc, Yen, Danish Krone.

DISCOUNT HOUSES DEPOSIT AND BILL RATES

Table with columns: Term, Sterling, Local Authority Deposits, Company Deposits, Market Deposits, Treasury (Buy), Treasury (Sell), Eligible Bank Deposits, Final Bank Deposits.

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Short-term interest rates were a little easier in London yesterday, reflecting the relatively relaxed liquidity conditions.

MONEY RATES

Table with columns: Term, Frankfurt, Paris, Zurich, Amsterdam, Tokyo, Milan, Brussels, Dublin.

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Table with columns: Term, Bid, Offer.

MONEY RATES

Table with columns: Term, Prime rate, Fed funds, Treasury Bills, Treasury Bonds.

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Table with columns: Term, Prime rate, Fed funds, Treasury Bills, Treasury Bonds.

NEW YORK (Lunchtime)

Table with columns: Term, Prime rate, Fed funds, Treasury Bills, Treasury Bonds.

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FINANCIAL TIMES SURVEY

CANADA

A new era is beginning in Canada. Mr Trudeau's successor as Prime Minister must seek new balances between English and French, between central and regional powers, and between economic nationalism and closer relations with the U.S.

BY W. L. Luetkens

AN ERA of Canadian history is ending. Mr Pierre Trudeau, Prime Minister since 1968 except for a short break in 1979-80, is leaving politics. His successor as head of the Liberal Party and almost certainly prime minister as well, will be elected this month.

What are the achievements of this much admired and much disliked man? Above all, he has served national unity: he staved off the threat that Canada would break up, raised by the return, in 1976, of a government of the separatist Parti quebecois in French-speaking Quebec. Its hopes of a sovereign Quebec were rebuffed in a referendum by the electorate of the province. But the PQ remains in power.

Mr Trudeau's answer to the aspirations of Quebec was to preach the principle of bilingualism in the federal administration and the exercise of "French power" at Ottawa. That meant the demonstration that he, as the son of a French-speaking father at the head of a solidly Liberal group of Quebec MPs, could ensure that the voice of Quebec was heard in federal affairs. But bilingualism still causes conflicts.

The Prime Minister never did get to grips with another regional dispute that divides the western provinces, with their resource-based economies, from the manufacturing provinces of the centre, Ontario

and Quebec. Western alienation is clearly demonstrated by the failure of the Liberals to win any seats west of Winnipeg at the last general election.

Though Mr Trudeau has little regard for nationalism as such, his governments put through measures of classic Canadian economic nationalism. Direct foreign investment was made subject to screening by the Foreign Investment Review Agency (FIRA). A National Energy Programme was enacted which was designed to wrest control of the oil and gas industry from foreign companies by 1980. That programme has gone wrong.

Mr Trudeau's economic management veered from the Keynesian to the conservative under the impact of worldwide inflation and the constraints of an increasingly unmanageable budget deficit. Success so far has been modest.

Principle

His foreign and defence policy was long on issues of principle such as Third World needs, yet could at times appear almost isolationist. He all but abandoned the Canadian role of "helpful fixer" in world affairs created by his predecessor, Lester Pearson, who used Canadian influence to smooth over international crises.

Yet at the end of his prime ministership, Mr Trudeau went back to that role with his brave but fruitless attempt to get negotiations for arms control out of the doldrums. Where does all that leave

Canada? And what may be expected from the men now vying to succeed Mr Trudeau? Three men stand out: Mr Brian Mulroney, leader of the Progressive Conservative opposition; and Mr John Turner and Mr Jean Chretien (the so-called John and Jean show), who are likely to fight out leadership of the Liberal Party between each other.

Not only Mr Mulroney, but also Mr Turner would take Canada on to a more conservative course than Mr Trudeau. Despite several conservative phases, the Prime Minister has never forgotten his almost social democratic political origins. Mr Chretien would probably go in much the same direction as the other two aspirants to power, but to a lesser extent.

It is impossible to be certain which of the trio—and, indeed, whether any of them—will come out on top. The Tory lead in the opinion polls has been drastically cut since Mr Trudeau's announcement that he would retire. As things stand, there will be all to fight for in the election expected this autumn, but in any case no later than February next.

Before considering the separate issues, it is worth noting that, like much of the rest of the world, Canada is on a conservative tack. Both major parties are aware of it. That has given rise to hope that a greater convergence of political views will lead to a more harmonious political process than that of the late Trudeau years. But though some of the

provinces, especially British Columbia, have turned fiercely against the welfare state, their example is unlikely to be followed with equal rigour in Ottawa. Mr Chretien, Mr Mulroney and Mr Turner have all declared in favour of the principle of "universality"—meaning that welfare benefits should not be means tested.

It is also worth noting that whoever wins the next election will not be able to escape from Canada's extreme dependence on the U.S. as a trading partner and the base of companies that own a substantial part of Canadian industry. Throughout its history as a self-governing state Canada has felt the pull of North American continentalism and experienced spasms of economic nationalism.

Whoever eventually wins the next election will inherit a Quebec problem much less acute than during much of Mr Trudeau's period of power. There is no immediate threat to national unity from that or any other source. The Parti quebecois is out of favour with the electorate, though one must not forget the powers of recovery it has shown in the past. Quebec never will be a comfortable partner in confederation, but has gained greatly in self-assurance. The chip on its shoulder may have disappeared. Bilingualism continues to arouse passions among both the English and the French founding nations. A move to enhance the role of the French language in the provincial administration of Manitoba failed dismally this year. But

Recent events in the Gulf have shown how quickly that could again become important. The Canadian West never has been happy with economic nationalism which has its roots in a protectionist policy of the 19th century intended to promote the industrialisation of Ontario and Quebec. Mr Trudeau's National Energy Programme infuriated the oil-producing province of Alberta. The programme was based on the assumption that oil prices would rise for ever. Now that they have turned back, amendments are inevitable.

Exploration

The NEP's slant towards encouraging exploration in the expensive offshore and arctic regions has already given way to renewed activity in Alberta. Similarly, the Foreign Investment Review Agency, a prime instrument of nationalism, is likely to become less of an obstacle to direct foreign investment. Mr Mulroney has asked for a signal that Canada once again welcomes foreign direct investment rather than foreign debt. Mr Turner thinks the same.

Mr Chretien has been more cautious, but the fact of the matter is that FIRA, for some time now, has been a nuisance. Maybe that is too gloomy an assessment: security of supply is a main selling point of the Canadian resource industries. Recent events in the Gulf have

Three men after Trudeau's job

John Turner (right) and Jean Chretien (centre) are contesting the leadership of the Liberals, the party in power. Brian Mulroney (left) already heads the Conservatives whom he will lead in an election campaign within the next few months.



The French fact

WHO DISCOVERED Canada? The ancestors of Indians and Eskimos who arrived from than 10,000 years ago? Norsemen whose precarious settlement has been excavated on Newfoundland? Or nameless English, French and Basque fishermen who visited the rich fishing grounds off Newfoundland in the Middle Ages, as John Cabot, who sailed from Bristol in 1497? Historians give the honour to these, but Jacques Cartier, from St Malo in France. His adventure 450 years ago will be thoroughly celebrated this month at Quebec City with festivities including a gathering of tall ships from Europe and Latin America.

In 1534 Cartier became the first European known to have penetrated beyond Newfoundland into the Gulf of St Lawrence. In subsequent journeys he took his cockleshell as far upstream as the present site of Montreal. He took possession of these vast new lands for the King of France. From those beginnings there grew an empire which, at its peak in the 17th and 18th centuries, reached as far west as the Great Lakes and then southwards to the mouth of the Mississippi.

All that survives of New France is the French-speaking minority in Canada and more particularly the province of Quebec where the majority is francophone. Canada would not be Canada without its French. Their tenacious defence of their national identity has distinguished Canada profoundly from the ethnic melting pot of the U.S. English-French tension is ever present in Canada, as is the constant need to bridge the

gulf. May Quebec shopkeepers post up notices in English? Need a francophone in Manitoba pay a parking fine imposed by an unilingual English ticket? The questions are not slight: they touch upon the fundamentals of any minority's relations with its government. Passions are aroused on both sides. But very gradually a greater measure of tolerance appears to be coming about.

Behind it all there lies the question of the future of Quebec. In the past 25 years the quebecois have gained tremendously in self-assurance; some are the attitudes of a conquered people. The primacy of French has been assured in the Government and business world of the province. Since 1976 a government of separatists at their head Mr Rene Levesque, is in power. It was re-elected in 1981, but neither that election nor the one in 1976 was fought on an openly separatist platform.

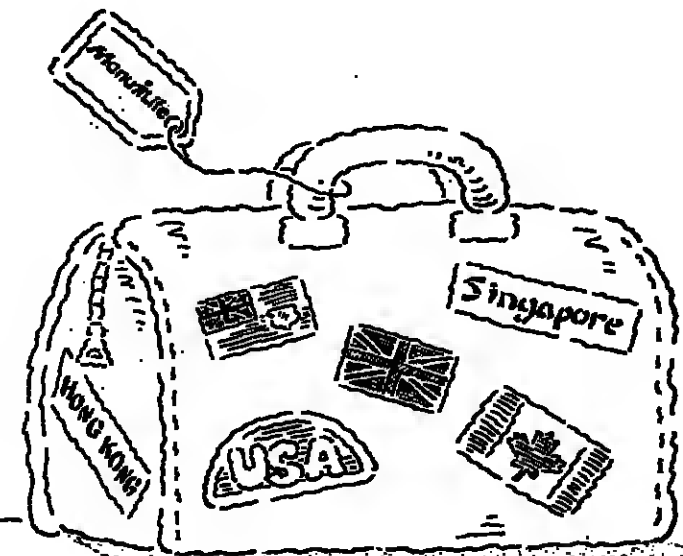
A few years ago the possible establishment of a sovereign Quebec seemed tantalisingly close. Now the separatists know that theirs is an uphill struggle. The issue will not disappear but economic recession has changed political priorities. So has the consolidation of French power in Quebec by the Levesque government.

So, above all, has the emergence of a new middle class which increasingly holds its own in North American business. It may succeed in safeguarding its French identity without embarking on a separatist experiment and without brooding on the past glories of New France.

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CANADA 2

General election date a pressing question

Politics

BERNARD SIMON

AMONG THE most pressing decisions awaiting Canada's next Prime Minister will be to fix the date for a general election. In making his choice, the new leader (who will be elected on Saturday at a special convention of the ruling Liberal Party) will have little room for manoeuvre and little time to judge the mood of the electorate. The election must by law be called before February 1985, five years after the last federal poll was held.

(or, remotely, she) will be able to delay unpopular decisions, while the short campaign will minimise the danger of a political setback, especially on the economic front. On the other hand, the temptation to wait a few months will be considerable. The Queen is due to visit Canada in July and the Pope in September. It will be hard for politicians to resist the opportunities for pre-election publicity associated with these visits.

Timing

The outcome of the poll is even more uncertain at this stage than its timing. The two major parties are currently running neck-and-neck in opinion polls. The Liberals have managed to whittle away the big lead built up by the opposition Progressive Conservative Party last year, when the Tories' new leader, Mr Brian Mulroney, fired voters' enthusiasm.

The Government has benefited from the economic revival,

especially in Ontario where, according to one recent poll, its support has risen from 31 per cent to 42 per cent since last November. The election campaign will probably centre on economic issues, although with a new prime minister and an almost-new leader of the opposition, many voters may be swayed as much by style as by substance.

Ontario, which elects a third of the members of the federal parliament, is usually the "swing" province whose result indicates the overall outcome of Canadian elections. In only three of 14 elections held since 1940 has any party managed to win a government without carrying a majority of Ontario ridings (constituencies). Ontario voters are a volatile bunch: of the 33 seats which the Progressive Conservative Party lost in the February 1980 elections, allowing the Liberals back into power, 19 were in Ontario.

In the coming campaign however, each of the main parties



Pierre Trudeau: whoever succeeds him as Prime Minister is likely to take Canada on a more conservative course

is likely to concentrate much of its efforts in the other's stronghold. The Tories held only one of 75 Quebec seats in the present parliament, but Mr Mulroney's ties with the province and a revamped party organisation there may put a dozen or so constituencies within the Tories' grasp in the next election.

On the other hand, the Liberals will be trying to break into two of present areas of Conservative support—the West and the business community—especially if former finance minister John Turner wins the leadership race. Mr Turner spent much of his youth in British Columbia, while his years as a corporate lawyer in Toronto and his disagreements with Mr Trudeau have given him impeccable credentials among significant sections of the business community.

One feature of Canadian politics in the past year or two has been the decline of the New Democratic Party (NDP), the voice of labour, idealistic youth and the universities. The NDP has 32 seats in the present parliament but, according to the polls, its support has slumped since the last election from one-fifth of the electorate to a mere 11 per cent.

Like the country's weakened trade union movement, the NDP has become a victim of recession and a swing towards more conservative values.

With the NDP on the sidelines, the country's attention during the next few months will focus on Mr Turner, his main rival for the Liberal leadership, Mr Jean Chretien (who stands to get a key Cabinet job even if Mr Turner wins the race) and Mr Mulroney. Below are brief sketches of these three men and their policies.

PROFILE: BRIAN MULRONEY, CONSERVATIVE LEADER

Wary of making promises

WHEN Brian Mulroney was elected leader of the Progressive Conservative Party a year ago, he generated much the same excitement in Tory ranks as Pierre Trudeau did among Liberals in the late 1960s. Good-looking and bilingual, Mr Mulroney was expected to invigorate the party and lead it to a landslide victory in the next general election.

Whether he can indeed accomplish that goal will be known within the next eight months. The fact is that much of last year's glitter has faded, to the point where the Tories are reckoned to be running neck-and-neck with the Liberals. Mr Mulroney remains one of the most engaging political faces on television, and is working hard at drumming up support for his party across the country. He spends two or three days of most weeks campaigning outside Ottawa. He has scored high marks for taking a decisive stand on some divisive issues, such as freedom of choice in abortion—an emphatic no—and constitutional rights for French-speaking minorities—yes.

On the other hand, the new leader of the opposition, with no previous parliamentary experience, is no match in the House of Commons for experienced, sharp-tongued opponents like Mr Trudeau and his finance minister Mr Marc Lalonde. A series of organisational blunders, like not showing up at scheduled meetings and giving a rally-type speech at a private bankers' gathering, have not helped his image.

Mr Mulroney, 45, is a lawyer by training and one of the few Anglo-Canadians who has studied at a French-language university in the country—in Mr Mulroney's case, Laval in Quebec. After his defeat in the 1976 PC leadership race, he was recruited by Iron Ore of Canada, first as chief labour negotiator and since 1977 as president. Work in labour relations has taught Mr Mulroney the risks of putting all one's cards on the table early in the game, and he has been careful about making promises which a future Tory government may find difficult to keep. Indeed, his statements on most policy issues raise as many questions as answers. The

following is a summary of Mr Mulroney's views on some issues: The budget: Mr Mulroney hopes that strong economic growth and revamped mechanisms to curb government spending will hold down the intention of cutting back Canada's extensive social and welfare programmes.

Discriminate

Energy: Mr Mulroney has strongly attacked the nationalist National Energy Policy, but stops short of advocating its total abolition. Changes under a Tory government are likely to include a dismantling of NEP provisions which discriminate against foreign oil companies.

Foreign investment: The Tories are anxious to improve the climate for foreign investment in Canada, but Mr Mulroney has given few details on how that will be achieved. As in many other areas, he expects that the return of a Conservative government, more sympathetic to business interests will, in itself, bring a change in sentiment. The Foreign Invest-

ment Review Agency is likely to be retained, but its operations would be streamlined.

Foreign trade: Mr Mulroney wants to improve Canada's striking share of world trade. Various unspecified measures are contemplated to assist exporters. He is cautious, however, about making any commitment which would throw open Canadian markets to foreign suppliers, especially those in the U.S. While Mr Mulroney favours talks with the U.S. to expand trade in specific products, he wants to revise the free trade agreement in automobiles to give greater benefits to Canada.

Industrial policy: "We are going to create a new economic environment in Canada by making it clear that it is the private sector, not the state, that is the driving force in the economy," Mr Mulroney said recently. He has not spelled out, however, how this will be achieved, beyond a vague promise to step up government support for research and development, and to encourage training of young workers.

B.S.

PROFILE: JEAN CHRETIEN AND JOHN TURNER

The Liberal Party hopefuls

CANADIAN party conventions can be full of surprises, but unless all the signs across the country are favourable, the Liberals will on June 16 pick either Mr Jean Chretien or Mr John Turner to be their leader and, hence, the next prime minister. Whether the winner at the convention can go on to win the next general election is another question.

Two men could hardly be more unlike. Mr Turner, born a Canadian in a mother in England 55 years ago, is suave, at times to the point of blandness. A lawyer associated in the public mind with Bay Street, in Toronto, where the financial establishment is supposed to congregate, he has silver-haired good looks. Mr Chretien, with a rasping voice and an engagingly pugnacious manner, likes to dwell upon his humble origins as the "little guy" from Shawiagan in rural Quebec.

Mr Chretien, aged 50, has often been seen as the heir-apparent to the present Prime Minister, Mr Pierre Trudeau, in a succession of cabinet jobs. As Minister of Justice, he played a key role in Mr Trudeau's pet project, the adoption of a

purely Canadian constitution and the abolition of the rest of the British Parliament.

Mr Turner, a former Rhodes scholar, initially was Mr Trudeau's rival for the party leadership. He served government for a while but broke with Mr Trudeau in 1975. He resigned as Finance Minister, left politics and hid his time.

Differences

The differences between the two candidates colour the attitudes that they have taken in the struggle to succeed Mr Trudeau. Mr Chretien stresses his varied experience in cabinet. Mr Turner has cautiously but unmistakably distanced himself from the Prime Minister. A résumé follows of what the two men have said on key issues. Budget: Mr Turner has undertaken to reduce the yawning deficit by about half in five to seven years. Mr Chretien has

remained closer to the established Liberal tradition in Canada. He would not cut the deficit for the sake of cutting, he says, with no regard for the social cost.

Energy: Mr Chretien has voiced outspoken support for the strongly interventionist National Energy Program, though not necessarily lock, stock and barrel. As the minister in charge of the programme he could hardly do otherwise. Mr Turner has publicly supported the basic assumptions of that policy, but has made clear that he wants to see some changes. Foreign investment: Mr Turner has called for further relaxation of the severity with which potential direct foreign investment is screened by FIRA, the Foreign Investment Review Agency. Mr Chretien makes no bones about wishing to improve the "quality" of incoming investment. "I like Fira," he has said disarmingly.

Free trade: Canada cannot allow—the U.S.—to dictate Canadian economic policy, Mr Turner says, with a howl to the nationalists. But he would support making a study of the possibilities of free trade with the U.S. in certain goods, along the lines of the existing pact permitting the duty-free exchange of automotive goods across the Canadian-U.S. border. Mr Chretien says that, in principle, he supports free trade. But Canada must be able to retaliate in kind against those who apply quotas and non-tariff barriers against her. Industrial policy: Mr Turner would deregulate some industries and privatisise some unproductive state-owned corporations. State-owned aircraft companies, he believes, should try to get out of the red by concluding co-production agreements with partners abroad.

Mr Chretien, too, would sell off crown corporations—if it were in the national interest and if buyers could be found. He has said the time is not ripe for the Government to cut its losses in the aircraft industry. Neither man would wish to sell off the state-owned oil company, Petrocan, though Mr Turner might privatise its retail outlets.

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A need to seek new balance

CONTINUED FROM PAGE 1

rather than a barrier to foreign investors.

Canadian trade policy may also retreat from nationalism, though the indications so far are tentative only. The Trudeau Government has taken up with Washington the possibility of agreements for sectoral mutual free trade, allowing the duty-free passage across the mutual border of selected goods.

At the moment, however, it is hard to see what the U.S. would stand to gain, seeing that Ottawa is likely to pick on those sectors where the advantage of free trade would lie with Canada. Some Canadian observers expect the U.S. to go the whole hog and offer Canada a full free trade area. That is something Canada is likely to shy away from, however much it might suit the resource provinces in the West and extreme East.

In the more immediate field of economic management, whoever wins the next election will have little option but to continue and probably intensify the drive to reduce budget deficits, at present in the range of 6 per cent of GNP, being conducted by Mr Marc Lalonde, Minister of Finance.

Interest rate policy will have to follow closely events in the U.S., as it always has in Canada. The Bank of Canada has been threading its way between the perils of a steep rise of interest rates—which would stifle the halting recovery of the economy that began last year—and that of a severe depreciation of the currency. Boosting the inflation rate above its current 5.6 per cent would be equally fatal to recovery.

Canada is too closely tied to the U.S. to be able to "decouple" from events there, unless it is willing to accept a lower standard of living. That must also place limits on the degree of independence that Canada can exercise in the fields of foreign policy and defence.

These issues have not been played up in the jockeying to succeed Mr Trudeau. Some

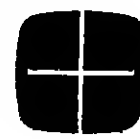
points, however, are worth noting. Mr Mulroney has called for higher defence spending: his shadow minister of defence, Mr Hervie Andre, says that the armed forces of 81,000 men and women need to be increased by 10,000-12,000, some of whom might be stationed in Europe. Though he has not always

been enamoured of Nato, Mr Trudeau, with Conservative approval, has permitted the U.S. to test cruise missiles in Alberta.

Yet people in both parties agree that many Canadians are unhappy about the policies of the Reagan Administration, especially those towards Central

America. That may have been an added reason for Mr Trudeau's revival of Canada's role as "helpful fixer."

Whether that role can be played after his departure will depend on whether the successor can establish his position not only in Canada but in the eyes of the world.



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STANDING OF PARTIES IN THE HOUSE OF COMMONS

Table with 2 columns: Party Name, Seats. Liberal Party 145, Progressive Conservative Party 100, New Democratic Party 31, Independent 1, Vacant 5, Total 282.



The economy is expanding again but growth forecasts may have to be revised

# U.S. interest rates put recovery at risk

**RECOVERY FROM** the deepest post-war recession experienced in Canada is endangered by the prospect of U.S. interest rates rising again.

Last year the economy grew by 3 per cent (net of price increases), after having contracted by 4.4 per cent in the year before. For 1984 the forecasts initially were in the range of 4.5 per cent growth. That will probably have to be revised downwards by as much as a whole point. The first quarter was poor, the weather was unusually cold, inhibiting outdoors construction. Severe labour disputes in British Columbia further kept down output.

The prospect that these temporary setbacks could be made good during the rest of the year received a blow when the prime rate of U.S. banks began to rise in May, opening up the likelihood that Canada would have to follow to protect the exchange rate of the Canadian dollar.

It is possible that the forecasters have over-reacted to the increase of U.S. prime rates in May. But the fact of the matter is that the revival of 1983 was not very firmly based. It overlaid but did not remove the structural weaknesses that caused the preceding recession to be especially deep.

Those structural weaknesses

## Economy

W. L. LAETIKANS

were caused by the weakening of world energy prices. Canada is a net exporter of energy and expectations that the price of oil and gas would continue to rise were the basis for a huge investment programme and for exaggerated hopes of the future. They collapsed with the world oil price and it will take time for the Canadian economy to adjust to the new environment.

Fears that interest rates would once again take off to match those in the U.S. therefore hit like a wave striking an already unsteady ship. Prospects that relief can come from a more accommodating fiscal policy are poor indeed.

Mr Marc Lalonde, the Finance Minister, intends steadily to reduce the federal budget deficit from some 6 per cent of GNP this year, and the ten provinces are economising in some cases severely.

Mr Lalonde's reasons are mainly fiscal, but he is also trying to create more room for manoeuvre for the private sector. It remains to be seen whether his objective can be achieved: higher interest rates will increase an already heavy

burden of debt service.

Two of the three front runners to head a government after the next election—Mr Brian Mulroney, leader of the Conservatives, and Mr John Turner, a contender for the leadership of the Liberals—both have made a reduction of the deficit their first priority. Mr Jean Chretien, Mr Turner's strongest opponent among the Liberals, has shown a little less enthusiasm for deficit cutting at a time of high unemployment.

For unemployment, as in many other countries, remains high in spite of the end of recession. The unemployment rate has come down from 12 per cent last year to prospective average of 11 per cent in 1984. That means that some 1.5m people are unemployed.

High though the figures are, they obscure the fact that Canada has a good long-term record in the creation of jobs. The number of people in employment at the end of April was 10.7m, about the same as before the recession struck. At the end of April 1983 only 10.4m people were employed.

Unemployment is not the only blot on the recovery of 1983: the quality of growth was not of the highest. The main source of expansion was export demand from the U.S. On the domestic side the expansionary

factor was demand for consumer durable and, especially, for cars. In the Canadian climate with its fierce winters and thousands of tons of salt spread on icy roads the life of the average car cannot be extended beyond a very few years.

Business investment intentions have signally failed to respond to the economic revival of last year. The latest survey of investment intentions published by Statcan, a federal agency, pointed to no nominal change from last year's wretched levels. Allowing for probable price increases, that actually threatens a 5 per cent real drop.

Forecasters of this kind can easily be overtaken by events, but Canadian economists are widely agreed that there is no hope that a surge of business investment will make growth self-sustaining. For a start, capacities are nowhere near being fully employed. Besides, real interest rates—even before their recent increase—were high enough to act as a deterrent.

There is a further reason for going slow. Managements are concentrating as their first priority upon consolidating corporate balance sheets. Interest payments expressed as a ratio of cash flow began to fall steeply around the end of 1982.

About the same time the debt:equity ratio, which had risen steeply, turned around.

Since then corporate profits have also picked up from their previous low levels, though the improvement differs widely by sectors. The oil industry is doing better, steelmakers have eliminated or at least reduced losses. The motor industry has returned to profit. The pattern was completed by a strong stock market in 1983 (which has since gone into reverse). It enabled corporate treasurers to raise new equity to repair the damage recession had done to their balance sheets.

The process of consolidation has extended also to the inflation front. In 1982 the consumer price index rose by 10.6 per cent. Last year that was down to 5.6 per cent and next forecasts for this year and next speak of a further decline towards 5 per cent. Wage settlements have been moderate.

The Government appears to be succeeding with its intention to limit public sector increases to 6 per cent last year and 5 per cent in 1984. Under the influence of high unemployment private sector wage increases are, if anything, below that. Though a programme limiting public sector wage rises expires this year, there are no present fears that it will be followed by a reversion to

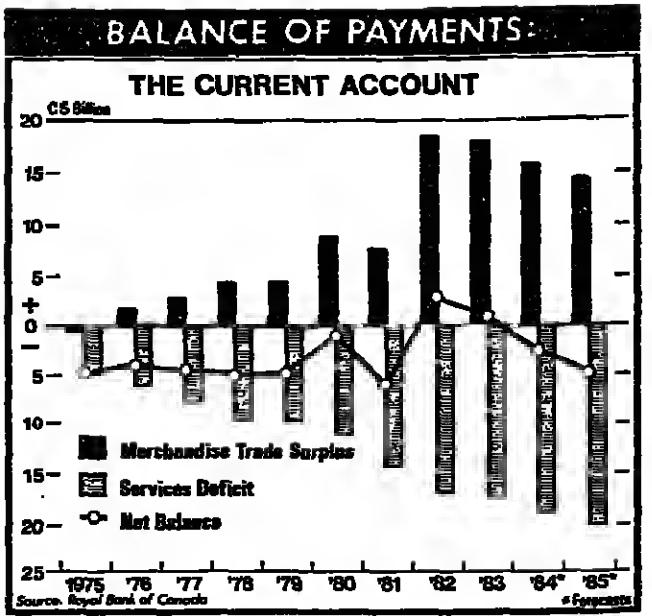
more inflationary settlements.

As things are going the inflation rate and the rate of wage settlements are still higher than those in the U.S., but are at least within bailing distance of them. The differential is not enough to explain the sudden decline of the Canadian dollar from an exchange rate in the range of 80-82 U.S. cents to 77-78 cents more recently.

Nor is the current account obviously at fault. Canada traditionally has a current account deficit which was wiped out as import demand tumbled during the recession. Last year produced the second successive surplus, though this year a balanced current account or a modest deficit are expected.

That, again, is probably not enough to explain the decline of the exchange rate in the early months of this year. A more cogent explanation may be that markets expected to see U.S. interest rates rise more quickly in future than those in Canada. That would encourage a capital outflow from Canada.

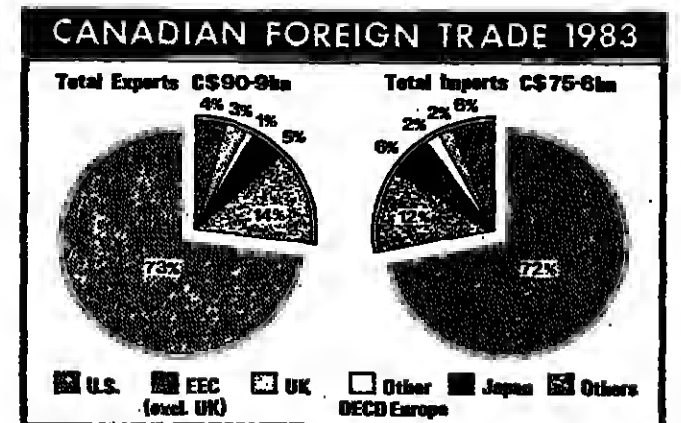
Much will depend on how the Bank of Canada conducts itself in the coming months. It may be taken as axiomatic that the central bank and the Government cannot afford to permit a grave weakening of the currency: it would merely feed back into the Canadian system in the form of faster inflation,



given Canada's heavy dependence upon imports. Imports of goods and services were equivalent to 28 per cent of gross national product in 1983.

The bank has not, however, used interest policy to mount a last-ditch defence of the dollar. It has distributed the pressure, allowing the dollar to decline a bit and interest rates to rise a bit.

There is, however, another side to the coin. To the extent that high interest rates in the U.S. are a function of strong demand there, they indicate that Canadian export prospects should be good. That should help to tide Canada over the period of reduced growth in prospect for 1985.



## Flirting with duty cuts

IF CANADA'S post-Trudeau government is eager to break with the past by pursuing fresh, bold policy initiatives, one area that may come under scrutiny is the country's trading relationship with the U.S., and specifically the issue of a comprehensive free trade agreement.

Ottawa has up to now been careful not to stir up the free trade issue, one of the longest-running controversies in Canada-U.S. relations. The U.S. accounts for three-quarters of Canada's foreign trade, and any suggestion of a free trade area has in the past raised fears that Canada would lose more than it gained.

In a major review of foreign trade policy published last September, the Government affirmed that "the evidence to date of the need to proceed is not convincing, nor does a call for free trade command broad support. Most assessments tend to highlight the economic advantages for Canada without taking full account of the costs or consequences, both political and economic."

Opponents of free trade fear that U.S. dominance of shared institutions will undermine Canada's political sovereignty. They argue that the removal of tariffs will discourage investment in high-cost Canadian industries, while heavy American ownership of Canadian production facilities will add to the pressures to shift capacity south of the border.

There is ample evidence, however, that free trade is a less emotive issue than it used to be. A recent recommendation by the Ontario Economic Council, a group funded by the provincial government, that a free trade zone be encouraged, raised barely a murmur in the business community.

With the notable exception of Ontario (where most of the industries which would have to compete with cheaper imports from the U.S. are located), most provinces favour liberalised trade links with the south. Alberta wants wider markets for its beef and petrochemicals. Quebec and the eastern provinces would like to import cheap goods from the south while expanding markets for their own products, and so on.

The most wide-ranging free trade experiment tried so far, the 1965 automotive products trade agreement (Autopact), has undoubtedly brought more benefits than costs to the Canadian economy. Although Canada suffered a large deficit in automotive trade during most of the 1970s as demand declined for big cars produced in Canadian plants, few dispute that the Autopact has facilitated substantial investment in the local motor industry and the creation of thousands of jobs.

Once tariff cuts agreed during the Tokyo round of multilateral trade negotiations are complete in 1987, more than 50 per cent of Canada's exports to the U.S. will enter duty-free. While tariffs still restrict access to the U.S. market of products such

## Foreign trade

BERNARD SIMON

as clothing, forest products and processed fish, the focus as in trade negotiations worldwide, is switching to non-tariff barriers.

The Trudeau government has favoured a gradualist approach, to further negotiations with Washington. Earlier this year, the two countries opened talks (which have not yet reached the status of negotiations) on free trade in four specific sectors.

Two of the categories under discussion—special steels and government procurement policies with special reference to urban transport equipment—were proposed by the Canadians. The U.S. put forward the other two, namely farm machinery and a nebulous group of items known as informatics, which includes some forms of computer software and telecommunications equipment.

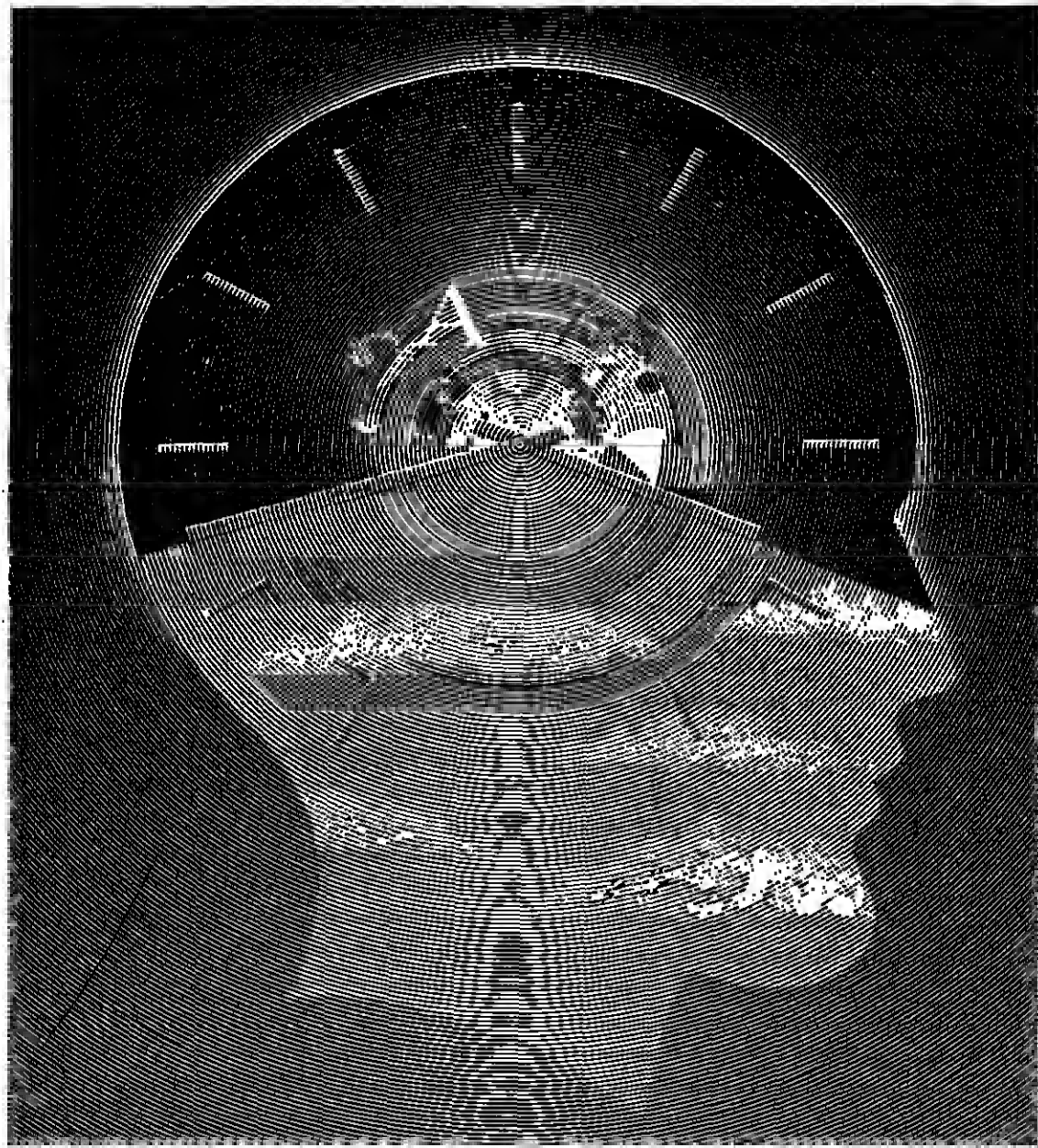
Ottawa is anxious that efforts to liberalise trade with the U.S. should not be seen as a loosening of its commitment to multilateral negotiations to lower trade barriers. Viewing institutions like the General Agreement on Tariffs and Trade (GATT) as important instruments to protect the interests of second-tier trading countries, the Canadians participate actively in work on safeguards, subsidies, government procurement policies, resources trade and so on.

Canada has publicly offered to bring forward Tokyo round tariff cuts by one year, provided other parties do likewise. It favours a new round of multilateral trade negotiations based on work currently taking place within the framework of GATT. This commitment has not prevented Ottawa looking after its own interests, when necessary. The Government recently announced an extension of quotas on footwear imports and talks with Japan on a renewal of automobile quotas are stalled as Canada tries to link a quota increase to investment by Japanese car makers and parts manufacturers in local production facilities.

Meanwhile, the Government is in the process of revising its export priorities. About 15 foreign markets were identified in the late 1970s as good growth areas for Canadian exports. They included the U.S., Britain and various Pacific rim countries.

Britain will almost certainly remain on the list. The Department of International Trade will shortly publish a market profile of the UK for Canadian exporters.

Nonetheless, Canada-UK trade links are not what they used to be. Canada is Britain's 14th largest market, and the UK's share of Canadian imports has slid from 11 per cent to 3 per cent since the mid-1960s. Ever



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CANADA 4

# Careful vetting policy to continue

## Foreign investment

BERNARD SIMON

FEW POLICIES of the Government which rules Canada in the post-Trudeau era, whether Liberal or Conservative, will be more closely watched outside the country than its attitude towards foreign investors.

The door to foreign business has been opened wider in the past year or two following the hostility caused by the National Energy Programme and the drive for greater economic independence in the late 1970s and early 1980s. From the little that has been said on the subject lately, it seems that

whichever party wins the next general election—this trend will continue.

But investors should not throw their hats in the air just yet. The improvements are likely to be incremental rather than fundamental. It will be a major surprise if even the Conservatives dismantle completely the vetting and policing machinery over foreign business set up during the Trudeau years.

Neither of the two front-runners for the Liberal leadership has spelt out his policy towards foreign investment in any detail. But both Mr John Turner and Mr Jean Chretien have praised the contribution of foreign investment to the economy and hinted at a policy that will encourage rather than turn away new ventures.

Likewise, the Conservative leader Mr Brian Mulroney said recently that a Tory government plans to put the Foreign Investment Review Agency (FIRA), the Government body which oversees the establishment of foreign-owned ventures in Canada, "on the back-burner."

But in an indication that foreign businessmen should not expect radical change under the Tories, he added that "we'll have some kind of monitoring agency to tell me where the thrust of new investment is and the sensitive areas of our economy, such as broadcasting and the banks." One Tory change may be to include Canada business representatives in the investment-vetting process.

A recent survey by the Ottawa-based Conference Board

of Canada showed that more than half of foreign-owned companies with interests in Canada are critical of the present government's investment controls. One in every six of those polled which decided not to invest in Canada cited official controls as the first or second most important factor in their decision.

There are several pointers, however, to support the view that FIRA's bark is worse than its bite, and that even its bark is not that fierce. Mr Gordon Dewhurst, the agency's director-general for policy, research and communications, notes that "under present circumstances, it is probably easier to get investment proposals through." He refers to Canada's high unemployment rate, which makes almost any proposal boding out the prospect of new jobs likely to be given the green light.

The proportion of applications approved by FIRA has risen from a low of 71 per cent in the year to March 1982, to 84 per cent in the first two months of this year. The number of applications has also increased significantly, from an average of around 650 cases a year in 1980-82 to 954 last year and 177 in the first two months of 1984.

The red tape facing potential investors was unravelled a little last year by amendments to the Foreign Investment Review Act. Proposals to acquire a Canadian company with assets of less than C\$25m and fewer than 200 employees are now eligible for a simplified "short-form" application process. The previous ceiling was C\$25m and 100 employees.

The shorter process also applies to indirect acquisitions (where a foreign-controlled

Canadian business changes hands through a foreign merger or takeover), provided the Canadian company has gross assets of less than C\$15m and fewer than 600 workers. (FIRA approval is not required for portfolio investment, nor for the expansion of existing operations by foreign-controlled companies.)

The shortened application form is one of several steps taken by FIRA to speed up the review process. According to Mr Dewhurst, four-fifths of applications are handled within 60 days of submission and almost all the rest go through within 90 days.

Acceptable

On the other hand, the rising proportion of approvals and the speed with which applications are handled may also be a reflection of investors' heightened awareness of what is and what is not acceptable to Ottawa.

Foreign companies are normally not allowed to acquire known oil and gas reserves without Canadian partners or a commitment to further exploration. Among the few proposals turned down in recent months was the acquisition by Sumitomo Corp. of Japan of a minority interest in a new coal mine in north-east British Columbia. FIRA apparently objected to the large stake in the project already held by foreigners.

Despite the restrictions imposed by FIRA and the NEP, Canada continues to attract substantial amounts of foreign capital thanks to its stable political environment, proximity to the U.S. market, the absence of exchange controls, sophisticated

FOREIGN DIRECT INVESTMENT IN CANADA—1979-1983					
	1979	1980	1981	1982	1983
	millions of dollars				
Gross capital inflows	+2,909	+4,227	+4,669	+3,290	+3,025
Sale (1) of existing interests in Canada to non-residents	+ 72	+ 4	+ 66	+ 151	+ 336
All other (2) capital inflows	+2,837	+4,223	+4,603	+3,049	+2,689
Gross capital outflows	-2,159	-3,427	-9,069	-4,673	-2,823
Acquisition (1) of interest from non-residents	- 767	-1,731	-7,576	-3,483	-1,707
All other (2) capital outflows	-1,392	-1,696	-1,493	-1,142	-1,116
Net capital flow	+ 750	+ 800	+4,600	-1,423	+ 200

(1) Represents flows of capital between foreign direct investors and third parties from the sale or acquisition of existing interests in Canada.  
(2) Represents long-term capital flows between foreign direct investors and their direct investment enterprises in Canada.

## Back in profit after difficult road to recovery

### Forest products

ROBERT GIBBENS

CANADA'S FOREST products industry is well into the second year of recovery from the drastic downturn of 1982. Market pulp and newsprint prices will rise on July 1 and possibly again early in 1985, and by the year-end the industry's profits should be near the 1981 peak.

The road to recovery has been difficult, and with wide variations in conditions between east and west. Labour problems have been dominant in the west in the past quarter, but employment contracts will probably not be settled in the east until well into the summer. Expensive modernisation programmes are needed to save some older eastern mills, such as the Corner Brook plant of Bowater in Newfoundland.

Overall the industry's finances are firmly on the mend and companies can once again plan investment in cost-competitive and higher quality products that the market is demanding.

The first signs of recovery came near the end of 1982 when North American housing starts responded dramatically to lower interest rates, pushing up demand for construction lumber. Market pulp and newsprint caught the benefits of strong U.S. demand only in the last quarter of 1983. In November the mills were running at around 95 per cent of capacity for the first time since 1981.

By early February this year, British Columbia's 20 pulp and newsprint mills were hit by a labour dispute. The unions were at loggerheads with the companies, with themselves and with the provincial government's economic policies. After a nine-week shutdown the provincial government imposed a three-year settlement, with a wage standstill in the first year, a 4 per cent pay rise in the second and a 4.5 per cent increase in the third.

In all, Canada's newsprint capacity is about 10m tonnes of standard grades, around 1m tonnes of specialties and other upgraded forms, plus about 250,000 tonnes of lightweight coated papers. More than two-thirds of these products were exported to the U.S., providing the forest products industry with the bulk of its revenues and profits.

The western mills are geared more to market pulp and lumber, and mainly because of this factor, they felt the impact of the 1982 recession more severely than those in the east

with more diversified production.

The force of the consumer-led recovery in the U.S. and surprisingly high levels of prosperity in the U.S. publishing industry have led to the high operating rates in the Canadian mills this year. With the west's first back in operation and assuming no strike in the east, the average national operating rate in newsprint for all 1984 should be over 90 per cent, with some companies reaching 95 per cent.

Producers are concerned about the danger of higher interest rates, but investment plans are being looked at again in anticipation of a full recovery in earnings in 1985. However, many contracts were caught on building new capacity, but on increasing efficiency from the woodroom to the coating machines.

It will be many years before the experience of 1981-82 is forgotten. Five or six large new newsprint machines came into operation in North America just when the economy was sliding into the deepest recession since the thirties. Heavy costs were caught with excessive debt loads which have still not been worked off.

### Gains

In the west, the trend is towards further rationalisation in the lumber industry, conversion of some standard-grade newsprint mills to upgraded products, and to further gains in energy efficiency. In the east, the older mills still need modernisation, and some standard-grade machines are also being switched to upgraded newsprint.

Around C\$2bn (£1.12bn), partly met by government subsidies, has been invested in the east to modernise pulp and newsprint mills in the east three years, and a similar amount remains to be spent to make the industry competitive at the present exchange rate of about U.S. 30 cents to the Canadian dollar. A large part of Canadian forest products companies' earnings in the past decade has come from exchange profits on U.S. sales.

The Canadian industry has finally decided that computer age will not bring about the once forecast decline in office paper usage. Every study in the past two years has shown that fine papers, or office, copying, computer and writing papers, will meet steadily rising market demand.

Donnar is committed to a C\$900m investment programme over the next five years to

CONTINUED ON NEXT PAGE

## Oil and gas industry struggles with setbacks

### Energy

W. L. LUETKENS

THE OIL and gas industry in Canada is recovering from the twin disruptions of a strongly interventionist and nationalist regulatory regime and the retreat of world prices. Demand for its products, especially for natural gas, remains reduced.

Under the influence of a favourable pricing agreement between the federal Govern-

ment and the oil province of Alberta, the number of wells drilled in the Canadian West rose to a record last year. Oil from wells drilled before 1974 gets a well head price of C\$29.75 (about US\$23.05) a barrel. That means 80 per cent of world price for 60 per cent of output. Oil from younger wells, all extracted by methods of enhanced recovery, and oil extracted from the tar sands of Alberta gets world price.

For Canadian consumers that means a price, reached by blending these two prices with that of imported oil, some 10 per cent below the price of foreign oil delivered to Montreal.

The new pricing agreement went a long way towards satisfying an industry that, since the oil shock of the early 1970s, had laboured under the Canadian Government's determination to keep the Canadian price well below world levels. The industry, however, is not satisfied with the National Energy Program introduced by the Trudeau Government in 1980. The underlying assumption of the NEP was that energy prices would continue to rise. They did not. Its two purposes were to achieve self-sufficiency in oil for Canada by 1990 and to have 50 per cent of the industry under Canadian ownership by that date instead of 28 per cent in 1980.

Self-sufficiency has been achieved, though hardly in the way in which the authors of the NEP intended. Conservation and lagging home demand attributable to reduced economic activity made Canada a net exporter of oil last year. But since production has been approaching their decline that is probably a fleeting phase.

Progress towards the Canadianisation of the industry has been equally problematical. The degree of Canadian ownership has been increased to 38 per cent by a succession of takeovers which have left at least one Canadian company, Dome Petroleum, overburdened with debt. The burst of takeovers came to an end in 1982, though one or two possible targets remain.

Drilling

By the end of 1982, 7.5 trillion (million million) cubic feet of gas has been found in the Beaufort. For purposes of comparison, last year's total domestic Canadian consumption amounted to 1.5 trillion cubic feet. Several pools of 100m barrels of oil have also been found in that inhospitable area, where drilling is possible only in the high summer. One of the companies involved suggested recently that the discovery of one more such pool would justify laying a pipeline. A find was duly announced, but no more has been heard of the matter.

In the Arctic Islands 13.3 trillion cubic feet of gas have been found, but there is no certainty whatever when and how the gas will be brought out. Algeria and the North Sea are better to European markets and the Canadian Atlantic coast is closer to the U.S.

The Atlantic finds are shared between Hibernia, east of Newfoundland, and Sable Island, off the coast of Nova Scotia. In the Hibernia region a field of 300m barrels of oil has been found. Officials hope that it can go into production by 1987. Gas associated with the field would for a start be re-injected until it is required. Officials also have hopes that Sable Island, with 3 trillion to a trillion cubic feet of gas, can be on stream by 1987. Independent analysts are not so sure.

For the time being production from the existing gas fields in the West is heavily reduced because of a glut on the U.S. market which has been taking about a third of Canadian output. Officials hope that this "bubble" will have burst by the late 1980s. Meanwhile, Ottawa is authorising incentive pricing to bring exports from last year's 800m cubic feet closer to the permitted level of about 1.3 trillion feet.

The exploration work required to make all these finds has at least provided some support for economic activity, especially in Nova Scotia. But it has not in any way matched hopes pinned on huge energy-related megaprojects which at one time were expected to keep Canada booming.

### Active

The chief of these is Gulf Canada, an active performer in Arctic and off-shore exploration, whose future may be affected by the take-over of its U.S. parent by Soconal. At least in theory the Canadian Foreign Investment Review Agency could investigate whether benefit will accrue to Canada by having Gulf Canada go to Soconal.

If FIRA finds that there is no benefit, the Canadian Cabinet might legally be in a position to ask for a divestiture. Whether doing so would be practical politics is another question.

The NEP encourages Canadianisation by a number of measures, the chief of which is a graded system of grants to encourage exploration in the Canadian North, off the East Coast, and in the Beaufort Sea, east of Alaska. The higher the degree of Canadian ownership in the company concerned, the better the grant. There is also the so-called back-in facility. This provides that at any time until production has been authorized, the state-owned oil company, Petrocan, may claim a 25 per cent share in any field developed in those areas with-

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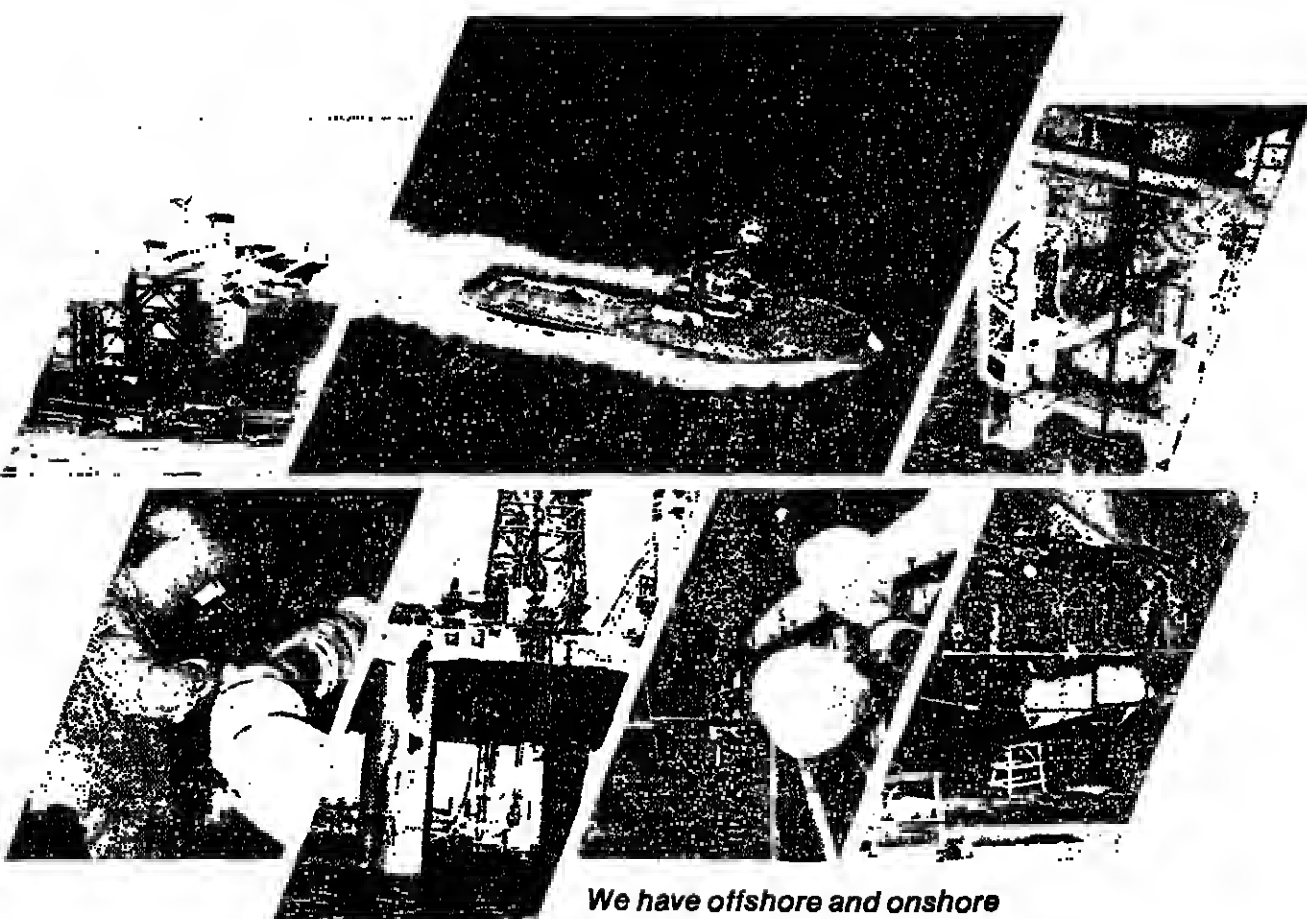
Our Company hold a 25% joint venture interest in an option agreement on the neighbouring Interlake Development Corp. ("Interlake") property, our partners being Teck, Noranda, Goliath Gold Mines Ltd. and Golden Sceptre Resources Limited. The joint venture has the right to earn a 100% interest in the Interlake property, subject to a 40% net profits interest to Interlake. A drilling programme is currently in progress.

MURRAY PEZIM,  
Chairman of the Board

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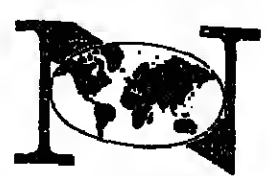
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## Some signs of pick-up in general aviation

CANADA'S aerospace industry, divided about equally between Ontario and Quebec and with a sprinkling of plants in the Western provinces, is beginning to climb out of the turbulence caused by the long world recession.

The industry is highly fragmented and made up of about 125 companies making airframes, engines, components of every kind from electronics, avionics, to hydraulics, communications systems, simulators, fuel systems and so on. Repair and overhaul of engines and airframes is a major activity, both military and commercial, and many companies directly support the world's second largest general aviation fleet.

These companies leaning heavily on defence-related business have come through the recession without much difficulty, since much of their production is for export to the U.S. The electronics and avionics group has remained profitable.

But those relying on the commercial market, particularly the two major airframe makers, Canadair, in Montreal, and De Havilland Aircraft Canada, in Toronto, came near collapse. Only Federal Government funding totalling some \$1bn, plus smaller amounts of accumulated debt written off, have saved them.

Fortunately some signs of a pick-up in the world general aviation market and the more specialised executive jet and commuter aircraft markets, are appearing. The Government claims that these two companies, sized down to extent realities, may be stabilised this year and begin the road back to profitability in 1985.

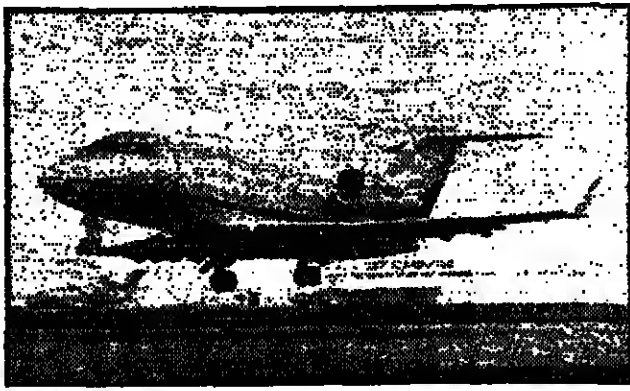
The Government is continuing its studies of the longer range future of these two companies, but both the Federal Liberals and the Conservatives are committed to keeping them alive for policy and strategic reasons. Their refinancing has not yet been completed but all their new borrowings, as well as what remains on their books, remain a direct government responsibility through a public-sector holding company.

The slump in general aviation also brought a 25 per cent drop in sales at Pratt & Whitney Canada, Montreal, the world's largest manufacturer of small turbo-prop and fanjet engines. But recovery is well under way and the company is adding to its research activities in both Montreal and Toronto to develop several new-type engines for fixed-wing aircraft and helicopters.

The troubles of the airframe companies have been traced to the Federal defence policies of the 1970s when Canadian military spending was allowed to decline in real terms and when some experts believed that Canada could compete effectively in the large executive jet and commuter aircraft markets internationally.

A strong and consistent defence load was missing in these years, and both companies failed to get their commercial machines on to the market swiftly enough before recession broke.

When it did burst, the plight of Canadair and DHC became a hot political issue, but shouts of outrage and blame in the House of Commons in Ottawa



The Canadair Challenger executive jet; faces intense international competition.

could do nothing to revive the international market or ease the pain of layoffs and restructuring in 1982, when total industry volume was to reach more than C\$7bn, employment more than 51,000 and capital spending \$135m. Industry research and development from 1976 to 1981 averaged

some 10 per cent of sales, funded on average about one-quarter by the Federal Government, and was to sustain that pace.

The targets have had to be stretched a year or so and the \$7bn volume figure is now set for 1987. Employment declined to about 38,000 last year from 41,000 in 1982, but is forecast to reach 50,000 in 1987.

Last year the industry had volume of around \$3bn, with \$2.6bn in exports, compared with \$2.5bn and \$2.4bn in 1982, and \$2.7bn and \$2.1bn in 1981. The first billion was passed in 1978. Generally, exports of aerospace products have exceeded imports of airliners, general aviation aircraft, helicopters and military machines.

Unsatisfactory offsets were one major reason why Canada decided not to invest a projected \$500m in the Airbus A320 150-seater airliner project.

Between 1980 and 1982, two industry-government teams investigated the potential for the Canadian light aircraft industry. They found this sector highly competitive at the international level, with slim margins.

However, Canada was using more and more helicopters, all of them imported. So the Federal Government late in 1982 asked eight companies in five countries to submit proposals for helping Canada set up a helicopter design and manufacturing capability. Soon the Government had eight responses.

Already the commercial helicopter population in Canada

was around 1,500, plus 200 military units. World sales from 1982 to 1982 were put at 15,000 to 16,000, double the level of 1970-80. And Pratt and Whitney Canada was already a specialist in twin-turbine helicopter power units.

This Bell Helicopter Textron's plan for an autonomous helicopter manufacturing operation to be located near Montreal was accepted, partly because it would lead to development of a completely new turbine engine by Pratt and Whitney Canada.

The capital cost of the plant will be about \$150m and the developing costs of the engine a further \$250m. The Federal Government is contributing \$165m to the manufacturing plant and the Quebec Government \$110m, while making special provisions for the workers coming from other parts of Canada and from the U.S. to have unrestricted access to English-language schools. Ottawa will also put up \$100m for the engine.

Bell pays a royalty of 2 per cent on the model 400, 400A and later 44 small helicopters to be built at Mirabel, and Pratt and Whitney Canada a royalty of 3 per cent on engine sales.

Construction has started, but the project will take two or three years to get off the ground.

In effect the Bell Canadian unit will have a world product mandate for the small Bell helicopters. The base of the future market remains military, but Bell says it has more than 200 firm orders for Mirabel production already.

A joint-venture of Fleet Industries, of Fort Erie, Ont., and Messerschmitt-Bolkow, of West Germany, will produce the MBB BO 105 helicopter in Canada, some versions of which will have Pratt and Whitney Canada turbine engines. These technically advanced aircraft have already won a major market niche in North America.

The joint venture will put up \$38m and the Federal and Ontario Governments \$35m. Fleet is a longstanding airframe component manufacturer.

Through the rest of 1984 and in 1985, the airframe builders will remain the major problem area, facing intense international competition for the Canadair Challenger executive jet and the DHC DASH7 and DASH8 STOL. Defence and commercial airframe subcontracting could help offset very tight margins on these aircraft.

Another fine paper machine is possible in Ontario and later another new machine in New Brunswick.

Fine papers have traditionally been a domestic market, but tariffs between Canada and the U.S. will decline to near zero by 1987 and the Canadian mills will specialise further and export more to the U.S.

Other segments of the industry such as linerboard, boxboard and tissue products are also primarily domestic markets and are now operating at near capacity with recovery in the manufacturing economy. But kraft wrapping papers continue their decline as they lose their markets to plastics.

The outlook for lumber during the rest of the year is directly geared to the U.S. economy and the course of interest rates. Prices were weak in April. There appears to be ample capacity to take care of any surge of demand that might occur later in this economic cycle.

Newspaper prices will rise to \$535 (U.S.) on July 1 and bleached kraft softwood pulp to \$540 (U.S.) per tonne, and producers feel that these levels will hold without discounting. U.S. newspaper consumption in the first quarter was up nearly 3 per cent and for the full year will show a gain of between 5 and 6 per cent against 4.8 per cent in 1983.

Inventories of pulp and newsprint at the mills and in customers' hands have been shrunk by the British Columbia stoppage, and the U.S. newsprint industry is running virtually flat out. It is not surprising that some companies expect further price increases next January.

Canadian newspaper producers are less concerned now about the long dispute with the European Economic Community over duty-free shipments from Canada. Eastern mills moved about 700,000 tonnes to the EEC in 1982 and in 1983. The limit would be cut to 500,000 tonnes this year under a recommendation by European Commission.

Partly as a result of pressure from Britain and West German publishers, a compromise is thought possible later this summer.

## Gold finds assure high-level output

A COMBINATION of the exciting gold discoveries made a couple of years ago at Hemlo in north-western Ontario, and prices for practically every other metal at the lowest levels for 50 years, has generated a gold fever in Canada unlike anything seen since the finds at Yellowknife in the Northwest Territories half a century ago.

The reality of Hemlo makes this quite understandable. Three mines are now taking shape there and together they will ensure that Canada remains the third biggest gold producer in the world—behind only South Africa and the Soviet Union—for years to come.

They will also do wonders for the profits of the three big groups involved, Noranda Mines, Teck Corporation and Lac Minerals, once they come into production over the next two or three years.

The activity is not confined to this particular remote corner of Ontario, either. Quebec remains the largest source of Canada's gold, with a total of 28 tonnes produced last year and more in prospect for this year.

A number of new mines have recently come into production, notably Bachelor Lake and Exploration Algebella and most of the mature operations are expanding their output as fast as they can manage.

At Chibougamau, Northgate Exploration has effected a successful switch in the focus of its operations from potential energy-related projects.

Many of these new projects for the development of energy minerals worldwide have recently come into production, just

former producers now under its control.

Agnico-Eagle has expanded its operations at Joutel through the construction of a second shaft, and is also involved in the new Duramag mine at Cadillac, near Vel d'Or.

Elsewhere in Canada, Echo Bay Mines is steadily raising production from its young Lupin mine high in the Arctic terrain of the Northwest Territories, and even in Ontario there is considerable activity outside the Hemlo area.

Dome Mines has revitalised its 75-year-old mine at Timmins with the addition of a new shaft and a 50 per cent increase in processing capacity, and its subsidiary Campbell Red Lake, while boosting output at its own mine, has also played a significant role in bringing the Detour Lake venture into production.

Lac Minerals has also contributed, too, with a new shaft at its 50-year-old Macassa mine and increases in treatment capacity in order to extract "last ounce" from several operations which were closed as uneconomic before the steep rise in the gold price of the late 1970s.

But it would be wrong to think that gold is all that glitters in Canada just now. The repeated oil price shocks of the mid-1970s added a new sense of urgency to the search for alternative fuels, and effected a complete rewriting of the profit parameters for potential energy-related projects.

Many of these new projects for the development of energy minerals worldwide have recently come into production, just

in time to run into the comparatively weak oil prices of the early 1980s. The unfortunate timing has posed problems for a number of the world's new coal and uranium mines, but Canada seems somehow immune from the worst effects of the coincidence, perhaps because of its international reputation as a secure source of supply.

into the 1990s are now being signed at prices of about \$30 per pound, and there are still many years left to run on some contracts which were negotiated at much higher levels than that, about \$50 per pound in some cases.

While they are mostly reluctant to disclose such commercially sensitive information, Canada's producers seem to have at least their fair share of the lucrative long-term contracts.

This was a reference to a deal done between Ontario's power utility and the then Freston Mines, now part of Rio Algom, for the long-term supply of uranium. The contract was signed at a time of exceptionally high free market prices, which have of course a bearing on contract prices, and it has enabled Algom to reopen the old Stanleigh mine at Elliott Lake, northern Ontario, simply to fulfil its side of the deal.

This particular arrangement is justifiably the envy of the remainder of the Canadian mining industry, but Algom is not complaining about the performance of its Fanel and Quikie mines, also at Elliott Lake, either.

Elsewhere in Canada, the Government-controlled Eldorado Nuclear has just opened the big Key Lake uranium mine in Saskatchewan, with a production capacity of 12m lbs a year. Already half of this has been sold on contracts at an average level of around \$30 per pound.

Japan's growing energy needs, compounded with its lack of

domestic oil production, dictated the signing in 1981 of two massive deals with Canadian companies which led to the construction of the Quintette and Fullmoose coal mines in British Columbia, run by Denison Mines and Teck Corporation respectively.

Canada is indeed fortunate to be blessed with gold and energy minerals in abundance, and to have exploited them to such good effect over the past few years. The other main arm of the country's mineral resources, base metals, is only now beginning to see the end of a recession the like of which has not been experienced since the 1930s.

In real terms, prices for copper, lead, zinc and nickel have been languishing at their lowest levels for 50 years, and Canadian producers of these metals have been hit just as hard as those elsewhere.

Even among base metals, there are a couple of hopeful signs. Sheritt Gordon Mines announced recently that it was sufficiently convinced of the prospect of higher copper prices to continue operating its Rutan mine in Manitoba, which was to have closed this month, and Rio Algom has perhaps gone one better by deciding to develop a mine in Nova Scotia producing a new metal for Canada. This is the tin prospect at East Kempville, where production is scheduled to start next year.

It is the spread of minerals, and the aptitude for developing them at a profit, that is the key to Canada's success.

### Aerospace

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BANK OF MONTREAL

## Back in profit

CONTINUED FROM PREVIOUS PAGE

rebuild its fine paper mill near Sherbrooke, Quebec, and modernise further its Cornwall mill in eastern Ontario. In both bases, it has adequate hardwood pulp resources available. At Sherbrooke, capacity will be doubled.

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## CANADA 6

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# Consolidating in a turbulent climate

## Banking

W. L. LUETKENS

CANADIAN BANKS are emerging in fair shape from the buffeting of the recession and the international debt crisis. Capital ratios have been improved and bankers believe that loan losses have reached their peak and will begin to decline this year or next.

What would upset things is a steeper-than-feared increase of U.S. interest rates. If the U.S. prime rate goes to 15 per cent or more, the scene would be radically transformed and the strain on both domestic and Third World debtors become hard to bear.

In the financial year to October 31 last the Big Five Canadian banks—Royal Bank of Montreal, Canadian Imperial Bank of Commerce, Toronto-Dominion and Bank of Nova Scotia—experienced loan losses of C\$2.7bn (about \$1.5bn or US\$1.5bn). Their non-performing loans added up to C\$3.7bn. This category of loan is not assessed on the same basis by all the banks. At a rough estimate, total problem loans in the entire bank system amount to some 3-4 per cent of aggregate assets of C\$370bn.

The larger part of the problem loans is in the banks' domestic books; Dome Petroleum and Massey-Ferguson are the obvious cases. But their problems have at least been controlled for the time being by refinancings. If the problem companies survive, then the banks can eventually hope for their money. The danger that loans made to Latin America will have to be written off in part is considered much greater.

Taking the overall picture however, the worst is over, always provided that interest rates do not get out of hand again. Canadian banks make their provisions against losses on the basis system moving average of their actual loss experience. This year or next losses should fall below the average provision. The effect of that is to permit the internal generation of reserves, though, admittedly, at the expense of declared income.

## Improving

Such a strengthening of balance sheets should be welcome, even though capital ratios have already been improving. During the last year of account, taking as the base capital improved from 1/32 to 1/28th, of aggregate assets and the process has continued. During the last three months alone, the banks have been able to raise C\$1.2bn in equity instruments of one kind or another.

This process of consolidation does also have another, less welcome reason. There has been almost no growth worth mentioning in the aggregate assets of the banks for some two years. Domestic credit demand has been flat. By this spring there were a few signs that the trend might be improving, but there could be no certainty.

Mr Terry Shaumessy, of Gardiner Watson in Toronto, estimates that during the next two years asset growth will be in the 3-5 per cent range at best. Even that could easily be upset if interest rates go up steeply. Consolidation in the banks' daily affairs contrasts strongly with the turbulence in the structures of the financial world. Competition is increasing steadily between the several sections of the system. Banks and trust companies have encroached upon the supposed preserves of dealers in securities; foreign bankers are increasingly making their influence felt; trust companies and banks are fighting each other for retail deposits; investment dealers pay money market rates for clients' working balances.

At the moment the investment dealers are in the eye of the storm. They are a group of corporate underwriters and brokers who feel their brokerage business to be threatened by an innovation made by Toronto-Dominion Bank. The TD is offering clients a service gathering brokerage orders which it channels to a discount broker. Houses offering full brokerage services feel that they are liable to lose business as a result.

Given this intrusion into what had previously been a protected area it is not surprising that investment dealers are looking for means to strengthen their own position. Mergers are in the air. An especially big one, already agreed, has united Dominion Asset Securities and Pitfield Mackay as Dominion Securities Pitfield, displacing Wood Gundy as the largest Canadian investment house.

An even more interesting, international deal that would have set up a joint venture of Dalry Gordon, Toronto house, and Bruxelles Lambert, has been held up pending clarification of an issue of principle. Under existing rules the Ontario Securities Commission will not register a securities dealer with more than 25 per cent foreign ownership, no single foreign stake to exceed

10 per cent. Registration is not required for dealing in the wholesale market in trades of at least 100,000 shares.

Under the proposed Daly Gordon-Bruxelles Lambert deal two companies were to be formed. A wholesale dealer in which the Belgians would hold 50 per cent of the stock, and a regulated dealer in which they would hold 10 per cent only. The Toronto Stock Exchange has refused its approval pending a clarification of the entire future shape of the industry. Public hearings are to be held on that issue beginning in September.

Canadian banks already have to put up with the competition of foreigners in their own backyards. The formation of foreign-owned banks has been permitted since 1980, and long before that they were active in Toronto as wholesale banks in all but name.

Under existing legislation foreign-owned banks are limited

in their activities: their aggregate domestic Canadian assets must not exceed 9 per cent of the aggregate assets of the banking system overall. That ceiling has almost been reached and the two main political parties are supporting a Bill designed to raise the ceiling to 16 per cent. But parliamentary time is short and there is no telling whether the Bill can go through before the next dissolution of the Canadian parliament.

## Revision

There is no prospect that the present parliament will get round to an overdue revision of legislation governing trust and loan companies. This type of financial institution originally handled fiduciary business and mortgage lending.

The trust companies have by now also become retail banks in all but name, taking current account deposits and giving

access to money transfer services. They have strictly limited powers of commercial lending—an area in which they would like more freedom because it would give them more variable interest assets at a time of volatile interest rates. The so-called four pillars of the Canadian financial system—banks, trust companies, investment dealers and insurance companies—still stand separately, though their functions are no longer always clearly distinguishable. On the whole the changes have served the cause of efficiency and competition. There are those who believe that the distinctions will ultimately vanish altogether.

If so, it will take time. Not only do the institutions jealously guard their positions. The regulatory regimes are partly federal, partly provincial. Agreement between these two levels of government is not easily achieved.

PROFILE: RICHARD THOMSON OF TORONTO-DOMINION

## Tight control and quick decisions

NORTH AMERICA'S banking troubles seem far removed from a vast corner office on the 11th floor of Toronto's TD Centre where Mr Richard Thomson, chairman and chief executive officer of the Toronto-Dominion Bank, confides: "Morgan Guaranty is the only other bank in North America more strongly capitalised, so we're certainly in good shape."

That is no idle boast. With assets of C\$45m at the end of April, Toronto-Dominion is the smallest of Canada's "Big Five" banks, but is the favourite of most Canadian analysts. Its return on assets was higher than that of all its Canadian—and most of its U.S.—rivals last year. Only Bankers Trust among major North American institutions can boast a higher rate of earnings growth over the past five years. Toronto-Dominion reported net income of C\$88.9m for the three months to April 30, 8 per cent higher than for the same period last year. Mr Thomson expects profits to continue rising for the rest of 1984, thanks to tight cost control and the continuing business spurring in Ontario where 60 per cent of the bank's business is concentrated.

Next year may be more difficult if forecasts of a slowdown in the U.S. economic growth rate prove correct. Mr Thomson expects U.S. prime rate to rise to 14 per cent. TD's declared profits will also be decimated by larger bad debt



provisions, which in Canada are calculated on the basis of a five-year moving average. Actual loan losses have begun to decline, Mr Thomson says. TD's impressive growth has gone hand-in-hand with an unusual degree of management stability. Mr Thomson was named president of the bank 12 years ago and chairman in 1978. Aged 50, he is still the youngest chief executive of any major Canadian bank. TD has suffered little of the management upheavals which have troubled Canadian Imperial Bank of Commerce (where Mr Thomson's father was a vice-president) and Bank of Montreal in the past few years.

Since the Toronto Bank and the Dominion Bank joined forces 34 years ago, it has shed away from mergers and

takeovers. Even now its ambitions are limited. "We are known as the well-balanced bank," Mr Thomson says, forecasting that, despite the controversial move last February to give customers access to discount brokerage services, TD's make-up will not change radically over the next few years. It will continue to rely for the bulk of its business on commercial and personal banking in Canada, corporate lending in Canada, North America and western Europe and the international capital market. TD is unlikely to contemplate a stake in a London stockbroking firm. According to Mr Thomson, "we're not in the retail business outside Canada."

He insists that the Green Line brokerage service was a defensive move, not a precursor to greater involvement in securities trading or underwriting in Canada. TD's character is in some ways an extension of the personality of its chairman, who is known for his tight self-discipline, dislike of extremes and his quick decisions. Nonetheless, Mr Thomson—like his bank—can spring the occasional surprise. According to The Money Spinners, a recently published book on Canada's banks and the men who head them, TD's chairman has been known to demonstrate yo-yo tricks at parties, showing off the skills he learned while working as a teenager in a Winnipeg department store.

Bernard Simon

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CANADA 7

Canada's regions offer a variety of contrasts. Key events in four of them are highlighted here and on page 8

State of economy a key to election result

ONTARIO IS Canada's industrial heartland, where almost 49 per cent of the country's population lives, where almost half of its manufactured goods are produced and where 43 per cent of its exports originate.

Ontario BERNARD SIMON

many examples of wide disparities within the province. The London area, south-west of Toronto, where much of Ontario's manufacturing base is located, has the lowest unemployment rate in Canada—about 8 per cent.

Communications

Manufacturing contributes close to 30 per cent of the province's domestic product, compared with only 4 per cent from all primary industries.

Ontario's overall output grew by 3.6 per cent in 1983 (slightly higher than the national average) and according to a recent report by the Royal Bank: "We expect the Ontario economy to outperform the national average in 1984, before fading somewhat in 1985."

Atlantic provinces PARKER DONHAM

the dispute is the Peckford government's desire for offshore oil to free the province from centuries of poverty, as offshore oil (legally a provincial resource) did for the western province of Alberta.

Control While Newfoundland and Ottawa frayed, Nova Scotia and Ontario signed an offshore agreement that ceded control of development to Ottawa.

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be deferred for up to five years and interest payments are sometimes cancelled. The provincial government also helps guide foreign investors through the Foreign Investment Review Agency's application process.

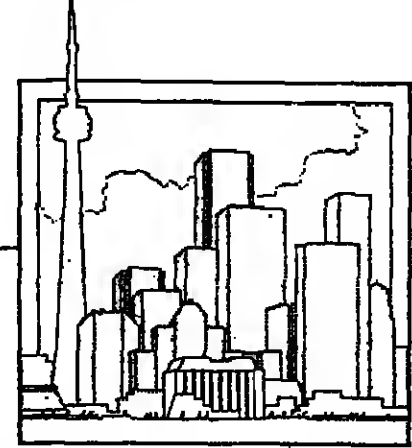
Unemployment, inadequate social services and the economy in general will be key issues in the forthcoming federal election, and Ontario's Liberals and Conservatives will be having a field day blaming each other for the present state of affairs.

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QUEEN'S QUAY RESIDENCES



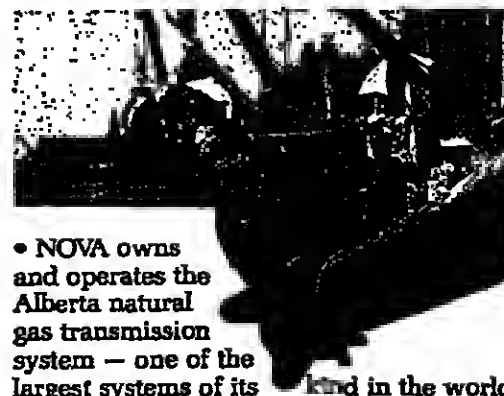
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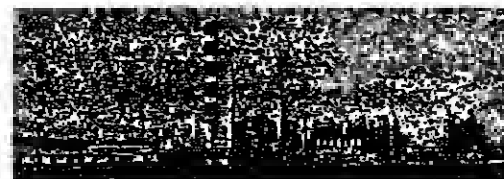
NOVA is a major Canadian energy company based in Calgary, Alberta. Activities of the NOVA companies extend into several industry sectors: gas transportation and marketing, petroleum, petrochemicals, manufacturing, consulting and research.

high technology oil and gas production equipment and consults in specialized engineering fields.



• NOVA owns and operates the Alberta natural gas transmission system — one of the largest systems of its kind in the world.

• Through Husky Oil Ltd. (68% owned), NOVA pursues conventional exploration and production, heavy oil development, enhanced oil recovery and offshore drilling activities.



• NOVA produces basic and derivative petrochemicals at world-scale facilities managed by Novacor Chemicals Ltd. Novacor also works to market these products internationally.



• Through NovAtel Communications Ltd., NOVA is involved in developing and marketing the innovative AURORA cellular mobile telephone equipment and systems.

• NOVA's gas transmission and pipeline development expertise is marketed around the world through Novacorp International Consulting Ltd. Novacorp's CanOcean Division develops, manufactures and services



• NOVA manufactures and markets the Grove line of high quality valves, regulators and flow control equipment, used worldwide in the energy and petrochemical industries.

During 1983, NOVA, through Husky, increased its interests in the highly prospective petroleum exploration areas off Canada's east coast and set new records in western Canada for heavy oil production. Slow demand and low prices in markets for natural gas, petrochemicals and oilfield equipment affected earnings, but these sectors are well positioned for recovery.

Copies of the Company's 1983 annual report may be obtained from the offices of the Company's London Paying Agent, Bank of Montreal, 9 Queen Victoria Street, London, England EC4N 4XN.

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Struggle to escape the poverty trap

CANADA'S FOUR Atlantic Provinces share a dependence on the sea, a standard of living far below the national average, and a well-developed sense of grievance at being the poor sisters of the Canadian confederation.

All of these qualities are sharpest in Newfoundland, the large, rocky island off Canada's east coast that was the earliest North American landfall for European explorers.

With a per capita income of C\$3,580 (against a national average of C\$12,839) and an unemployment rate of 21.3 per cent (the national rate is 12.1 per cent), Newfoundland's 569,000 inhabitants are the poorest in Canada by a wide margin.

Brian Peckford, Newfoundland's aggressive 42-year-old premier, has spent his five years in office fighting to end the province's dependence on transfer payments from the federal government by achieving greater provincial control over offshore oil and gas resources, fisheries and hydro-electric power.

In May, the Supreme Court of Canada overturned a Newfoundland law to abrogate a disastrous long-term contract under which the province annually sells 34,500 kilowatt-hours of hydroelectric power to Quebec at a fraction of its market value.

Last autumn, the Supreme Court rejected Newfoundland's claim to jurisdiction over mineral resources on the continental shelf, where a major oil discovery in 1979 sparked hopes of brighter future for the province's economy.

The transition from exploration to development has been held back by the court battle and the extremely bitter federal-provincial wrangling that surrounds it. At the heart of

Atlantic provinces PARKER DONHAM

the dispute is the Peckford government's desire for offshore oil to free the province from centuries of poverty, as offshore oil (legally a provincial resource) did for the western province of Alberta.

Control While Newfoundland and Ottawa frayed, Nova Scotia and Ontario signed an offshore agreement that ceded control of development to Ottawa.

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shore gas development awaiting confirmation by the federal government that enough gas actually exists at the site: a C\$2bn programme to develop three new undersea coal mines in Cape Breton (Ottawa recently committed itself to fund one of the three) and far more speculative, C\$6bn-C\$10bn project to harness the highest tides in the world, in the Bay of Fundy.

All four Atlantic provinces are waiting anxiously to see whether a recent restructuring of the region's fishery, the world's largest, will extract the industry from a crisis brought on by rising costs and falling world prices.

In New Brunswick, a heavily-forested province sandwiched between Quebec and the State of Maine, Premier Richard Hatfield's administration is in its 14th year, making him Canada's longest-sitting provincial premier.

As a Conservative, Hatfield enjoys the loyalty of the province's English-speaking majority, descendants of the United Empire loyalists who fled New England after the American Revolution. But he has extended his electoral base by appealing to the traditionally liberal, French-speaking Acadian minority with a firm policy of official bilingualism.

Although slightly less reliant on fishing than the other Atlantic Provinces, New Brunswick is even more heavily dependent on forest industries. Many of the province's pulp and paper mills shut down throughout 1982 and early 1983.

The East once was the economic and political centre of British North America. It lost its position as Ontario and Quebec became the manufacturing centres of Canada. Hopes that offshore gas and oil would redress the balance have so far not been fulfilled.



## CANADA 8

## A people fights to survive

## Quebec

ROBERT GIBBENS

QUEBEC this summer is making a great deal of Jacques Cartier's transatlantic voyage from St. Malo in 1534. But the fête is really about French Canada's remarkable fight for survival in an English-speaking continent.

The celebrations are centred on Quebec City, seat of the provincial Government and blessed with an architectural and maritime heritage more than worthy of the St. Malo connection. The Frenchness of Quebec City has never really been challenged, even after the English Conquest in 1759.

For generations Quebec City has looked down a Ruelle on populous Montreal, the undisputed economic hub of the province, still sporting some of the

mansions of the great 19th Century Scottish merchant families. The fight for survival has been waged in Montreal where French Canada has always met face-to-face with the rest of North America, while trying to retain tenuous lines of communication with its European past.

The Parti Québécois, now the government party of the province, was formed from a score of separatist and independen-

tist groups in Montreal, feeding on the language and social tensions of a city of 3m. The swing in public opinion that brought its leader, Mr René Lévesque, to power in 1976, occurred in Montreal.

Francophones make up about 80 per cent of the 6.5m population of Quebec, and the conflicts of the past 30 years have won them a rightful economic and cultural place in Montreal. The city has become visibly much more French, even in the western suburbs where francophones account for about one-third of the population now.

The process has been painful, sometimes tragic, narrowly avoiding conflict at times and

occasionally comic. Thousands of postwar immigrants from Italy and Greece could look on in bewilderment as anglophones and francophones quarrelled noisily.

Quebec inherited a territory of almost 600,000 square miles, consisting mainly of the barren-looking Canadian Shield but also including nearly 1,000 miles of the fertile St. Lawrence Valley where the early immigrants from France settled. There were no roads and people needed the river to travel.

Quebec's portion of the great Canadian Shield later yielded gold, silver, copper and zinc, and the black spruce which makes the world's best paper-

making pulp; the St. Lawrence became a major transport route to the heart of North America; and other rivers were harnessed to generate cheap power required for manufacturing.

Montreal became an entry point to North America from Europe, a major international trading centre, an international port and a base for rail, road and air transport.

At the peak in the late 1960s Quebec accounted for well over 25 per cent of Canada's total population and almost 30 per cent of its output. The Ottawa of the then federal Prime Minister, Mr Lester Pearson, had wanted to draw French Canada into national and continental

affairs during the 1960s and even talked of special status for Quebec so that it could meet its aspirations.

But it could not resolve the old conflict in Quebec between those who looked outwards and those who felt they could benefit by isolation. In the immediate post-war years, the Quebec Premier, Maurice Duplessis, had tried to bridge the chasm by traditional-type Quebec nationalism, upholding the claims of a conservative and upright Quebec against a greedy centralising Ottawa.

His idea faded in the social revolution of the 1960s with the virtual expulsion of the Catholic orders from the education system, the decline of the church and of the old agrarian economy. The conflict swiftly became noisy and political. The tensions were expressed by Quebec's solid support for Mr Pierre Trudeau, a centralist Prime Minister at the federal level, while electing Mr Lévesque and his separatist Parti Québécois to power in the province.

In 1977 Mr Lévesque served up tough French-first legislation. Anglophone and international business people were ready to accept much of it, as long as they could do business outside Quebec in English, but restrictions imposed on access to the publicly-financed English school system, laws tending to favour trade unions, rising taxes, and the constant harping on political independence were too much. Many head offices left. Others lost whole departments to Toronto, leading to a loss of about 100,000 people for Montreal.

Shortly after Mr Lévesque was re-elected in 1981, Quebec with the rest of North America plunged into the deepest recession since the 1930s. The provincial economy suffered a 6 per cent real drop in output in 1982, lost about 150,000 key manufacturing jobs. The official stated unemployment rate went over 15 per cent.

The province's narrow economic base, its strong reliance on primary industries such as mining, pulp and paper and farming, and on older manufacturers such as textiles, shoes, furniture, heavy machinery and shipbuilding, was suddenly exposed.

Quebec was already running a \$3bn budget deficit, much higher than Ontario's, and with the recession biting into revenues, the Government had to put the screws on public-sector spending. It meant a long confrontation with the public-sec-



Montreal, where French and English meet: Statue to de Maisonneuve (died 1676), first French governor of the settlement, in front of the classical offices of Bank of Montreal an English foundation of the 19th century.

## Cauldron of economic experiment

## The West

ROBERT SHEPPARD

WESTERN CANADA'S once-thriving economy is struggling more slowly than others to throw off two years of recession, its progress hampered by an unusual degree of political strife.

From the ascendancy of new right economics in British Columbia, recently teetering for a time on the verge of a general strike, to the perennial issues of freight rates for prairie farm goods and bilingualism in Manitoba, there is a sense of realignment in the social and economic structure of Western Canada. The feeling is heightened by continuing tough economic times.

A recent forecast by the Conference Board of Canada predicts the two westernmost provinces, British Columbia and Alberta, which together accounted for more than one-third of Canada's overall growth in the 1970s, will continue to trail far behind the rest of the nation in economic development for the rest of the year. No growth at all is expected in Alberta this year, still better than 1982 and 1983 when economic output fell by 4 and 3 per cent respectively. British Columbia expects a meagre 0.7 per cent growth, revised significantly downward from earlier forecasts.

Saskatchewan is next at the bottom of the ladder with a forecast 2.4 per cent growth rate this year; Manitoba, often out of step with its western cousins, is nearer the top of the pack with 4.5 per cent expected growth, though this on

the weakest overall economy of the four.

The figures, however, do not tell the full story. In recent months Western Canada has become a kind of cauldron of social and economic experimentation. Alberta, for example, plans to turn over some of the administration of the hospital system to private enterprise.

Its once flourishing construction industry now in the doldrums—Calgary currently has the equivalent of two 50-storey office towers totally vacant—the West has also become a battleground between union and non-union forces. Large contractors are demanding major concessions, including reduced wages and fringe benefits, from unionised employees. At least three governments are backing them with policies or threatened legislation to open the bidding process further to non-union companies, weakening organised labour's hold on construction sites.

Perhaps the most fundamental change to the Western scene hinges on the newly passed and bitterly contested amendments to grain freight rates. While the impact is not yet known, it is clear that prairie farmers, the bulwark of the western economy for decades, will be paying heavily this year towards improving the

prairie rail system—and this at a time when grain prices are depressed.

Leading Liberals and Conservatives preparing for a forthcoming federal election are hinting at new energy policies that would return much of the oil and gas exploration to the traditional energy provinces of Alberta and Saskatchewan and away from the costly offshore and arctic regions.

Throughout the recession period, the western provinces enacted fiscal policies which were classically Keynesian, running up deficits and priming the economy with public works. Now they perceive the economy to be on the mend, they are turning over the levers to the private sector, in some cases with a vengeance that has had its effect on the social fabric.

Despite the great resource of wealth of this region there are sour kitchens in dozens of western cities as various governments attempt to dismantle the welfare state.

The most rigorous of all is the William Bennett administration in British Columbia. Last July it began cutting services, limiting the bargaining power of organised labour. Its stark plan to "downsize" the provincial public sector by 25 per cent led to massive protests and a 13-day strike late last autumn by about 73,000 workers. A province-wide general strike was averted by a three-month imposed cooling-off period over Christmas.

In neighbouring Alberta, the thrust has been much the same but the approach is softer.

Somewhat unexpectedly, and for the third year in a row, the Peter Lougheed Government raided its accumulated reserves to stave off tax increases or cuts in its first class medical and educational services. It is also maintaining a large public works programme, in excess of \$33m, the greatest of any government in the country, including Ottawa—to help ease double-digit unemployment.

At the same time, though, it is cutting civil service jobs, threatening legislation to curb the powers of organised labour, deregulating industry procedures, and turning over more government services to private operators.

Alberta is relying in large part on construction in the Alberta oil sands region (about \$33bn-\$5bn over the next few years) and construction of facilities for the 1988 Calgary Winter Olympics to help lift it from the doldrums.

Saskatchewan is enjoying a modest boom in oil and gas activity because of a royalty holiday instituted by the new Conservative regime late last fall. It is the only province not to experience double-digit unemployment throughout the recession. Consumer spending therefore has held up and there have been fewer business bankruptcies. Saskatchewan was also more stable because of relatively high farm receipts during this period.

That cushion, however, may be in jeopardy, with the new province obligating western farmers to pay a larger share of prairie freight rates.

Manitoba is in a similar position. Though affected by the recession, particularly by the return of younger workers from the harder hit resource provinces further west, it too has had a relatively stable retail trade, if only because it did not have forestry and base metal sectors to be blighted.

The Manitoba economy has been propped up by federal largesse because Manitoba is the only western province to have returned any Liberals in the last federal election. The Liberals know that they must hold and expand this base if they are to win the next federal general election.

Mr Howard Pawley, the premier of Manitoba, arguably has the closest relations of any western premier with the Ottawa Government, but that is not always of great benefit. Manitoba was wracked by intense internal divisions over language policies earlier this spring when the Premier, with Ottawa's perhaps overzealous help, tried to resuscitate the use of French as the second official language in the province. That problem has bedeviled the courts and various political leaders ever since 1970, when Manitoba became a Canadian province. In the face of intense local opposition Mr Pawley had to drop his plans.

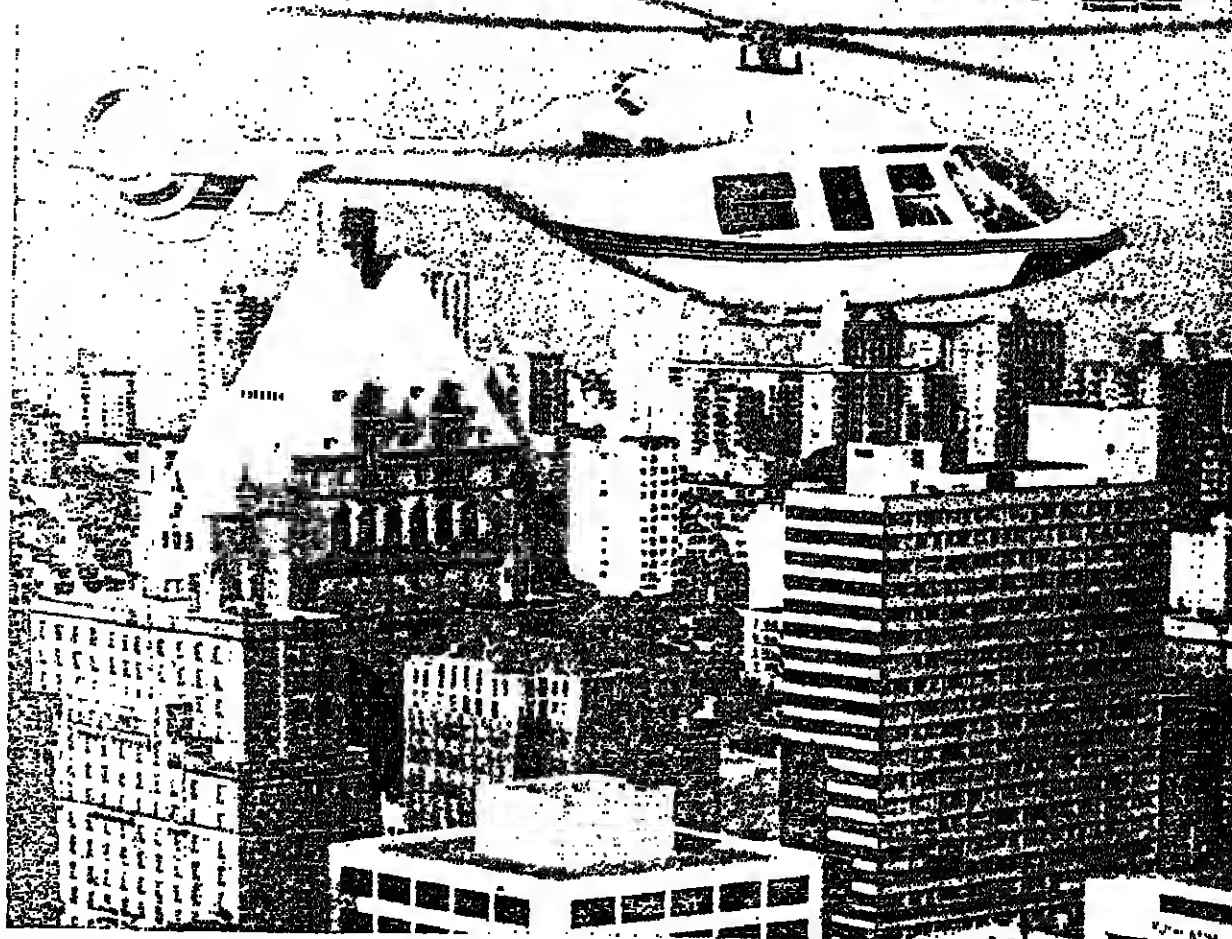
The primary concern in the West, however, rests with the economy. When oil and other resource prices soared in the 1970s, the West appeared to be taking over leadership in Canada. Those days now seem to be very far off.

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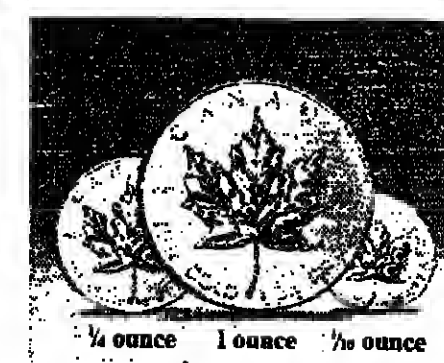
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